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ROYAL COMMISSION ON TAXATION

Hearing held in Court Room
No. 4, Court House, Regina,
Saskatchewan, on the 23rd
day of August, 1963.

COMMISSION:

MR. KENNETH LeM. CARTER -- Chairman

MR. J. HARVEY PERRY

MR. A. EMILE BEAUVAIS

MR. DONALD G. GRANT

MRS. S.M. MILNE

MR. CHARLES E.S. WALLS

LEGAL ADVISER:

MR. J.L. STEWART, Q.C.

RESEARCH DIRECTOR:

PROF. D.G. HARTLE

SECRETARY:

MR. G.L. BENNETT



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I

ROYAL COMMISSION ON TAXATION

HEARINGS HELD AT THE CITY OF REGINA, SASKATCHEWAN

August 23, 1963

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A2 1 --- On commencing at 9.30 a.m.

2 THE CHAIRMAN: Mr. Secretary, I think it is now
3 9.30 and we might start.

4 THE SECRETARY: Mr. Chairman, Commissioners,
5 the first brief this morning in Regina is being presented
6 by the Saskatchewan Chamber of Mines. Representing the
7 Chamber and present here to speak to the brief are Mr.
8 M.A. Upham, who is Vice-President, and Mr. Hogg, who is
9 a Director. Mr. Hogg will speak to the brief which I
10 now enter into the record as Exhibit 168.

11
12 --- EXHIBIT NO. 168: Submission of the Saskatchewan
13 Chamber of Mines.

14 SUBMISSION OF THE SASKATCHEWAN CHAMBER OF MINES

15 Appearances: Mr. M.A. Upham
16 Mr. C.A.L. Hogg

17 THE CHAIRMAN: Thank you, Mr. Secretary. Good
18 morning, Mr. Upham and Mr. Hogg. We are glad to see you
19 today and we are delighted to be in Regina in this
20 beautiful room. You are representing the Saskatchewan
21 Chamber of Mines and we have read your submission with
22 considerable interest. We would like to address certain
23 questions to you, but before doing so, is there anything
24 you would like to add to what is before us here?

25 MR. HOGG: Mr. Chairman, I am Mr. Hogg and Mr.
26 Upham is on my left. I am consultant geologist in
27 Regina and my work involves mostly oil and gas potash
28 explorations and explorations of the soft rock area.
29 I came from the mining industry. I worked for some years
30 in Ontario and Quebec in mines and mining exploration.



A3 1 I have had experience in minerals and natural resources
2 administration with the Provincial Government in Saskat-
3 chewan. I would like to introduce Mr. Upham; he is
4 General Manager of the International and Mineral Company
5 potash mines and operations in Saskatchewan at Esterhazy.

6 On behalf of the Chamber may I say we appreciate
7 this opportunity of bringing our views before you. I
8 have some comments, additional comments, towards the brief.
9 They are actually in elaboration of some of the points that
10 have been already raised. I could go over those now
11 briefly or wait for questioning on the brief.

12 THE CHAIRMAN: Why don't we go ahead with our
13 questions and should we overlook any of the points you have
14 got there, you raise them after you get through, if you
15 will. As we take care of them you might check them off
16 so we don't duplicate them. Your association is concerned
17 mostly with prospectors, I think you indicate to us.
18 You have 90 members and of those not very many are
19 producing mines because there are, I think you say, two
20 producing mines operating in Saskatchewan. Some will be
21 developing companies, I would assume, and some are indivi-
22 duals; is that correct?

23 MR. HOGG: The producing mines are the Eldorado
24 mine at Uranium City; that is a Federal Government corpora-
25 tion producing uranium. There is also at Uranium City an
26 area on Lake Athabaska, Gunnar mines. Gunnar mines will
27 be closing their operation this Fall and early in 1964.
28 Then there is a metal mine on the border of Saskatchewan
29 and Manitoba; that is the Hudson Bay Mining and Smelting
30 Company. They have a satellite mine about 15 miles within



A4 1 the border of Saskatchewan called Coronation. They are
2 also developing a small copper mine called Flexar near
3 Coronation, about 15 miles from Flin Flon.

4 That constitutes the metal mining in North
5 Saskatchewan. Then, in south Saskatchewan the potash
6 companies are members of the Chamber Of Mines and there
7 is Mr. Upham's International operation at Esterhazy and
8 the Potash Company of America operation at Saskatoon which
9 produced for a short period and is now undergoing repairs
10 and will be producing, we expect, in the near future.

11 COMMISSIONER WALLS: I notice that in your brief
12 it mostly deals with the pre-Cambrian shield. These
13 potash mines and other mines you are mentioning now, are
14 they within the pre-Cambrian shield?

15 MR. HOGG: No, they are not, but as they are
16 mining operations in the ordinary sense, in the same way
17 as metal mines, they have attached themselves to the
18 Saskatchewan Chamber of Mines as a free trade organization.

19 THE CHAIRMAN: Who are the balance of your
20 members?

21 MR. HOGG: The balance of the members are indi-
22 vidual prospectors and consultants in the mineral field,
23 supplying organizations - organizations that supply equip-
24 ment to the metal mining industry, and also a considerable
25 number of mining companies that are not active in Saskat-
26 chewan, but have seen fit to join the organization. Those
27 are mainly based in Ontario and they constitute producing
28 operations in other provinces and exploration companies.

29 THE CHAIRMAN: Thank you. Just say a word, if
30 you would, about the rights attaching to miners' licences,



A5 1 and also what one attains when he stakes a claim. I have
2 a general idea; could you be a little more specific? A
3 miner's licence is, I presume, a right to prospect.

4 MR. HOGG: A miner's licence is actually, in
5 common terminology, a prospecting licence, and allows you
6 to stake claims or claim blocks in Saskatchewan and it
7 gives you the right to explore on the land. The disposi-
8 tion, in terms of a claim, does not actually give you the
9 right to produce, except in a limited way. After you have
10 done your duty under the claim disposition which requires
11 certain dollars worth of expenditures - about \$100 per
12 claim each year - after you have done that for a period of
13 years then you may take your claim to lease. That gives
14 you, then, the right to produce.

15 COMMISSIONER WALLS: A claim is 40 acres, I
16 believe?

17 MR. HOGG: Yes, a claim is 40 acres.

18 COMMISSIONER WALLS: Is there a limitation on
19 how many claims a miner can take in one year?

20 MR. HOGG: There is no limitation in Saskat-
21 chewan in the number of claims that a prospector under
22 his licence can stake.

23 COMMISSIONER WALLS: I see.

24 THE CHAIRMAN: I presume the requirements as to
25 the expenditure on the claim is to maintain it in good
26 standing?

27 MR. HOGG: To maintain it in good standing,
28 \$100 per year per claim.

29 COMMISSIONER WALLS: On page 4 you deal with the
30 fact that based on statistics of 1954 there were 77 new



A6 1 ore bodies, that had been discovered over the previous 10
2 years, and that 47% of those were discovered by individual
3 prospectors doing basic prospecting. As I figure it out,
4 it doesn't look like a very good return, because you have,
5 in Saskatchewan, between two and three hundred prospectors,
6 and I would presume that would mean there were at least
7 three or four thousand throughout Canada. These statistics
8 for Canada, and breaking it down, 47% of 77 new ore bodies
9 for 10 years would be 3.5 ore bodies discovered each year
10 on an average over 10 years; is that right?

11 MR. HOGG: Yes, that is right.

12 COMMISSIONER WALLS: So your relationship to the
13 amounts of prospectors is comparatively small, and am I
14 not right that discovery of an ore body does not necessarily
15 result in the formation of a mine?

16 MR. HOGG: Well, in the terminology of ore,
17 generally, when they speak of it as an ore body, it is
18 of commercial grade. If it is spoken of as a mineral
19 occurrence, then its commercial possibilities are still
20 questionable. So, I would interpret these statistics as
21 meaning that the ore body is a commercial body and doesn't
22 include the innumerable small mineral occurrences that
23 have also been found. That doesn't include them.

24 COMMISSIONER WALLS: I suppose, actually, if a claim
25 was brought into production it could contain two or three
26 different mines?

27 MR. HOGG: Well, you might find two mines on a
28 mineral property composed of a considerable number of
29 claims, but it is rare.

30 COMMISSIONER WALLS: This statistic that you



A7 1 give us of 77 ore bodies in Canada; as I say it is 10 years
2 old and deals with the previous ten years. Have you any
3 idea of how many ore bodies were discovered in the past 10
4 years within the pre-Cambrian shield in
5 Saskatchewan?

2 6 MR. HOGG: Recently, at least this Spring, there
7 was a paper given by J.R. Bradfield to the Prospectors
8 and Developers' Association on March 13th in Toronto. He
9 has some statistics on your question and I might just
10 refer to that, if I could. I might quote from page 6 of
11 his paper. He gives some statistics mainly based on the
12 Dominion Bureau of Statistics. He says:

13 "One striking fact emerges in the period
14 covered. We haven't averaged much better
15 than one-and-one-half discoveries per
16 year that have the earmarks of being
17 good, profitable producing mines, if we
18 take out the uranium mines as being
19 abnormal."

20 His period covered the 10 years from 1950 to
21 1960. His statistics refer to the 1950's. I might go on
22 and quote:

23 "We are now, however, spending in aggregate
24 close to \$45 million a year."

25 I might comment there he means the amount of
26 exploration, preliminary exploration for mine prospecting,
27 geophysical work, and diamond drilling; the kind of work
28 that we are covering in our brief.

29 THE CHAIRMAN: When he says we achieve one
30 to one-and-a-half discoveries as being good, profitable



A8 1 producing mines, does that mean all of Canada?

2 MR. HOGG: He means all of Canada.

3 COMMISSIONER WALLS: What was the last figure
4 you quoted?

5 MR. HOGG: "We are now, however, spending in
6 aggregate close to \$45 million a year, perhaps \$25 million
7 per new mine." "One might question if the average mine
8 finds during the period will have a gross production of
9 over \$25 million, let alone pay dividends commensurate
10 with such investment." Your interpretation, I would say,
11 is not quite - it is a little generous, yes, but I think
12 it is within this ball park we are talking about, and
13 these figures are not exact. We have to approach them
14 by some generalization.

15 THE CHAIRMAN: There is no indication in that
16 paper, I assume, of who is spending the \$45 million?
17 Your submission is really on behalf of investments
18 by individuals in prospecting and I was curious if Mr.
19 Bradfield gave any indication if the \$45 million is mostly
20 spent by companies or individuals.

21 MR. HOGG: It is mostly spent by companies,
22 and there is a reference in his paper on that on page 5.
23 He says:

24 "A further check on this surmise" - he has
25 referred in the previous paragraph to operations by
26 organizations at the company level -

27 "A further check on this surmise is
28 afforded by the figures available for
29 1960 which show 84% of reported explora-
30 tion expenditures are made by only 19%



A9 1 of the companies reported. There are 83
2 companies making this 84% of the expendi-
3 tures while 356 others account for the
4 remaining 16% spent."
5 THE CHAIRMAN: How about individuals; he doesn't
6 refer to them, does he?

7 MR. HOGG: He doesn't refer to it specifically,
8 but I assume from the tenor of his remarks that it is
9 very small. He says on page 4:
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1 "Expenditures by syndicates are only
2 partially reported so the totals should
3 be increased by possibly 10%."

4 THE CHAIRMAN: But he doesn't say what the
5 expenditures by grub stakers are?

6 MR. HOGG: I don't believe he does. I don't
7 think he feels it is a significant amount.

8 THE CHAIRMAN: And would you feel likewise with
9 regard to Saskatchewan? I think you have indicated that
10 to us.

11 MR. HOGG: Yes, that is right. It is a rather
12 insignificant amount in relation to the area of Saskat-
13 chewan that this pre-Cambrian area constitutes of the
14 whole province.

15 When I mention area, I have not defined that.
16 We are talking about an area which is 280 miles wide and
17 320 miles long; some 90,000 square miles; one-third of
18 this province.

19 COMMISSIONER WALLS: There is one thing that
20 rather disturbs me. I am very sympathetic with the need
21 to assist and encourage prospecting, but I note that you
22 only have in the pre-Cambrian shield in Saskatchewan, I
23 believe, two active mines.

24 We have just recently come from the Northwest
25 Territories where there were only five. On the other hand,
26 we look over Northern Ontario, Northern Quebec, and see
27 quite a number of active mines which would lead me, as a
28 layman, to interpret that the development of mines is
29 more dependent on access to the mines than perhaps any
30 other single factor, and therefore is there much use in



B2 1 spending a lot of risk capital in prospecting for mines
2 which may lay idle for quite a number of years before it
3 is profitable to bring ore out from them?

4 MR. HOGG: In answer to that, my comment would
5 be this: that there are mines operating in Canada at very
6 considerable distance that operate under a considerable
7 impediment, as far as transportation and access is
8 concerned. However, they are operating and some of them
9 are operating at a profit, so, therefore, it depends on
10 the grade of the ore body.

11 It is true that where you have access, you can
12 certainly mine lower-grade ore bodies. That is why the
13 Blind River area of Ontario overshadows the Uranium City-
14 Athabaska area. It is just cheaper to operate and they
15 can operate at .1 cent uranium, where you need twice as
16 much or two-and-a-half times as much grade.

17 However, there are two good mines operating
18 there now, although one is exhausting its ore body. The
19 other one will continue for a number of years, certainly,
20 on account of its grade, so when these accidents of nature
21 are discovered by dint of hard work, it can contribute
22 substantially to the economy of the country in spite of
23 the difficulties of transportation.

24 I think it is worthwhile.

25 COMMISSIONER WALLS: Thank you.

26 THE CHAIRMAN: You think it is worthwhile but
27 the odds are certainly very much longer because of distance and
28 accessibility, than they are close by?

29 MR. UPHAM: I would just like to add one remark:
30 if you look at the Yellowknife camp, look at Red Lake



B3 1 where there are five, six producing mines over a long
2 period, and many other camps we could name you who had
3 no better facilities for transportation than we have in
4 Northern Saskatchewan or Northwest Territories; they are
5 flourishing mining camps, providing very healthy employ-
6 ment for our people.

7 THE CHAIRMAN: And they wouldn't be there if
8 somebody had not prospected to start with?

9 MR. UPHAM: Most of those camps would not have
10 been there unless the old prospectors had been on the
11 ground.

12 THE CHAIRMAN: Is that altering now by virtue
13 of technical advances in prospecting? Companies are doing
14 a very large proportion of the work, and I suppose they
15 are doing that because it becomes very expensive to
16 prospect by scientific methods?

17 MR. HOGG: I think that is a fair conclusion
18 because in the 20's, and prior to the 20's, and even
19 during the 30's, there was still an area of the pre-
20 Cambrian which you could walk over for the first time.

21 That situation has now changed and the mineral
22 occurrences that were evident from surface observation,
23 I think that they have pretty near all been found. There-
24 fore, prospecting is getting to be a more sophisticated
25 kind of activity, and the prospector must recognize this.
26 It is getting more expensive. He must team up with other
27 people, other skills; with the geophysicist, and the
28 geologist, now, in connection with his prospecting work.

29 THE CHAIRMAN: Has anybody made any significant
30 discovery in recent years with \$1,000 grub stake or



B4 1 \$2,000 grub stake?

2 MR. HOGG: Well, I could mention one. The
3 Manitouage mine in Ontario was found by a weekend
4 prospector.

5 THE CHAIRMAN: That is true, and some of the
6 uranium deposits also?

7 MR. HOGG: Yes, that is right.

8 MR. UPHAM: So you know the area we mean in
9 Manitouage; that is the Geco and Wilroy mines.
10 Some of the mines in Elliott Lake area were also by indi-
11 vidual prospectors and geologists prospecting.

12 THE CHAIRMAN: So you claim that the day of the
13 individual prospector has not yet disappeared?

14 MR. HOGG: It has not yet disappeared.
15 Certainly he has to bring his techniques up to date and
16 employ more modern technology.

17 MR. UPHAM: I think both our Provincial and
18 Federal Governments recognize this in the training of
19 their prospectors and the amount of geophysical work they
20 are doing, both the Federal and Provincial Governments
21 for use of the individual prospectors.

22 THE CHAIRMAN: Of course, I asked that question
23 wondering as to what merit there may be to the individual
24 backing a lone prospector, or a small syndicate backing
25 a lone prospector. That used to be done very frequently.
26 I am not sure - it may still be - but whether that is
27 wasted resources or whether it is apt to produce results
28 is not altogether clear in what you put before us, I
29 don't think. Have you an opinion on that?

30 MR. HOGG: I might comment on that specific



B5

1 point. There is a difference, a very broad difference,
2 between oil exploration and exploration for metal mines
3 in the pre-Cambrian area.

4 THE CHAIRMAN: I was referring only to metal.

5 MR. HOGG: That is right, but to emphasize this:
6 one drill hole in an oil area will give information over a
7 fairly broad area. Whereas, one drill hole in the pre-
8 Cambrian will only explore and give indications to a very
9 limited amount because of more complexity of the geology.
10 Therefore, you need, in order to find and develop mines,
11 you need a great number of people exercising independent
12 judgment in relatively small areas, compared with oil
13 prospecting. Therefore, this job must be done, in my
14 opinion, and in the opinion of the Chamber of Mines, if
15 we are going to develop a reasonable growth figure in
16 connection with mines; metal mining development.

17 THE CHAIRMAN: "This job" being specifically what?

18 MR. HOGG: This job of exploration.

19 THE CHAIRMAN: By individuals or small groups?

20 MR. HOGG: By individuals and small groups as
21 well as mining companies; by small groups and syndicates
22 and the information that they supply is recognized by the
23 Government as being extremely valuable. The regulations
24 provide in Saskatchewan that all work done for which they
25 receive credit, for what they call assessment work for
26 claims, be submitted to the Government. It is held in
27 confidence for a number of years. Even though the work
28 may be unsuccessful for a particular syndicate or small
29 group, it can add over the years to the general knowledge
30 which is being accumulated and finally somebody will



B6 1 interpret from that data where an ore body will be found.
2 That is the way it works here. You need continual flow
3 of information on which various people can make judgments.

4 THE CHAIRMAN: The individual prospector
5 returning from an unsuccessful prospecting trip is
6 required by the Government to write a report?

7 MR. HOGG: If he has staked a claim and has
8 filed assessment work, he is required to make a report
9 on his operation, even including trenching and sampling
10 and assay results. This is in the Province of Saskat-
11 chewan, and I believe other provinces have similar kinds
12 of regulations.

13 THE CHAIRMAN: That was not quite what I was
14 thinking of. I was thinking of unsuccessful prospecting.
15 The man who went out hopefully seeking to find a claim,
16 or to find something which he could claim, and did not
17 succeed would not necessarily write a report?

18 MR. HOGG: That is right. If he did not succeed,
19 if he did not stake any property, and even if he did and
20 did not do any work on it, he is not required to write
21 a report.

22 MR. UPHAM: The only exception to that would be
23 each province has district geologists in their pre-Cambrian
24 shields which keep pretty close track of prospectors and
25 who do a lot of liaison with both successful and unsucces-
26 ful prospectors. There is a certain amount of information
27 coming through that source.

28 THE CHAIRMAN: Thank you. I didn't know that.

29 COMMISSIONER GRANT: The prospector's licence
30 is for one year?



B7 1 MR. HOGG: Yes.

2 COMMISSIONER GRANT: And is renewable if the
3 assessment work has been done; is that right?

4 MR. HOGG: I might answer that in two parts:
5 his licence costs \$5.

6 COMMISSIONER GRANT: I mean his licence to
7 search. What is sometimes, in other provinces, referred
8 to as a licence to search. Prospector's licence to work
9 a claim. When he makes his application, he asks for a
10 certain area, or does he?

11 MR. HOGG: No. He goes down to the Mining
12 Recorder and just lays down his \$5 and gets a licence to
13 claim land. He doesn't need a licence of any kind to go
14 out and prospect and search. I don't think that is
15 required any place in Canada, but when he wants to make
16 a land acquisition by means of staking a claim, that is
17 when he needs this little piece of paper, because on the
18 claim post he writes "Staked by," and his name, licence
19 so-and-so, and the date.

20 COMMISSIONER GRANT: Then he comes into the
21 Mines Office and he identifies that on a plan?

22 MR. HOGG: That is right.

23 COMMISSIONER GRANT: And he is then given the
24 right to explore that area further, is he?

25 MR. HOGG: Yes.

26 COMMISSIONER GRANT: That area might consist
27 of several claims?

28 MR. HOGG: Yes.

29 COMMISSIONER GRANT: What is available and what
30 he wishes?



B8

1 MR. HOGG: What he wishes.

2 COMMISSIONER GRANT: And he pays a certain
3 nominal fee for that right?

4 MR. HOGG: \$5 per claim.

5 COMMISSIONER GRANT: And he must then file a
6 return on the area at the end of his first year showing
7 the amount of money that he has spent on that property
8 by way of work or supplies?

9 MR. HOGG: That is right. In Saskatchewan it
10 is prior to the end of the second year.

11 COMMISSIONER GRANT: If he has met the qualifica-
12 tions, then that claim can be renewed?

13 MR. HOGG: That is right.

14 COMMISSIONER GRANT: In the particular submis-
15 sion that you are making now, have you estimated the
16 amount that might be involved if prospectors were allowed
17 to deduct their expenses incurred in searching for
18 minerals?

19 MR. HOGG: We have not estimated what might be
20 termed the response to our proposal on behalf of prospec-
21 tors and their backers. We feel that it would certainly
22 provide an incentive. There is a very small expenditure
23 being made in relation to the area in Saskatchewan on
24 this kind of work, at present, and we feel that it would
25 be considerably increased. It is very difficult to put a
26 figure on it.

27 For instance, on page 6 of the brief, Section 10:

28 "The annual amount spent in Saskatchewan
29 in exploration in the pre-Cambrian area
30 is estimated to be less than one-half a



B9 1 million dollars."

2 Now, this may include mining companies. By
3 individuals our figure is that it would not exceed
4 \$20,000 annually. We think it would be increased consi-
5 derably.

6 I wonder if I could comment on this at some
7 additional length; from my recent experience, personal
8 experience that I have had in financing a syndicate ---

9 THE CHAIRMAN: I wasn't really coming to the
10 meat of this until we got through with the descriptive
11 material.

12 MR. HOGG: I will just hold that.

13 THE CHAIRMAN: And other surrounding matters,
14 because I feel you would like to argue your case a little
15 more when we come, really, down to the burden of it. Am
16 I right?

17 MR. HOGG: At present, in answer to that, I
18 would say that if this proposal was accepted into the tax
19 provisions, I would feel that the amount of exploration
20 would be considerably increased on the part of individuals
21 and syndicates.

22 COMMISSIONER GRANT: Would that entail a larger
23 expenditure in the technical field than in the prospectors'
24 field?

25 MR. HOGG: It would provide him with an oppor-
26 tunity of doing what we mentioned previously; in teaming
27 up with modern technology, and that is what the prospector
28 has to do.

29 COMMISSIONER GRANT: So that a syndicate, such
30 as you mention in the opening paragraph, if this



B10 1 provision which you recommend were inserted in the Income
2 Tax Act, would be in a position to hire, for instance,
3 Prospectors Limited, who are equipped with airplanes and
4 technical instruments to do your prospecting?

5 MR. HOGG: Yes, to take part in the program;
6 that is right.

7 MR. UPHAM: We would be able to utilize the
8 many services provided by the Federal and Provincial
9 Governments which, to some extent, you might say, are
10 standingby ready to be used, and they are not being used
11 to their full extent, which are presently provided.

12 THE CHAIRMAN: What are those?

13 MR. UPHAM: Those types of services? Services
14 like the Provincial and Federal Governments provide in
15 each province; a certain amount of geophysical survey in
16 each year. A good number of areas they survey are laying
17 by and not being prospected.

18 THE CHAIRMAN: Do you mean that you would be
19 able to take advantage of that because of the right to
20 deduct costs or because of the increase in survey parties?

21 MR. UPHAM: Well, by the increase. You say all
22 types of money behind prospecting. There would be more
23 prospectors in the field who would use the services that
24 are already provided.

25 THE CHAIRMAN: Because the Government services
26 are available without payment, are they not?

27 MR. UPHAM: That is right, but the trouble is
28 we don't have the prospectors available to use them.
29 They are standing by ready to be used.



B/dpw 1 COMMISSIONER GRANT: The \$45 million figure

2 you mentioned earlier, does that include government
3 expenditures?

4 MR. UPHAM: No.

5 THE CHAIRMAN: You refer in here to the laws
6 of the United States, and also as to Australia. I think
7 I would point out that the United States Government,
8 so far as I am aware, doesn't have quite the same section
9 as our 83, and probably in some circumstances collects
10 tax on successful explorations. My information is for
11 Australia, that the Australians have not been altogether
12 happy and have talked about the ineffectiveness of that
13 legislation, and I believe that their provision is to
14 be re-examined and this has been stated in the Australian
15 Parliament.

16 I don't suppose anybody is ever completely
17 satisfied with incentive laws. It may be doing well for
18 them; we don't know.

19 MR. HOGG: I might just comment: I am not
20 acquainted with the Australian situation other than what
21 we introduced in the brief. I wasn't able to get infor-
22 mation on the effectiveness of their program. Similar
23 legislation, or, at least, the legislation that you
24 mention that is effective in the United States, that
25 pertains to two minerals: oil and natural gas - but it
26 operates differently - oil and natural gas and minerals.
27 It operates differently in each case.

28 Certainly, the similar kind of legislation with
29 respect to oil and natural gas is very effective in the
30 United States and very effective in Saskatchewan. The



one respecting minerals has more restrictions as far as the American is concerned in these expenditures. It only allows \$100,000 over a four-year period, and then I think there are certain provisions whereby it must entail the purchase of an interest and it must be written off in that year, and I believe that this - in other words, you have to have a yearly turnover in incorporation.

This kind of rule does provide some impediment as far as its use, but certainly the one in connection with oil, which doesn't have that limitation, is very successful. It may be that just these rules that are surrounding the privilege limit its effectiveness as far as mineral exploration is concerned.

THE CHAIRMAN: Do you think that Section 83 has inspired much development?

MR. HOGG: Section 83 - I have found it useful when a boom is on, and when the risk is not as - that is when claims can be disposed of. It is useful in those periods. My personal experience has been that Section 83 is not very well known in the business community in general, and by individuals. It may be in Ontario, but certainly it is not in Saskatchewan. When a promoter of a syndicate, a prospecting promoter of a syndicate wants to raise funds I think he finds that is commendable in Section 83, yet in actual practice I think he finds that a prospective client that he wishes to obtain funds from to join his syndicate is more interested in what happens if the venture is not successful. I think that is the crux of the situation. I think that is what we are talking about.



C31 He knows, the businessman knows the risks
2 involved in this type of activity and the prospect that
3 he will not be taxed as the present rules provide under
4 Section 83 if the venture is successful is not as
5 strong an incentive, in my opinion - in our opinion -
6 as it would be if he was able to deduct his expenditures
7 of the venture as an expense concurrently year by year.

8 THE CHAIRMAN: I think that is a most significant
9 position that you take in this matter. It seems to me to
10 be supported by the thought that when he is faced with the
11 possibility of a loss he would be encouraged to know he
12 was going to be able to deduct that loss, and on the other
13 hand if he makes a profit he wouldn't complain very much
14 about paying his share of Canadian taxes.

15 When we discuss incentive of this kind one must
16 remember they are shifted from the shoulders of one
17 taxpayer onto the other taxpayer, and while there is
18 presumably extremely good reasons to do that it can't be
19 done on account of costs and benefits. I wonder what the
20 benefits are which one could count for Section 83. I
21 think that it would be impossible to try and tabulate
22 them. That is why I asked you if you had any opinion as
23 to whether they did really achieve very much. We shall
24 keep on searching for that. I am glad you put it as an
25 alternative because it was certainly the way I had
26 considered it, that it might be better to shift the incen-
27 tive from the receiving end to the paying end.

28 I think it would be a pretty tall burden to
29 permit the deduction of the cost and to exempt the profits
30 from taxes.



C4 1 MR. HOGG: May I comment on that?

2 THE CHAIRMAN: By all means.

3 MR. HOGG: Whenever an incentive program is
4 introduced it is a matter of public policy. It is our
5 opinion if, at the same time, a deterrent is introduced
6 the value of the incentive is lost; one counteracts the
7 other. In looking at this question you have to consider
8 that in mining it is dangerous to count your chickens
9 before they are hatched. It would be, in our opinion,
10 an impediment to the incentive if that approach was
11 taken.

12 THE CHAIRMAN: I am sorry; what approach?
13 You will have to be more specific.

14 MR. HOGG: That is the approach that the profits
15 would be taxed from ventures under our proposal. It also
16 will take a period of years before - if I might make an
17 aside to this: in Section 83 we are wondering how effec-
18 tive it has been; the present prospectors' section. I
19 haven't seen any statistics on this, although it has been
20 in the tax books and available for a number of years.

21 Therefore, in the proposal that we make, it is
22 our opinion that it would be some time before there would
23 be any profits to tax. We would suggest that, certainly,
24 you look to see whether there is - the program is actually
25 effective and whether there are going to be any chickens.

26 THE CHAIRMAN: I quite agree.

27 COMMISSIONER GRANT: What concerns me most, I
28 think, Mr. Hogg, in this submission, is to go back to the
29 reason why the proposal which you are now making was not
30 inserted in the Act in the first instance, and try to



C5 1 find out why it wasn't inserted; why a prospector couldn't
2 deduct his expenses incurred in prospecting when his
3 results were negative, or why those that backed him weren't
4 allowed to do it.

5 I am wondering if the reason for that was that
6 when the Act was first drafted that prospecting was then
7 done largely through the efforts of the grub staker that
8 went out to try and find the mine, and the cost wasn't
9 very great, but the rewards were handsome if he was
10 successful, and, therefore, it would be regarded as a
11 good gamble either for himself or for those who had been
12 backing him.

13 I am just trying to get around to find out why
14 the proposal you are now putting forward wasn't included
15 in the first instance. There must have been a reason.
16 You come forward with this submission and ask for an amend-
17 ment to the Act which would permit these expenses to be
18 deducted from other income, either of the prospector
19 himself or of his backers.

20 Is that by any chance because the nature of
21 prospecting has changed and it has become, now, a much
22 more expensive method of finding the ore body? In other
23 words, is it because you have to go out and hire airplanes
24 equipped with the necessary technical instruments to fly
25 the area?

26 MR. HOGG: I would agree with your comments.
27 My answer is yes. If I might elaborate, I would say this:
28 firstly, I am not acquainted with the circumstances
29 surrounding the introduction of the present Section 83.

30 COMMISSIONER GRANT: I am not either.



C6 1 MR. HOGG: The prospectors' section - I believe
2 that it was introduced at the suggestion of the Prospectors
3 and Developers' Association, and they will undoubtedly be
4 making some submission on that. Therefore, I am not
5 acquainted with the circumstances.

6 COMMISSIONER GRANT: We would have expected
7 them to have gone further than the Act has gone at the
8 present time when they made their representation; in fact,
9 one would have expected they would have asked for what
10 you are asking now. We don't know; that is speculation
11 only.

12 MR. HOGG: Certainly, the exploration activity
13 is separate from mining, really. It requires operating
14 mines for exploration separated to an extent within the
15 organizations, from the actual production of ore and
16 milling, the processing of the minerals. It requires
17 special people, different skills and techniques that are
18 employed in mining operations which support it, and,
19 therefore, exploration activity now is considered, with-
20 its complexities, as an industry and it is quite possible
21 that your suggestion is correct, but at the time it wasn't
22 considered as an industry; it was considered somewhat on
23 the same basis as though you would go down and bet on the
24 horse races, whereas in our opinion it is an industry -
25 the exploration activity - so therefore it should be
26 treated as a business.

27 COMMISSIONER GRANT: I would like to ask you a
28 question ---

29 MR. HOGG: And not as a straight gamble.

30 COMMISSIONER GRANT: I am sorry I interrupted



C7 1 you. This is for my own knowledge, and I suppose for the
2 benefit of the hearing, generally: do the large companies
3 today, when they are exploring for new ore bodies, are they
4 making use, in the first instance, of the individual
5 prospector?

6 MR. HOGG: Yes, they employ the individual
7 prospector.

8 COMMISSIONER GRANT: Before they carry out an
9 aerial survey?

10 MR. HOGG: They employ individual prospectors
11 as well as carry out - that is to prospect in new regions
12 and generally the prospectors are under the supervision
13 of a geologist who assesses their finds and makes an
14 estimation as to whether the area has possibilities. This
15 is done by a mining company.

16 COMMISSIONER GRANT: So the initial probe is
17 done on the ground by a prospector in most cases?

18 MR. HOGG: Well, it depends on the area. For
19 instance, in many areas of the pre-Cambrian there are
20 ~~2%~~ rock out-crop and therefore the prospector is beat
21 in these areas, and, therefore, they have to be attacked
22 by a different method - your airborne surveys, geophysical
23 surveys on the ground, both magnetic and conductive
24 surveys.

25 In these particular areas there must be just as
26 good prospects as areas in which the prospector could
27 operate yet they have to apply different techniques; it
28 depends on the area, and on the program, but in general
29 prospectors are still employed by the large companies.

30 COMMISSIONER GRANT: Yes, thank you.



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C8 1 THE CHAIRMAN: Anything else?

2 COMMISSIONER MILNE: I have one question.
3 Certainly, we recognize that the area that has been
4 unexplored is extremely vast. You mentioned in your
5 notes that the result of geophysical surveys provided
6 by the Government are simply standing by to be used when
7 the time appears proper. Is there some relation here
8 that we haven't seen? Is there any shortage of ore in
9 reserve?

10 MR. HOGG: Well, certainly, in Saskatchewan
11 they are using ore at a much faster rate than new mines
12 are being developed. We are conscious of that fact because
13 this year the Coronation mine is closing down and Gunnar
14 mine is closing down. Prior to that the Birch Lake mine
15 closed down. Certainly, in Saskatchewan, I would say that
16 ore is being developed at a faster rate in metal mining,
17 in the metal mining field, that is being put into site.

18 I believe Mr. Bradfield made the same general
19 comment in connection with Canada.

20 THE CHAIRMAN: Is there anything further? We
21 have no further questions, gentlemen. You have given us
22 a lot to ponder.

23

24

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/dpw 1 Before closing, is there anything you would care
2 to say to us? You indicated you had some notes. I
3 wondered if you had taken care of them.

4 MR. HOGG: I think there are a couple of points
5 that you might find of interest. I have been in Northern
6 Saskatchewan for the past month engaged in exploration
7 activities, diamond drilling and geophysical work, and
8 I found that in general the activity in Saskatchewan is
9 down. That is, as much as can be assessed at this time,
10 is down from last year.

11 In our brief we mention one of the results of
12 the adoption of our proposal would be increased employment.
13 There has recently been a statement made by the Honourable
14 Eiling Kramer, Minister of Natural Resources for the
15 Province of Saskatchewan, on the population growth rate
16 in Northern Saskatchewan, and according to his statement
17 the growth rate in Northern Saskatchewan, that would be
18 the pre-Cambrian area, is 37.8 as compared to 19.6 for
19 the whole province.

20 I think that this is going to be a problem.
21 Certainly, the amount of social aid that you hear about
22 now - there was a time you did not hear about this situa-
23 tion when you visited a local settlement, but now it is
24 discussed. The number of people that are on what we used
25 to call relief in centres like Uranium City is causing
26 considerable concern to the local municipal organizations,
27 although their contribution is only a part.

28 It is being looked after by the Federal and
29 Provincial Governments and so, therefore, fishing and
30 trapping, and, to an extent, guiding tourists is not a



D2 1 satisfactory economic base for the local population in the
2 north and this problem is going to increase.

3 In connection with your question, Mr. Chairman,
4 on the point if this proposal was accepted, then certainly
5 it would have to be compensated; that any profits would
6 naturally have to be taxed. I have already commented on
7 that, but I would like to add one other comment: that,
8 certainly, in this kind of activity, even though your
9 expenses would be allowed as a deduction, it is really
10 still shared with the taxing authority, and, therefore,
11 if you are going to tax these kinds of profits, then
12 certainly it shouldn't be done at income tax rates because
13 that would be a severe - in my opinion - deterrent.

14 The American administration has recognized this
15 and the profits from this kind of activity in oil and gas
16 and minerals are taxed at a flat rate. Three years ago
17 I was looking after drilling of an oil well and nearby
18 there was another well drilling, and it was being financed
19 by Marlon Brando. There is a reason for that; he is in a
20 high tax bracket. The incentive for him was a reduction
21 in his rate of 25%, if he was successful.

22 I just have one other comment, and this we
23 have mentioned in our brief: about foreign investment in
24 Canada. Certainly, the Chamber of Mines is not against
25 that. We are very happy for people outside of Canada to
26 come in and develop our resources but there certainly
27 should be some kind of balance as far as the ownership
28 of resources between foreign interests and local Canadians.

29 There is some sentiment when you go around the
30 country in connection with this. I am reminded of the



D3 1 fact that 90% of the oil production in Saskatchewan is
2 foreign-owned, and this is known by local people, and the
3 sentiment that you get sometimes expressed is what I
4 experienced in Quebec in the late 30's as a staff member
5 of a number of mines and my French-Canadian friends looked
6 on me as being in a little different category as a Canadian
7 because the mines that they worked in were owned by people
8 from Ontario and people from the United States. He
9 felt that I was sailing down the mainstream of economic
10 life in Quebec and he was struggling in the backwater.
11 He probably would not express it that way, but I got the
12 message.

13 I feel our proposal would assist in Canada in
14 general in developing means by which local Canadians,
15 whether French-Canadians or English-Canadians, can parti-
16 cipate in the development and ownership of mineral resources.

17 COMMISSIONER GRANT: If your proposal were
18 accepted, Mr. Hogg, it would be difficult to deny a similar
19 right to the oil industry, would it not?

20 MR. HOGG: Well, there are provisions now that
21 are, shall I say, denied to the oil industry. Section 83
22 does not apply.

23 COMMISSIONER GRANT: That is right. If it were
24 extended to the individual, then, would you say that it
25 should be extended to the person who is prospecting for
26 oil? The individual or the syndicate.

27 MR. HOGG: Well, right now there is that discri-
28 mination, and as far as oil and gas is concerned it's in
29 what you would call this grey area of taxation. You
30 don't know where you stand.



D4 1 In my personal business I have run up against
2 this situation and at times, in connection with deals,
3 I just put it into income because I don't want the situa-
4 tion to evolve where four years from now I am going to be
5 taxed on a situation where I have already spent the money.

6 COMMISSIONER GRANT: Then, do you see an analogy
7 to the farmer clearing land to put it in shape to raise
8 crops? He is not now allowed to deduct that expense from
9 his income.

10 MR. HOGG: There is a little difference there.
11 He has still got the land. He knows that when he clears
12 the land he can produce from it, whereas, when they are
13 required to spend several hundreds of dollars in a patch
14 of trees and muskeg and rock the possibility the pros-
15 pector will walk away with nothing is really high. I
16 think this is the difference.

17 THE CHAIRMAN: I think that takes care of our
18 questions very nicely. We understand the problem. We
19 have your solution to it, and I assure you we will
20 consider it. Thank you very much, indeed, for your help
21 to us this morning. It was good to see you.

22 MR. HOGG: Thank you very much.

23
24 --- Short Recess

25
26 THE CHAIRMAN: Mr. Secretary, shall we get
27 going?

28 THE SECRETARY: Mr. Chairman, the next brief
29 this morning has been submitted by the Grand Orange Lodge
30 of Saskatchewan. Mr. Wilfred Humphries, who is Chairman



D5 1 of their Legislation Committee, is here to speak to the
2 brief.

3 At the same time there are two other briefs:
4 one from the Regina County, Loyal Orange Lodge, and one
5 from the Protestant League of Saskatchewan. There will
6 be nobody representing these two briefs here this morning,
7 although Mr. Humphries tells me he may say a word or two
8 about them.

9 I would like to enter the brief of The Grand
10 Orange Lodge of Saskatchewan into the record as Exhibit
11 No. 169.

12
13 --- EXHIBIT NO. 169: Submission of The Grand Orange Lodge
14 of Saskatchewan.

15 THE SECRETARY: The brief of the Regina County,
16 Loyal Orange Lodge into the record as Exhibit 170.

17
18 --- EXHIBIT NO. 170: Submission of the Regina County,
19 Loyal Orange Lodge.

20 THE SECRETARY: The brief of the Protestant
21 League of Saskatchewan into the record as Exhibit 171.

22
23 --- EXHIBIT NO. 171: Submission of the Protestant League
24 of Saskatchewan.

25
26 SUBMISSION OF THE GRAND ORANGE LODGE OF SASKATCHEWAN

27 Appearance: Mr. Wilfred Humphries

28 THE CHAIRMAN: Thank you, Mr. Secretary. Good
29 morning, Mr. Humphries.

30 MR. HUMPHRIES: Good morning.



D6

1 THE CHAIRMAN: We have your submission and the
2 other ones referred to by the Secretary which we have
3 read and I might say we have heard most of this problem
4 already. We will have a few questions to put to you.
5 There is no need to read the submissions because we have
6 already done so and they are entered into the record
7 without reading. Would you care to say anything to us
8 before we ask questions?

9 MR. HUMPHRIES: Well, sir, I don't know the
10 nature of the questions. I would sooner say something
11 after.

12 THE CHAIRMAN: Very good. Don't bother to
13 stand unless you wish to do so. You refer in here to a
14 figure of \$15 million. That is a large sum of money.

15 MR. HUMPHRIES: That is right.

16 THE CHAIRMAN: As being revenue lost by the
17 Federal Government in respect of this particular section
18 of the Act. Can you give us details of the \$15 million,
19 or can you support it any further?

20 MR. HUMPHRIES: Yes, Mr. Chairman. In Saskat-
21 chewan we have, over the last period of years, five or
22 six years, investigated this situation and we find - and
23 these figures have been checked with the Department of
24 Education - and we have on our files letters from the
25 Department - there is at the present time in the public
26 schools alone of Saskatchewan 276 nuns teaching in our
27 public schools.

28 Now, that doesn't take into consideration the
29 nuns and other people that come under this classification
30 who are teaching in the separate schools and there are



D7 1 also nurses in the hospitals and there are also social
2 workers who are paid from the public funds and other people
3 in different classes and the 276 nuns in the public schools,
4 plus the eight lay brothers, plus the people in this class
5 that are teaching in the separate schools would, in our
6 estimation, amount to at least 1,000 people now in
7 Saskatchewan.

8 Our information is that we have here a teachers'
9 organization which in each of the larger units in the
10 public school boards sets the wages and for a person that
11 has taught in Saskatchewan for approximately four years -
12 I know something about it. I taught school once myself
13 and I have eight people in our family that are teaching
14 school now. The wages would be at least \$4,000 a year.
15 I think you will find that the income tax on \$4,000 a year
16 would be around \$500 for a single person. Now, that
17 would make the amount of money lost in Saskatchewan alone
18 half-a-million dollars.

19 Now, if we figure it out on a percentage basis
20 in Saskatchewan, reported last week in the Leader Post,
21 the population - that is the Roman Catholic population
22 which we would have to use for this percentage basis -
23 is 34,828 Greek Catholics and 242,808 Roman Catholics.
24 I lumped those two figures together and I got approxi-
25 mately 280,000 people.

26 Now, there is in Canada at the present time -
27 I think the census now is 19 million, isn't it? Nineteen
28 million - I think that came out last week - and 45% of
29 the population are Roman Catholics. That would amount to
30 8,550,000 Roman Catholics in the province. Now, for



D8 1 every 280,000 Roman Catholics, if there is a loss in
2 tax exemption of \$500, I think that would give you a
3 total figure of \$15 million. That is in this one class
4 of tax exemption alone.

5 THE CHAIRMAN: Now, that does not seem to be
6 borne out by something else I have got before me. This
7 is a submission by the Regina County, Loyal Orange Lodge,
8 which you may have there, and it indicates on the first
9 page, I think it is, paragraph 4, that the grand total
10 in the public schools, separate schools, grand total of
11 nuns and lay brothers, is 2,904 in the provinces of -
12 this is Alberta, Saskatchewan and Ontario; three provinces.

13 At \$500 each that would be a million-and-a-half
14 dollars. You would point out to me, of course, very
15 quickly that 2,904 is not the total for all of Canada.
16 It would be several times that.

17 MR. HUMPHRIES: Yes.

18 THE CHAIRMAN: If it were ten times that, of
19 course, it would be 15 million.

20 MR. HUMPHRIES: That brief prepared by the
21 Regina County, Orange Lodge was taken from figures, from
22 a brief prepared and sent to certain government officials
23 in 1959 and only dealt with the provinces as stated there
24 and it is not intended to cover Canada as a whole.

25 THE CHAIRMAN: You do not think this, in any way,
26 denies what you say?

27 MR. HUMPHRIES: No, absolutely not.

28 COMMISSIONER GRANT: It just occurs to me that
29 an interesting comparison would be as to what is the
30 average rate of tax, income tax, paid by a teacher who is



D9 1 not of the Roman Catholic faith, because in arriving at
2 the \$15 million figure, you are basing that upon the fact
3 that each teacher is a single person and, therefore,
4 subject to the minimum exemption.

5 MR. HUMPHRIES: Well, I assume - I am basing it
6 on the fact that the people we are dealing with are nuns.

7 COMMISSIONER GRANT: And because of their minimum
8 exemption, they would be paying a low rate, but on a
9 higher income than the average Protestant teacher?

10 MR. HUMPHRIES: I think there is a little
11 difference in understanding, sir, here. I am not dealing
12 with Roman Catholic teachers because you can have a situa-
13 tion in a school - for instance, at Labret, where I pay
14 taxes at the school at Labret, you have certain nuns who
15 teach there.

16 COMMISSIONER GRANT: Please let me say, Mr.
17 Humphries, that I am not suggesting that you are dealing
18 with Roman Catholic teachers. I know that you are dealing
19 with those who belong to a religious order, such as nuns.

20 What I am saying now is the estimated loss to
21 the Federal Treasury is \$15 million based upon the
22 exemption and the fact that they are not taxed?

23 MR. HUMPHRIES: Yes, and I am only dealing with
24 members of religious orders; not with Roman Catholic
25 people.

26 COMMISSIONER GRANT: Do you understand my
27 comparison?

28 MR. HUMPHRIES: Not completely, sir.

29 COMMISSIONER GRANT: Well, my comparison is
30 simply this: that if the Protestant teachers were also



D101 single and belonged to an order that made them tax-exempt,
2 the loss to the Treasury would correspond on a per capita
3 basis to the loss which you have estimated here to be
4 \$15 million.

5 MR. HUMPHRIES: If they were single and belonged
6 to a religious order - there is only one case. I think
7 there is an Anglican religious order, but very few people -
8 I don't think there are very many - it doesn't come in
9 here at all, as far as I understand, as far as Saskatchewan
10 is concerned, but as far as taking a vote of perpetual
11 poverty, I know of no - I don't know whether I can call
12 the Anglican Protestants or not - some of them don't like
13 the word.

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/dpw 1 They call themselves some other name. The Protestant
2 groups, like the Presbyterians, United and the Evangelical
3 groups - I know of no order amongst them that takes the
4 vow of perpetual poverty.

5 COMMISSIONER WALLS: Do you know whether in all
6 cases the salary of these people is paid over to the indi-
7 vidual or is it, in some places, paid over to the religious
8 order who supply them with their minimum requirements of
9 food and clothing?

10 MR. HUMPHRIES: My understanding - and in order
11 to come to a complete picture of this whole situation,
12 you would have to have a government inquiry with lots of
13 money, but the information that I could gather now is that
14 the members of the religious order turn over their cheques
15 to their order, and in turn their order supplies all their
16 wants. They don't have any money themselves.

17 THE CHAIRMAN: You, or one of your submissions,
18 point out to us it places the non-Roman Catholic denomina-
19 tions at a considerable disadvantage with respect to the
20 construction of social buildings. I can see that if one
21 does not pay taxes there is more money available for
22 building; that is clear. If the other religious orders were
23 similarly free of tax would that mean they would neces-
24 sarily have more money for building?

25 MR. HUMPHRIES: You mean if all the Protestant
26 clergymen were free of tax?

27 THE CHAIRMAN: I do.

28 MR. HUMPHRIES: Yes. For example, I belong to
29 the Knox Metropolitan United Church. If our pastor was
30 free of tax we would probably pay him \$1,000 a year less



E2 1 salary, which could be used for our building fund. That
2 would be probably true across the country.

3 THE CHAIRMAN: Did you reduce his salary when
4 the exemption of \$1,000 to clergymen was introduced into
5 the Act?

6 MR. HUMPHRIES: I don't know.

7 THE CHAIRMAN: I think you probably didn't. I
8 don't know whether that is a fair question.

9 MR. HUMPHRIES: No, I don't think it is, sir.

10 THE CHAIRMAN: I think we have no more questions,
11 Mr. Humphries. Would you like to say anything?

12 MR. HUMPHRIES: I would like to say a few words
13 in clarification. I would like to say I am not - I have
14 been engaged in this work for a number of years. I have
15 found if you prepare anything like that you are immediately
16 called a bigot and trying to stir up trouble; that is not
17 my purpose at all. I believe in equal rights for all and
18 special privileges for none. I don't think any section
19 of the population should have any special privileges,
20 whether a religious organization or not; Protestant or
21 Roman Catholic or Jews or whatever it is.

22 We have here, I think, a special privilege
23 granted to a certain section of our population. Now, it
24 might be said if the same privileges were granted to
25 Protestant clergymen that would be all right. I don't
26 think it would. I don't think anybody should have special
27 privileges. I am dealing with this in its political
28 implications and financial implications as it affects
29 Protestant taxpayers.

30 A lot of Protestant taxpayers - we are



E3 1 conscientious members of the church, or the Jewish taxpayer
2 - we are under an obligation to propagate our faith, of
3 course, and this places me in the situation of, against my
4 will, and having no say in the matter of propagating the
5 Roman Catholic faith and the reason that is the situation
6 that exists in Saskatchewan is - here is one example in
7 the Village of Labret where I have a little cottage - I pay
8 taxes to the Town of Labret and the public schools, where
9 the nuns and lay brothers teach at Labret - there are nuns
10 teaching in the schools. They are paid out of public funds.
11 They are public servants, servants of the City. I help to
12 pay their wages but my money is turned over to the Roman
13 Catholic Church. This is my money that is helping to
14 propagate the Roman Catholic Church.

15 I would sooner have my money used to propagate
16 my church. In this case I have nothing at all to say
17 about this, so against my wishes - I have absolutely
18 nothing to say. I don't think it is fair. I don't think
19 most lay members of the Roman Catholic Church think it
20 fair, and probably some of the officials, but we are direc-
21 ting this to the attention of the public at large.

22 There is a freer attitude now between the Roman
23 Catholic Church and the Protestants and the separated
24 brethren, as they are called, and it is possible that
25 leaders may read this brief or take some interest in it
26 in the interests of fairness, and ask the tax be abolished
27 on this. We feel it is unfair tax discrimination.

28 There is another aspect to the situation.
29 Supposing that the 20 million, 15 million - if it is
30 15 million a year, and it may be more or it may be less -



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Situations

E4 1 there are other tax / in the country where it would amount
2 to probably more than 30 million, 50 million dollars a
3 year. We have made no large survey in Canada due to lack
4 of funds at the present time, but in the States it has
5 been made and the tax exemption that has been given in
6 the States to the Roman Catholic organizations that engage
7 in commercial enterprises - for instance, the Christian
8 Brothers of California, who are the largest makers of
9 brandy in the North American Continent, have had to pay
10 back taxes to the American Government of \$4 million due
11 to the objections made by the Federation of American
12 Brethren, jurists, lawyers and intellectuals.

13 The radio-television station in New Orleans,
14 which is owned by the Jesuits, can sell its advertising
15 at 10% less than other stations because it pays no taxes.
16 The Church owns numerous other business organizations;
17 cheese factories, and so on.

18 The Report of the United Nations - the fact that
19 the Roman Catholic Church ranks next to the United States
20 and Russia in wealth and has a total wealth of over 14
21 billions of dollars - this is borne out by statements made
22 by the Roman Catholics themselves. They also own large
23 real estate holdings. I believe a new \$40 million complex
24 in Montreal is largely financed by an organization known
25 as Deomentia, which is a subsidiary of the Vatican, which
26 is also financing a large complex in Washington, D.C.

27 THE CHAIRMAN: Don't you think we are straying
28 a little bit from the matter of taxes?

29 MR. HUMPHRIES: That is right, possibly. This
30 concentration of wealth - let me say this: this concentration



E5 1 because it isn't reduced by taxes from generation to
2 generation grows and grows and grows. The result you
3 will find in a few years, unless it is stopped, 25% of
4 the wealth in this country will be concentrated in one
5 source, the same as it was in Russia under the old Russian
6 Church; the same as it was in Spain, and the same as it
7 is in South America now. That brings inevitably one
8 thing, and I don't think I need to say what that one
9 thing is. It always ends the same, with the rich getting
10 richer and the poor getting poorer.

11 This is the object of this brief, to draw the
12 attention to the people of this situation. We don't like
13 Communists, but are we doing anything about it? If we
14 don't stop something like this we will be breeding the
15 funds which produce Communism when there is wealth in a
16 few hands.

17 THE CHAIRMAN: Thank you. We will direct our-
18 selves in the report to the achievement of fair taxation,
19 sir. We thank you very much, indeed, for having put it
20 before us. We understand the problem and we will continue
21 to consider it. I think that is all from our side, thank
22 you.

23 MR. HUMPHRIES: Thank you.

24 THE CHAIRMAN: All right, Mr. Secretary.

25 THE SECRETARY: Mr. Chairman, the next brief
26 before you this morning is presented by the Retail
27 Merchants' Association of Canada (Saskatchewan) Incorporated.
28 Mr. Howard Saunders, President of the Association is here
29 this morning, and Mr. R.E. Walker, Secretary-Manager.
30 Mr. Walker is going to speak to the brief which I now



E6 1 enter into the record as Exhibit 172.

2

3 --- EXHIBIT NO. 172: Submission of the Retail Merchants'
4 Association of Canada (Saskatchewan)
Inc.

5

6 SUBMISSION OF THE RETAIL MERCHANTS' ASSOCIATION

7

OF CANADA (SASKATCHEWAN) INC.

8

Appearances: Mr. Howard Saunders
Mr. Ross Walker

9

10 THE CHAIRMAN: Thank you, Mr. Secretary. Good
11 morning, Mr. Saunders. Good morning, Mr. Walker. We have
12 read your submission with interest. It covers some very
13 interesting subjects. I see at the end it is prepared
14 by Mr. Walker and I congratulate you on it, sir. We have
15 some questions to put to you. Before doing so, is there
16 anything you would like to add to what you have put before
17 us?

18 MR. WALKER: Mr. Chairman, I would like to say
19 a few words on some points if it is in order.

20 THE CHAIRMAN: By all means. You don't need to
21 read it. It is already in the record.

22 MR. WALKER: We are glad to have the opportunity
23 of presenting the Saskatchewan Retail Merchants' Association
24 brief to your Royal Commission on Taxation.

25 In our brief to you, we have recommended six
26 main points for your consideration.

27 1. Reduce over a three-year period personal
28 income tax rates by $7\frac{1}{2}$, 15 and $22\frac{1}{2}\%$ from the present
income tax schedules.

29 2. Reduce corporation tax by 5% from the
30



E7 1 present taxing schedules.

2 3. To make up the reduced tax revenue that
3 would be received by the government, we have recommended
4 that (1) the tax savings would go into the market place
5 and Canada would have increased retail sales which would
6 reflect tax into the government through sales and excise
7 tax.

8 The tax savings would have the effect of
9 lowering the cost of the Canadian product and make it
10 more competitive on export markets and would put increased
11 numbers of Canadians in employment, and we have recommen-
12 ded:

13 4. That all Crown Corporations be subject to
14 income tax on the same taxing schedules as other corpora-
15 tions.

16 We suggest that taxing Crown Corporations will
17 have the desired effect of raising the revenues to a
18 higher level than presently and lowering the tax payable
19 by individuals, and corporations.

20 You will have noted that for the taxing year
21 1960 all income tax returns filed with the Income Tax
22 Department amounted to total taxable income of 20 $\frac{1}{2}$ billions
23 of dollars and the total exemptions amount in the same year
24 to 11.6 billions of dollars.

25 5. We have recommended that all couples
26 marrying in Canada be exempt from income tax payments for
27 the year in which they are married.

28 A larger percentage of our young men and women
29 are seeking higher education through universities and many
30 couples are marrying in final years. These well-equipped



E8 1 young Canadians will be the leaders in Canada in the future
2 years and we are of the opinion they deserve consideration
3 and we recommend exemption the year in which they marry.

4 6. We have recommended that consideration be
5 given, allowing corporations to set up income tax-free
6 investment, reserves for economic stabilization.

7 Reserves could be built up during prosperous
8 periods and give men and women employment during recessions.
9

10 The Investment Reserves we believe will have a
11 strong tendency to keep our economy level without the
12 recessions and plateaux.

13 We believe the six points would have favourable
14 effect on the Canadian economy.

15 THE CHAIRMAN: Thank you, Mr. Walker. I would
16 like to take that point by point if we may. We will take
2 17 a slightly closer look at them. The proposal as to the
18 personal income tax reduction, you suggest, will be made
19 up so far as governmental revenue is concerned by an
20 increase in business activity. This rather surprised me
21 because as far as I understood the matter, that similar
22 proposals were made in the United States and are now before
23 Congress, and there is estimated to be a net loss, at
24 least in the early years, anyhow, although it is believed
25 that the long-range effect will more than compensate for
26 the loss in the early years.

27 I gather that you believe there would be such
28 a stimulus that the compensation would ensue virtually
29 right away.

30 MR. WALKER: We believe so. Taking the 1960



1 tax returns there are 1½ million returns now reported in
2 1962 earning less; at least from \$1,000 to \$2,999.

/dpw 3 We are of the opinion that should taxes be
4 reduced a percentage of those will have earnings raised to
5 bring them into tax-paying increase.

6 COMMISSIONER WALLS: I am not too clear as to
7 the group that you wish to progressively reduce the taxes
8 on, because on page 12 you are giving the idea that it
9 applies to everybody. Whereas, I notice on page 3, where
10 you are dealing with it, you mention with employee groups
11 only.

12 Now, which group do you suggest?

13 MR. WALKER: We are suggesting all Canadians
14 that are paying individual income taxes.

15 COMMISSIONER WALLS: You do say in your brief,
16 on page 3, at the bottom of the page under 1, where you
17 specifically mention the employee group and further along
18 in your tables you separate employee group from other
19 groups; I would like you to clarify that for me.

20 MR. WALKER: In our reference on page 12, we are
21 dealing with all Canadians, which I believe that we should
22 deal with with respect to income taxes.

23 COMMISSIONER WALLS: It does not apply, then,
24 to any specific group?

25 MR. WALKER: No, it does not.

26 THE CHAIRMAN: It is a flat 7½% for the first
27 year across the board to all taxpayers?

28 MR. WALKER: That is right.

29 THE CHAIRMAN: Point 2 deals with corporation
30 taxes and that would bring it down by 15 to the point



F2 1 that at the end of three years the rate would be something
2 like 35%?

3 MR. WALKER: If I have made that point not clear,
4 I suggest that it be just 5% each year. That it remain at
5 5% each year.

6 THE CHAIRMAN: That is, there is one reduction
7 of 5%, and that is all?

8 MR. WALKER: That is correct.

9 THE CHAIRMAN: What do you propose at the end of
10 the three-year period?

11 MR. WALKER: Well, I would suggest that a review
12 be made at that time. A review at the end of the three-
13 year period.

14 THE CHAIRMAN: And again you believe that that loss
15 would be compensated by an increase in business activity?

16 MR. WALKER: A good portion of the income lost
17 in the lower end of the tax would be recovered by a higher
18 sales volume that would possibly throw back in at 30 to
19 40 percent of recovery, and in the event that Crown corpora-
20 tions were taxed, it would be much more.

21 Electrical companies, for instance, would pay
22 alone, based on 1960 - they were all taxed on the same
23 basis, at least 75 million dollars. That is reported in
24 Bulletin 57, 202, D.B.S., for 1960.

25 THE CHAIRMAN: Then the 5% decrease in corpora-
26 tion taxes. Supposing that competition worked most effec-
27 tively, you would have a reduction in selling prices and
28 that reduction in selling price would be 1% or less,
29 presumably, because the 5% applies to profits. One would
30 have to, therefore, assume that such a reduction would



F3 1 influence an increase in purchasing to produce sufficient
2 profits that the Government was going to pick up what is
3 lost.

4 MR. WALKER: That is what we would expect.

5 THE CHAIRMAN: You would expect that to occur?

6 MR. WALKER: Yes.

7 THE CHAIRMAN: One of our difficulties is,
8 of course, that our terms of reference require that what-
9 ever recommendation we make provides sufficient funds for
10 the operation of the Government and you are within our
11 terms of reference if we accept your hypothesis that such
12 reduction will, in fact, pay for this.

13 The next one relates to corporations operating
14 in Canada, including Crown corporations, to pay income tax
15 on the same taxing schedule basis, and that, of course,
16 extends to the corporations beyond Crown corporations to
17 provincial and municipal ones, I would judge?

18 MR. WALKER: Yes, that is right.

19 THE CHAIRMAN: The federal scheme in Canada makes
20 some of these things a little difficult, of which you are
21 undoubtedly aware, owing to the autonomy of the different
22 governments in the country.

23 COMMISSIONER GRANT: I suppose your point there,
24 Mr. Walker, is more in line with the idea that by taxing
25 Crown corporations you would be putting private business
26 in a more competitive position where they may compete
27 more than in enhancing or enriching the
28 Federal Treasury?

29 MR. WALKER: We were hoping that it would enhance
30 the Federal Treasury also, so as to reduce the net taxes



F4 1 paid by individuals and competing corporations.

2 COMMISSIONER GRANT: A Crown corporation is an
3 emanation of the Crown in the right of the Government
4 which sets it up and, therefore, it owns the company; it
5 owns the corporation and, therefore, it has the power to
6 expropriate to the general treasury any surplus or account
7 that might be built up through profits.

8 COMMISSIONER WALLS: Is the principle intended
9 by this paragraph to place an obstruction against expro-
10 priation of industries by government?

11 MR. WALKER: No, it is not.

12 COMMISSIONER GRANT: Do you see any great advan-
13 tage in taxing Crown corporations other than to put them
14 in a more competitive position?

15 MR. WALKER: Yes, for the raising of revenue
16 and lowering other rates.

17 COMMISSIONER GRANT: The revenue is available to
18 the Crown if it is there.

19 MR. WALKER: Possibly the argument can be taken
20 that the Crown corporations have power, telephones and
21 suchlike - would reduce rates, and that would have the same
22 effect as what we are attempting. If the rates are
23 reduced that extra amount of money would flow, then, into
24 the market.

25 THE CHAIRMAN: We are concerned about the total
26 of all taxes levied by all governments and if one takes
27 money away from one and passes it over to the other, it
28 doesn't have much effect on the total amount of taxes.

29 There is a comment on page 13 regarding this
30 particular matter that I couldn't fully understand. Your



F5 1 paragraph reads:

2 "We suggest that all business in Canada
3 be assessed on the same basis and pay
4 income tax at the same income tax rate
5 and this taxing apply to all Crown
6 corporations."

7 Now, I get the idea about Crown corporations but
8 going back to the other application of the paragraph - pay
9 income at the same income tax rate.

10 MR. WALKER: On the same schedules. On the same
11 tax schedules of the earning - they were earning 10, 20,
12 one million dollars, whatever the case would be, whatever
13 category they would fall in they would be rated at that
14 category in which they fell as the rate is now set up by
15 the Department.

16 THE CHAIRMAN: Don't they do so now; save only
17 Crown corporations?

18 MR. WALKER: Other corporations do but not Crown
19 corporations.

20 THE CHAIRMAN: Thank you. I was concerned as to
21 whether or not you objected to the graduation in the
22 corporation tax rate.

23 MR. WALKER: No.

24 THE CHAIRMAN: The exemption you propose for
25 young married couples is interesting and it has been my
26 observation with some of my own employees that they were
27 wealthier during the first year of married life than they
28 were after, because the girls were generally working and
29 seemed very happy to do so.

30 MR. WALKER: I don't think you will find that



P6 1 in our province.

2 COMMISSIONER WALLS: With the increased incidence
3 of divorce, are you going to make this for just the first
4 marriage or do they get this exemption in every marriage?

5 MR. WALKER: It was particularly with the
6 younger couples. I possibly should have made that speci-
7 fic; for the first marriage.

8 COMMISSIONER WALLS: Because I could, perhaps,
9 be a little facetious and a little cynical and could
10 envisage a young man down on his knees before a young
11 lady and saying, "Will you marry me for a year and I will
12 split my \$1,500 tax exemption with you?"

13 MR. WALKER: I think that is very true.

14 COMMISSIONER MILNE: I was interested in this
15 and did find this an extremely interesting comment and I
16 think that it is possible that young people marrying now
17 are quite aware of the high cost and they prepare for
18 this very thing. Do you not think that there might be
19 an inherent danger in this type of exemption; that they
20 wouldn't be approaching the true cost of living as a
21 married couple if this exemption were extended?

22 MR. WALKER: I don't think so. There are so
23 many of our young people today - I think when we were
24 working on this particular section that there were about
25 27,000 of these that we have reference to are university
26 students, then I don't think that their outlook would be
27 changed very much by the fact that they could become married
28 and have income tax exemption. I don't think that would
29 influence them.

30 THE CHAIRMAN: You make recommendations with



F7 1 regard to Section 79(b) on pension plans and propose that
2 the deduction be made more liberal in the interests of
3 increasing pensions. I, of course, wonder whether this
4 is the time, really, to discuss matters of pensions.
5 There is a lot of pension legislation proceeding and it
6 seems obvious that the result of such legislation will
7 cause an amendment of some kind to the Income Tax Act.

8 However, we have observed your comments.

2 9 MR. WALKER: This was written, Mr. Chairman,
10 prior to the present discussion in the House of Commons
11 with respect to this matter.

12 THE CHAIRMAN: You would agree with me?

13 MR. WALKER: Yes, I would.

14 THE CHAIRMAN: We will just leave it over, then.
15 Excise taxes be reduced on cigarettes, cigars, tobacco,
16 by 10% immediately. I see that you believe that taxation
17 should not extend to matters of the health of the nation.
18 It seems to extend to everything else. I don't know why
19 we should leave out health.

20 MR. WALKER: I was only referring there to the
21 high cost. We are not really pointing out the matter with
22 respect to cigarette health hazards. What we are attempt-
23 ing to point out here is the matter of the extremely
24 high tax on cigarettes and tobacco.

25 As I mentioned, this brief was written at
26 Christmas and a good deal of publication with respect to
27 health has been written since this brief was written.

28 COMMISSIONER WALLS: One or two questions regard-
29 ing this: I notice you lump both excise duties and excise
30 taxes in order to quote your figures; a total expenditure



F8

1 on tobacco, cigarettes and cigars. If you were to make
2 any change on the excise duty, you do appreciate that you
3 would have to probably make a like change on the tariff
4 on foreign-country cigarettes coming in, so that the
5 excise duty is in line with the tariff of the imported
6 products.

7 The total amount on excise taxes, instead of
8 being in the neighbourhood of \$600 million, is \$200
9 million. Now, I
10 think it is on page 12 where you are dealing with this
11 matter, you say:

12 "We are suggesting that the decreased
13 amount would be offset by increases in
14 sales taxes."

15 Do you mean an overall increase in the 11%
16 sales tax or do you mean at by reducing the price on
17 cigarettes there would be more cigarettes sold and, there-
18 fore, more sales taxes would be collected?

19 MR. WALKER: No, I don't think that. We are
20 not suggesting there would be any more cigarettes sold.

21 COMMISSIONER WALLS: The point that really
22 interests me here is, I notice that by three years from
23 now you are going to reduce our tax revenue by, I would
24 estimate, at least three-quarters of a billion dollars.
25 Now, the only suggestion in your whole brief for any tax
26 that might make up for this is this one reference to
27 increase in sales taxes, and I wonder if you would enlarge
28 on what you had in mind?

29 MR. WALKER: And Crown corporations.

30 COMMISSIONER WALLS: Yes, but what have you got



F9 1 particularly in mind, then, in reference to increase on
2 any sales tax?

3 MR. WALKER: Not any.

4 COMMISSIONER WALLS: You state that, though, on
5 the bottom of page 12:

6 "We are suggesting the decreased amount
7 would be offset by increases in sales
8 taxes."

9 MR. WALKER: You have dealt with the first part
10 with respect to the personal income and corporation taxes.
11 This is not dealing with the sales tax and excise taxes
12 with respect to page 12, that last.

13 COMMISSIONER WALLS: It immediately follows
14 your paragraph dealing with the sales taxes and special
15 commodity taxes, excise duty, and then you are saying:

16 "We are suggesting the decreased amount
17 would be offset by these increases in
18 sales taxes."

19 Now, all I really want to know is what increase
20 in sales tax you have in mind.

21 MR. WALKER: I haven't. I am not suggesting -
22 whether this wording is giving the wrong meaning; we
23 haven't any desire to increase sales taxes. We suggest
24 the sales taxes be left as they are presently; at their
25 present rates.

26 COMMISSIONER WALLS: I have one further question:

27 The price that we pay for cigarettes and
28 tobacco apparently has had no effect on
29 sales. Cigarette prices have been increased
30 and sales have more than kept pace.



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F10 1

Now, if it is necessary to obtain increased

2 revenue as easily as possible, can you tell me any other
3 item we could put an increased tax on, or luxury tax, if
4 you wish to call it that, better than you could on
5 cigarettes and tobacco?

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1 MR. WALKER: Not at the present moment. Right
2 at the moment I couldn't.

3 THE CHAIRMAN: I am not clear on that sentence
4 at the bottom of page 12. I think the meaning must be
5 that it is not an increase in the rate of sales taxes, it
6 is an increase in sales that will be secured by greater
7 volume.

8 MR. WALKER: That is right.

9 THE CHAIRMAN: Greater volume in the sale of
10 tobacco products?

11 MR. WALKER: In sales of overall products.

12 THE CHAIRMAN: This comes back to the reduction
13 of income tax and corporation tax?

14 MR. WALKER: That is right.

15 THE CHAIRMAN: Thank you. Now, we come to
16 this matter of the Swedish reserves. We have heard about
17 this from a number of people. We know a little about it.
18 I expect to be in Sweden in a couple of weeks and we will
19 find out more about it. My understanding is there is
20 some doubt as to whether it is quite as successful as
21 advertised.

22 You make the statement here that the benefits
23 from that in Sweden have been substantial. I can't
24 remember where you made that statement. I think you said
25 it.

26 COMMISSIONER GRANT: Page 133 of the brief.

27 THE CHAIRMAN: In the second last paragraph,
28 second sentence:

29 "They proved of significant benefit in
30 stimulating private investment and



G2 1 maintaining Swedish employment in the
2 face of declines elsewhere."

3 Is that supported from a text?

4 MR. WALKER: Yes, that was taken from the
5 Corporate Income Tax in Sweden of which I will give you
6 a copy if you so desire.

7 THE CHAIRMAN: I would like it very much, thank
8 you. No. 8:

9 "We recommend to your Commission that
10 a recommendation go to all the provinces
11 in Canada that the provincial governments
12 co-operate when imposing provincial sales
13 tax or that a tax rental arrangement be
14 made between the Provincial Governments
15 and the Federal Government to collect
16 the required sales tax through existing
17 Tax Acts."

18 The first part of that, "the provincial govern-
19 ments co-operate when imposing provincial sales tax" -
20 that presumes a lack of co-operation at the present time.
21 I guess that is borne out by the fact that when a resident
22 of a province buys in another province the provincial
23 tax is not collected; is that true?

24 MR. WALKER: What we have in mind here is with
25 respect to tax; hospitalization tax, as we have it in
26 Saskatchewan, or the sales tax, as it is called in Quebec
27 and Ontario and so on - the matter of collecting with
28 provinces along the border, where a province such as
29 Manitoba and Alberta doesn't have a tax, Saskatchewan does.
30 Ontario has a tax, Quebec has it - it is a matter of



33 1 collecting along the borders.

2 We want some arrangement between the provinces
3 which would be more effective and give the provinces more
4 relief, the consumers more relief, along the borderlines.

5 COMMISSIONER WALLS: Can you tell me: do the
6 mail order houses deduct the tax of the province when
7 they ship out?

8 MR. WALKER: In most cases I believe they do.
9 I think there is no difficulty, no criticism with mail
10 order houses in that respect.

11 COMMISSIONER WALLS: I see. The implication
12 here - and I am not sure that I have interpreted what you
13 mean - when you talk about a joint collection under (b)
14 of federal and provincial sales tax, were you visualizing
15 a moving forward of the federal tax from the manufacturers'
16 level to the retail level?

17 MR. WALKER: Not with respect to the brief we
18 have submitted here. We were making the suggestion to
19 you people; that possibly you would have this brought up
20 in other meetings with respect to this particular problem,
21 and possibly some other briefs would suggest some method
22 that the problem could be overcome with respect to the
23 difficulty in each province.

24 COMMISSIONER WALLS:
25 We have had a lot of presentations
26 on this matter, and in some there is an accusation that
27 with the present tax there is a certain amount of pyra-
28 miding. Do you think in those areas it is of advan-
29 tage or disadvantage if the federal sales tax is moved
30 forward from the manufacturers' level to either the



Q4 1 wholesale or retail?

2 MR. WALKER: From a personal point of view I
3 am of the opinion that it would best be placed at the
4 retail level; that it would lower the cost of merchandise
5 to the consumer.

6 THE CHAIRMAN: You can't speak for your Associa-
7 tion?

8 MR. WALKER: No, I can't speak on that matter.

9 THE CHAIRMAN: Your Association must have
10 discussed it.

11 MR. WALKER: They haven't discussed this matter
12 yet.

13 THE CHAIRMAN: I hope they will, because it is
14 very important, I think, and certainly retailers would
15 and should have an opinion on this.

16 MR. WALKER: Yes.

17 THE CHAIRMAN: It is a matter of current discus-
18 sion across the country. We have heard it several times.
19 I hope we get everybody's view.

20 MR. WALKER: It would have the ultimate effect
21 of a slight lowering of costs.

22 THE CHAIRMAN: Anything else? Mr. Walker, we
23 appreciate very much your submission. We understand it,
24 I believe. We have asked you all the questions we have
25 noted. Would you have anything further you would like to
26 say to us?

27 MR. WALKER: No. Thank you very kindly, Mr.
28 Chairman, lady and gentlemen.

29 THE CHAIRMAN: Thank you very much, indeed,
30 gentlemen, for coming this morning and making this



95 1 submission and assisting in our job. We are glad to see
2 you.

3 Mr. Secretary?

4 THE SECRETARY: Mr. Chairman, the next brief is
5 being presented by the Hotels Association of Saskatchewan.
6 Mr. J.R. Freestone, who is President and Managing Director
7 of the Association is here this morning and will speak to
8 the brief. Associated with him is Mr. H. Boyce, a member
9 of the Board of Directors. I would like to enter this
10 into the record as Exhibit 173.

11
12 --- EXHIBIT NO. 173: Submission of the Hotels Association
13 of Saskatchewan.

14
15 SUBMISSION OF THE HOTELS ASSOCIATION
16 OF SASKATCHEWAN

17 Appearances: Mr. J.R. Freestone
18 Mr. H. Boyce

19 THE CHAIRMAN: Thank you, Mr. Secretary. Good
20 morning, Mr. Freestone and Mr. Boyce. We have received
21 your submission and reviewed it. I think we will have a
22 few questions for you. Before doing so, is there anything
23 you would like to say to us?

24 MR. FREESTONE: Mr. Chairman, if I might first
25 ask that the appendix be changed to show reference to
26 Section 493 instead of Section 480. We had this prepared
27 by chartered accountants and they, unfortunately, used
28 an old copy of the Act and quoted the wrong section of
29 the Act.

30 THE CHAIRMAN: They always make mistakes, don't
they?



96 1 MR. FREESTONE: That is the City Act; 493 rather
2 than 480. Would you care to have me read the summary,
3 Mr. Chairman?

4 THE CHAIRMAN: The summary?

5 MR. FREESTONE: It actually is in our brief.
6 The main purpose of our brief is summarized there to
7 suggest that all others should be placed in the same posi-
8 tion as hotels are today.

9 THE CHAIRMAN: By all means.

10 MR. FREESTONE: "The Hotels Association of
11 Saskatchewan feels that the present tax-exemption privileges
12 are too great in scope, and that many groups who were
13 once qualified for tax exemption no longer are, by virtue
14 of the fact they are carrying on commercial activities in
15 direct competition with taxpaying hotels. A large amount
16 of tax revenue is being lost by the diversion of business
17 away from taxpaying hotels into tax-exempt premises. Also,
18 if this business which is being diverted was handled by the
19 hotels, they would undoubtedly have to engage more staff,
20 which in turn would increase tax revenues by reason of there
21 being more people gainfully employed.

22 It is recommended that each taxing body require
23 all tax-exempt organizations to submit to them annual
24 audited financial statements showing full details of
25 sources of revenue, disposition of revenue, assets held
26 and surpluses accumulated. These statements should be
27 reviewed yearly, and tax exemption be granted on a yearly
28 basis where warranted. However, in no case where an
29 organization is engaging in commercial activities should
30 tax exemption be granted."



G7 1 THE CHAIRMAN: Thank you very much. This recom-
2 mendation of yours implies a change in the law so as to
3 exclude from tax exemption commercial activities and it
4 also suggests a means of enforcing it; at least, of
5 review of financial statements. Is it perfectly clear
6 as to when an organization engages in commercial activities?
7 I suppose the distinction ^{between} "commercial" and "non-commer-
8 cial" is where one serves the members of an organization
9 as opposed to the general public.

10 MR. FREESTONE: We find in some cases they even
11 have brochures printed advertising their accommodation is
12 available for banquets, wedding receptions, conventions
13 and the like of this. These are distributed from their
14 place to the public in general and anyone can 'phone and
15 make a reservation or go in and arrange for this type of
16 function to be held in their building.

17 THE CHAIRMAN: That is an easy test of commer-
18 cialism, I would think. That is pretty apparent.

19 MR. FREESTONE: You also have private clubs,
20 golf clubs. Their members will probably arrange for a
21 large function and the people who attend probably have
22 nothing to do with the golf club in any way. They are
23 not members of the private club. They are making use of
24 the facilities.

25 THE CHAIRMAN: Surely what the member is doing
26 is entertaining his close friends or are you indicating
27 that he is probably running a dinner or lunch and that
28 the people are, in fact, paying for it?

29 MR. FREESTONE: No, in some cases these are not
30 merely very close friends. We will say they are



G8 1 entertaining business associates from other parts of
2 Canada that come into the province. They use these facilities
3 for putting on these various things. I am not suggesting
4 a golf club - many of these ---

5 THE CHAIRMAN: I must say I suppose we all do
6 that. Certainly I do. I really think of it as being an
7 extension of my own home. When does it cease to be an
8 extension of the home and become a commercial activity?
9 The line is a very difficult one to draw.

10 MR. FREESTONE: It is difficult to draw, but at
11 the same time if there is a profit and they are able to
12 apply that back in and give greater facilities for its
13 members - somebody must be paying for this in some way or
14 the other.

2 15 When we have added revenue in our hotels through
16 the fact we have gone out and promoted our business and
17 managed to garner extra business our revenue goes up and
18 we have to account for that at the end of the year and pay
19 taxes.

20 THE CHAIRMAN: I am not arguing with that
21 because I sympathize with it, generally. I am trying to
22 find out where one comes in and where one leaves this
23 situation. It is perfectly easy to talk broadly about
24 commercial activities. What are commercial activities?
25 How broad should the net be? Where should one draw the
26 line? I tried to distinguish between an extension of one's
27 home, although I suppose you could say when one entertains
28 in one's own home he saves money, instead of going out to
29 a restaurant, and puts that back into the bank account and
30 improves his own financial position.



Q9 1 I think that situation probably extends to clubs
2 which are used for personal purposes. I don't know quite
3 where the other step is. I would like to know what you
4 think.

5 MR. FREESTONE: We have no quarrel with members
6 entertaining, as you are suggesting. It is when they
7 advertise in the papers or advertise by means of printed
8 mail inviting the general public to make use of the facilities
9 for functions - this we think is in the commercial
10 field, and we don't think it is fair competition for hotels
11 to have to face.

12 As we have mentioned before, the hotels, by
13 virtue of their licence and the permits under which they
14 operate, they have to meet many, many higher standards
15 than would some of these other people who are getting
16 these things but not having to meet standards in order to
17 be available to have the same functions.

18 THE CHAIRMAN: Would you stop at the test of
19 advertising? Would you say only operations are commercial
20 which are advertised to the general public?

21 MR. FREESTONE: We are quite in agreement. We
22 would like to see that stopped; that part, at least. What
23 they say to their members to get money from their members
24 is their business.

25 COMMISSIONER GRANT: In other words, Mr. Free-
26 stone, you have no objection, really, to the individual
27 member of a club doing personal entertaining in his club?

28 MR. FREESTONE: No.

29 COMMISSIONER GRANT: Regardless of how many
30 might be involved. You might frown upon business



G10 1 entertaining but you are not prepared to outlaw it, but
2 you do draw a line at the point where they solicit the
3 business from the general public?

4 MR. FREESTONE: That is right.

5 COMMISSIONER WALLS: What is your attitude
6 towards the church women's groups who, in order to raise
7 funds for good works, put on catering to groups who may
8 not necessarily be members of that particular church?

9 MR. FREESTONE: We feel quite strongly against
10 this. In the first place, with the tax exemptions in
11 most cases granted to places of public worship, and these
12 functions - a great number are held in the Parish Hall or
13 adjoining building, and we feel it wasn't intended that
14 they should be in this business and if you were to see
15 some of the notices that go out, see some of the functions
16 conducted in these places, you will find the functions
17 held in some church halls, many meetings, banquets, father
18 and son banquets. I don't mean necessarily that they
19 are all members of the congregation either. It might be
20 another organization that is having a father and son
21 banquet.

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MR/dpw 1 COMMISSIONER WALLS: The measuring stick on
2 advertising, then, would not apply to these places. That
3 is the point. You say that you would be satisfied if
4 people who advertise would then be considered as commer-
5 cially operating catering establishments.

6 Now, these churches do not do any advertising,
7 do they?

8 MR. FREESTONE: No, I don't think they do any
9 advertising. I think in most cases people will go and
10 shop around and ask them for a price for a meal, or
11 whatever it may be, in their organization, and, of course,
12 with the lack of overhead that they have, why they can
13 certainly give them a much better price than an hotel can.

14 THE CHAIRMAN: We are seeking lines of distinc-
15 tion. You have set up one measure - this is advertising -
16 as being a distinction between commercial and other acti-
17 vities. It doesn't seem to us that with regard to the
18 women's group we are speaking of, that advertising would
19 take care of your difficulty.

20 MR. FREESTONE: No, it probably would not, in
21 this particular instance. Advertising by these others,
22 by these fraternal clubs, and the likes of this, it would
23 have some effect on it, but on these others, they either
24 are going to be in commercial business or going to have
25 this tax exemption. They cannot have both.

26 THE CHAIRMAN: How do you decide when they are
27 in a commercial business?

28 MR. FREESTONE: I would suggest any church that
29 is running this type of function for the means of greater
30 funds being accumulated in their church, that they are in



H2 1 the commercial business.

2 COMMISSIONER MILNE: I don't want to add fuel
3 to your fire; I hope I am not going to say something wrong
4 here, but I feel fairly strongly about this particular
5 point that you have just raised, because I think that the
6 women's groups, and this is possibly an area I have a
7 little knowledge about, in churches, where they are putting
8 on a dinner or banquet or luncheon, or supper - sometimes
9 even have entertaining for a wedding group. Now, I think
10 that the motivation with this type of activity with
11 another that I will mention in a minute is the same; the
12 motivations are parallel on the one I will contrast.

13 I think that the net proceeds, if you call them
14 profits, are not too significant. Certainly, the women
15 work hard. They do the work themselves. They provide
16 most of the food and do the serving.

17 Now, there is very little, I must grant that,
18 in the way of employee help. There is always some. Now,
19 what is realized, and we will call this net proceeds, ^{is}
20 are almost entirely given away. They are used for chari-
21 table purposes outside of their own church, possibly within
22 the community or the country or in foreign countries.

23 Now, there is another portion, possibly, that
24 will be used to provide something in that church that is
25 felt to be a necessity. Sometimes it's an organ. I don't
26 need to go on with that.

27 The other point - and this is the thing that
28 puzzles me at the moment, because what we have just spoken
29 about has really no advertising. Now, the same motivations
30 come to these church women when they have a silver



H3 1 tea or a coffee party. Very often these are undertaken in
2 downtown department stores where everything has been purchased.

3 Now, here is solicitation. Cards go out
4 to the general public and they are invited to come and
5 give, but very often the money that would be received, that
6 comparing
7 is, net proceeds the one to the other, will be very
8 little different.

9 MR. BOYCE: Mr. Chairman, if I may be permitted
10 to comment. In reply to Mrs. Milne, I think it is fair
11 to say that we are not quarrelling with those small
12 functions such as Mrs. Milne mentioned, but we are opposed
13 to, shall we say, wholesale conventions and banquets that
14 are held in church halls specifically by people in the
15 hundreds that are completely outside of the church organiza-
16 tion whatsoever.

17 They offer their service to the public. They may
18 not advertise, perhaps, in the press, but they may do it
19 in other ways. Their services are available to the public.
20 I have in mind, for instance, a national convention that
21 met here a short while back and I happen to have the
22 program.

23 The delegate registration fee was \$25. It was
24 a three-day convention. The program showed what the dele-
25 gate would receive for his fee, and that is three days.
26 It was a breakfast here, a luncheon there, a banquet
27 somewhere else, and of all the functions only one noonday
28 luncheon was held in a taxpaying building. Only one.
29 The rest were in church halls, veterans' halls, and other
30 places, non-taxable places.

COMMISSIONER WALLS: You do see our difficulty,



H4 1 though, in trying to define in an Act what shall be
2 taxable and what shall not be taxable? That is the
3 guidance we are looking for.

4 You have a situation like this with liquor. If
5 you are going to have a banquet and you want to serve
6 anything, you get a temporary banquet licence. Now, that
7 is non-taxable. Institutions, if they are going to serve
8 to above a certain percentage of their own members, why
9 could they not take out the equivalent of a single shot
10 tax, you might say, or licence much along the lines of a
11 liquor banquet permit?

12 MR. BOICE: Of course, this is the thing that
13 would have to be worked out but we feel that the wholesale
14 catering and servicing of the public at large was never
15 intended when these organizations were granted tax exemp-
16 tion privileges.

17 THE CHAIRMAN: We recognize the principles you
18 have put forward, sir, and, of course, our difficulty is
19 to define exactly what area they extend into. In a broad
20 way, certainly, we can understand your complaint, but when
21 it comes to drafting a recommendation for a change in the
22 tax law, should that be what we decide, we haven't any
23 idea now. We would have to say what we think this should
24 be applied to; to those people who advertise and, if so,
25 there is general advertising, advertising in the newspaper,
26 and so on.

27 Advertising is, by itself, a little vague. Is
28 advertising people running around the streets? I am not
29 sure. Perhaps advertising is enough, but I think, as you
30 make clear, that it has not taken care of the whole problem.



H5 1 Where else should we go?

2 MR. FREESTONE: Perhaps it might be better to go
3 the other way. That is, not try to stop it for people who
4 do advertising, but for anyone who does enter into this
5 business of selling to other than their own members or,
6 say, in the churches, their own congregation. Then if they
7 are entering into this field, they are in a commercial
8 business.

9 THE CHAIRMAN: Perhaps so.

10 COMMISSIONER WALLS: I believe in the United
11 States legislation they did not include church groups.

12 MR. FREESTONE: They are still studying that,
13 Mr. Walls. Churches, Y.M.C.A. and Y.W.C.A. They haven't
14 got down to deciding yet in the Internal Revenue Department
15 but all others, where they enter the commercial
16 business, they have taken this away from them, the tax
17 exemption.

18 THE CHAIRMAN: I think we understand each other.
19 If you have any further thoughts along these lines, please
20 send them to us. We have got to consider this matter.
21 I can assure you we will.

22 MR. FREESTONE: We will be glad to do that.

23 THE CHAIRMAN: Thank you very much, indeed, for
24 bringing this before us today.

25 MR. FREESTONE: Thank you, sir, for the opportunity
26 to be here.

27 THE SECRETARY: Mr. Chairman, I have a number of
28 briefs I would like to enter into the record. There is a
29 brief submitted here from Mr. Kenneth Pattison. Mr.
30 Pattison is not present. He did forward, and I received



H5 1 it in this room here this morning, an additional supple-
2 mentary brief to his original brief. I enter both into
3 the record as Exhibit 174.

4
5 --- EXHIBIT NO. 174: Submission of Mr. Kenneth G. Pattison.

6
7 THE SECRETARY: Also received just last night
8 a brief from the Saskatchewan Wheat Pool Employees'
9 Association, which I enter into the record as Exhibit 175.

10
11 --- EXHIBIT NO. 175: Submission of the Saskatchewan Wheat
12 Pool Employees' Association.

13 THE SECRETARY: A brief, Mr. Chairman, which you
14 haven't had a copy of yet, nor have any of the Commissioners;
15 it was just received here in this room. A brief from a
16 Mr. J.M. Reid of Regina. I will enter this into the record
17 as Exhibit 176. The usual distribution will be made.

18
19 --- EXHIBIT NO. 176: Submission of Mr. J.M. Reid.

20
21 THE CHAIRMAN: Thank you, Mr. Secretary. We
22 will stand over until Monday at 9.30 in Winnipeg.

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24 --- Adjournment
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ROYAL COMMISSION

ON

TAXATION

HEARINGS

HELD AT
WINNIPEG
MAN.

VOLUME No.:

44

DATE:

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MR/dpw

ROYAL COMMISSION ON TAXATION

Hearing held in Room 200,
Legislative Building,
Winnipeg, Manitoba, on the
26th day of August, 1963.

COMMISSION:

MR. KENNETH LEM. CARTER -- Chairman

MR. J. HARVEY PERRY

MR. A. EMILE BEAUVAIS

MR. DONALD G. GRANT

MRS. S.M. MILNE

MR. CHARLES E.S. WALLS

LEGAL ADVISER:

MR. J.L. STEWART, Q.C.

RESEARCH DIRECTOR:

PROF. D.G. HARTLE

SECRETARY:

MR. G.L. BENNETT



ANGUS, STONEHOUSE & CO. LTD.
TORONTO, ONTARIO

I

ROYAL COMMISSION ON TAXATION

HEARINGS HELD AT THE CITY OF WINNIPEG, MANITOBA

August 26, 1963

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TORONTO, ONTARIO

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A2 1 --- On commencing at 9.30 a.m.

2 THE CHAIRMAN: Mr. Secretary, I think we can
3 commence. It is 9.30.

4 THE SECRETARY: Good morning, Mr. Chairman
5 and Commissioners. The first brief to be presented in
6 Winnipeg is, fittingly, from the Winnipeg Chamber of
7 Commerce. Mr. Eric N. Wright, Chairman of the Committee
8 of Public Finance and Taxation is here this morning with
9 three colleagues, and he will speak to the brief.

10 I would like to enter this brief into the
11 record as Exhibit 177.

12

13 --- EXHIBIT NO. 177: Submission of The Winnipeg Chamber
14 of Commerce.

15

16 SUBMISSION OF THE WINNIPEG CHAMBER OF COMMERCE

17

18 Appearances: Mr. Eric N. Wright, C.A.
19 Mr. W.C. Newman, Q.C.
20 Mr. E.C. Groff
21 Mr. Evan McCormack

22

23 THE CHAIRMAN: Thank you, Mr. Secretary, and
24 good morning, gentlemen of the Chamber of Commerce. We
25 would like to examine your submission, which we have all
26 read, but before we start doing that, I would just like to
27 say we are delighted to be in this City of Winnipeg.

28

29 I have always felt that Winnipeg had a great
30 interest in national affairs and some very bright and
31 imaginative people. I would be surprised if we did not
32 find some good answers in this City. Thank you very much
33 for the interest you are showing in our job.

34

35 Mr. Wright, you are leading this delegation?

36

37 MR. WRIGHT: Yes, sir.



A3
1 THE CHAIRMAN: Is there anything you would like
2 to say to us before we start an examination of your submis-
3 sion?

4 MR. WRIGHT: I have a few remarks, Mr. Chairman,
5 that I would like to make prior to the examination of the
6 brief.

7 Before I get to the business at hand, Mr. Chair-
8 man, I would like to introduce my colleagues with me. Mr.
9 Groff, who is President of the Winnipeg Chamber of Commerce.
10 Mr. Walter Newman, Q.C., who is Vice-Chairman of our
11 Committee, will assist me in answering the questions and
12 Mr. Evan McCormack, the Executive-Secretary of the Winnipeg
13 Chamber of Commerce.

14 Again, before getting to the business at hand,
15 Mr. Chairman, I have been asked by Mr. Groff to extend to
16 you and the members of your Commission and your staff a
17 very hearty welcome to Winnipeg, and to express our hope
18 that your stay here will be informative and pleasant.

19 THE CHAIRMAN: Thank you.

20 MR. WRIGHT: It is my privilege to present a
21 brief on behalf of The Winnipeg Chamber of Commerce. I do
22 so in my capacity as Chairman of the Public Finance &
23 Taxation Committee of the Chamber.

24 It may be appropriate at the start to say a few
25 words concerning the preparation of the brief. The Winni-
26 peg Chamber of Commerce is an association of business and
27 professional men and women numbering over 2,000, organized
28 to promote the common good of the citizens of Winnipeg in
29 particular and of Manitoba and Canada in general. It was
30 incorporated in 1873. The sole source of funds to the



A4 Chamber is the modest annual fee it charges each member
2 and it functions with a minimum of paid staff and a maximum
3 of volunteer effort on the part of those members.

4 The preparation of this brief has been done on
5 a voluntary basis by a representative group of Chamber
6 members consisting of three who operate their own manufac-
7 turing businesses, two employed by others, two practising
8 lawyers, two practising chartered accountants and an econo-
9 mist. This group sought the views of a representative
10 segment of the membership, and deliberated for a period of
11 months.

12 In developing the brief, we sought first to
13 determine whether there were any problems associated with
14 taxation that were peculiar to Manitoba: we concluded that
15 for the most part Manitoba's problems in the taxation field
16 were basically the same as those facing Canadians elsewhere
17 with the following important exception. Manitoba is
18 vitally concerned in matters of federal-provincial tax
19 sharing.

20 We understand that this subject is excluded from
21 the terms of reference of your Commission with the result
22 that, even assuming a highly successful conclusion to the
23 work of your Commission, for which we hold the greatest
24 hope, vexing problems will still remain as regards equi-
25 table sharing of tax revenue.

26 We deemed it advisable, under all of the circum-
27 stances, to concentrate our brief upon one aspect of the
28 terms of reference of your Commission. We chose the first
29 term of reference dealing with the distribution of burdens
30 among taxpayers because it is the consensus of opinion of



1 the members of The Winnipeg Chamber of Commerce that this
2 is the basic problem to be resolved. The fact that we have
3 not dealt with other matters should not be construed as
4 concurrence or otherwise in those matters.

5 In your memorandum to participants you asked that
6 recommendations should be as specific as possible putting
7 forward concrete proposals. This we have done but we ask
8 you to take note that the brief is presented in the form of
9 a "package" and we wish to impress upon you the importance
10 we attached to this. If you reject one aspect of our
11 recommendations, we ask that you reject the whole package
12 because the one depends upon the other. We do not believe
13 that in this age of steadily increasing government expendi-
14 tures one can intelligently expect an overall reduction in
15 taxes and therefore a proposed reduction in one area has
16 to be offset by an increase in another.

17 Turning now to our recommendations, in summary
18 we have recommended that the progressive feature of both
19 personal and corporation income tax rates be eliminated,
20 that these taxes be levied at a flat rate and that any
21 deficiencies in revenue which may result in these changes
22 be made up from a broadly-based tax on consumption expendi-
23 ture along with a broadening of the interpretation of
24 income to include capital gains. Not only do we believe
25 that this will result in a more equitable distribution of
26 the tax load, but it should greatly simplify administration.

27 We have made a rough calculation that it would
28 eliminate at least a quarter of the existing tax legisla-
29 tion encompassing some of the most contentious and time-
30 consuming areas of the Income Tax Act. Furthermore, the



A6 1 shift of a greater portion of the tax load to consumer
2 expenditures will make the incidence of taxation more
3 apparent to the taxpayer and should have the effect of
4 exercising a greater discipline over government expendi-
5 tures and hopefully upon the demands made by the taxpayer
6 on the government.

7 To deal briefly with our recommendation, when
8 this Committee started its deliberations, we thought to
9 try to equalize the personal and corporate tax rates. We
10 were unable to do this because, to bring corporate rates
11 down to an acceptable level for personal taxation would
12 have resulted in too great a loss of revenue. We have
13 proposed an increase in the basic exemption of \$500 to
14 mitigate the effect of our changes upon the low-income
15 earner.

16 In fact, for a substantial portion of the lower-
17 income group there would be no increase in taxation resul-
18 ting from the change we propose.

19 We do not feel that one can discuss corporate
20 taxation without referring to the question of the taxation
21 of co-operatives. We recognize that co-operatives are a
22 form of private enterprise. We recognize they play
23 very useful part in the affairs. We also recognize that
24 the arguments for and against the existing taxation of
25 co-operatives have been well made and well documented, and
26 we do not propose to attempt to expand on them here. We
27 simply recognize the fact that co-operatives are a form of
28 doing business and compete with other forms of private
29 enterprise and taxation of the two forms of business should
30 be on an equal footing.



A7 1 You may be surprised to receive a recommendation
2 for a capital gains tax from the Chamber of Commerce. We
3 would stress, in making this recommendation, that it is
4 part of the package deal we are recommending to you and if
5 you do not accept one aspect of it, then you cannot accept
6 our recommendation for a capital gains tax.

7 We felt in proposing a basic and major change in
8 the taxing system, we could not logically ignore capital
9 gains which are not now taxed in Canada. These proposals
10 that we are making on this point result in a loss of
11 revenue, based on the 1960 figures, which were the latest
12 available to us, and on the basis of our calculation some
13 400 millions of dollars. We believe that this can be made
14 up by an extension of the existing sales tax but we do not
15 refer to it or them both as a sales tax. We think of it
16 as a broadly-based tax on expenditures. We visualize a
17 tax with few exceptions; a tax that includes taxation of
18 services which form a substantial part of our gross
19 national product, and which are not now subject to tax.

20 We visualize exemptions only for the necessities
21 of life; namely, food and shelter.

22 In concluding these remarks, Mr. Chairman, may I
23 again refer to the question of Federal-Provincial tax-
24 sharing. This Chamber is seriously concerned that the
25 improvements at the federal level which will undoubtedly
26 result from the work of your Commission could well be
27 seriously compromised by action taken at the provincial
28 and municipal levels. Because of the legal implications
29 involved in this whole question of Federal-Provincial
30 relationships and because of the limitation with respect



A8 1 thereto in your terms of reference, we have been unable to
2 arrive at any specific recommendation that would have
3 practical value at this time, other than to urge the
4 Commission very strongly to recognize this problem when
5 developing its final recommendations.

6 That concludes our preliminary remarks, Mr.
7 Chairman, and we will be pleased now to deal with any
8 questions that you may have to ask, and with your permis-
9 sion, I will call upon my colleagues as necessary to help
10 me handle them. Thank you, Mr. Chairman.

11 THE CHAIRMAN: Thank you very much, Mr. Wright.
12 From now on, unless you wish to do so, there is no need
13 to stand. We will conduct this with the maximum informality,
14 conducive to getting on with the job in a tidy manner.

15 We, like yourselves, are concerned about federal-
16 provincial co-operation in t xing, and I might say we have
17 done our best to promote co-operation with the provincial
18 Royal Commissions and Committees which, as I think you know,
19 are being established. As far as I am aware, they feel
20 exactly the same as we do about this whole area and I am
21 extremely hopeful that as time goes on we may be able to
22 work closer towards the same goals.

23 The recommendation put forward by yourself, indeed,
24 I think depends, to some extent, on federal-provincial
25 co-operation. Now, we are extremely interested in what
26 you have to say and our questions will be directed towards
27 a more complete understanding.

28 Should we appear to argue with you in this matter,
29 it is merely to bring out the strength of your convictions
30 and your own reasoning for the conclusions that you have



A9 1 arrived at.

2 With that, I think we will proceed to our ques-
3 tions. We will all have some, I believe. I would think
4 we might well take your five major points and deal with
5 them as they appear. That is, unless any Commissioner
6 has anything before starting in that line.

7 The first point deals with the progressive
8 feature of personal income taxation and your recommendation
9 that it become a proportional tax with increased exemption
10 at the rate of 15 to 20 percent. It is undoubtedly this
11 proposal which receives a lot of support in many places.
12 We have seen many papers on this subject in the last year
13 or two.

14 What I would like to know is whether or not you
15 have taken any look or made an examination of the total
16 impact of taxation; that is at all three levels where
17 taxes are levied in Canada, upon persons with different
18 incomes. What I would like to know is whether this would
19 result in proportional taxes throughout because what an
20 individual is concerned about is total burden of taxation;
21 whether it would, in fact, be progressive or regressive.

22 I know that examinations of this problem have
23 been made elsewhere. I am not sure that one has in Canada.
24 Yes, one has been in Canada to a limited extent. What
25 would be the effect of this proposal on the progression
26 or regression of Canadian taxation? I don't know at this
27 time. We will know by the time we finish our study.
28 Would you have any thoughts on that?

29 MR. WRIGHT: We have no thoughts based on exten-
30 sive research on this problem because we do not have that



Al9 kind of research facilities, but we are convinced that the
2 ability-to-pay aspect of taxation will always be present
3 and that the incidence of taxation will fall on those
4 most able to pay it. For the low-income groups, when you
5 shift the load to a consumer tax, and you have basic
6 exemptions for the necessities of life, you are not
7 shifting the load onto the lower income groups.

8 We think it will always be the higher income
9 groups who will have to bear the major rate of taxation
10 in Canada. Whereas, on this basis that we are recommen-
11 ding, there will be much more freedom of choice in expendi-
12 tures and in the incurring of taxes, and when we talk
13 about incentives, incentives is a very difficult thing to
14 catalogue and be precise about. It's a question of judg-
15 ment and it is our best judgment that there will be a
16 great deal more encouragement for incentive through the
17 shifting of this tax load.

18 COMMISSIONER BEAUVAIS: I have one question.
19 You propose to increase the exemption by \$500. Now, the
20 rate right now for the lower income group would range from
21 11% to 19%, which would mean for most individuals an
22 increase in taxation. Do you think \$500 would offset
23 this increase in taxation for the lower income group?

24 MR. WRIGHT: Based on our calculations, the
25 increase of \$500 would eliminate any increase in taxation
26 for the low-income groups. As you go through these mathe-
27 matics, as you probably are well aware, you can vary that
28 by another \$100 and cut off another segment, and it may
29 be that when very precise calculations are made the \$500
30 possibly should be \$600 or \$550 but on the basis of our



11 1 calculations, that is what we have come up with.

2 MR. NEWMAN: Also, in the last English budget
3 they brought out, they increased the exemption and also
4 eliminated one of the favourable rates on income tax on
5 the lower income level, which is really an example of what
6 we are talking about here.

7 COMMISSIONER WALLS: Following up the same dis-
8 cussion, we have had the suggestion put before us, I
9 believe by another Chamber, that in deciding on exemptions
10 that you do not go by \$500 or \$1,000, but rather base
11 them on cost of living index. I would just like to know
12 on what basis you arrived at the use of \$500.

13 MR. WRIGHT: Well, it was simply by mathematics.
14 We sought to find out what increase in exemption would be
15 necessary in order to assure that the effect of these
16 changes we are proposing did not impose a higher income tax
17 in the low-income groups, and through those mathematics
18 we arrived at the figure of \$500.

19 COMMISSIONER WALLS: You mean you worked back
20 from the answer?

21 MR. WRIGHT: That is right. Our aim was to
22 ensure that there be no increase in income taxes for the
23 lower income groups as a result of the proposals we are
24 making.

25 COMMISSIONER WALLS: Do you foresee that with a
26 flat rate being put into effect it is going to result in
27 reduction of salaries to senior officials?

28 MR. WRIGHT: This is a difficult question to
29 generalize on. I think that salaries are based primarily
30 on a man's worth, and I would think if a man is worth



A12 1 X dollars, he always would be paid X dollars regardless of
2 what the tax situation was.

3 I don't know whether I have avoided your ques-
4 tion, but that is my own view on it.

5 MR. NEWMAN: Particularly if corporation tax
6 is also dealt with, sir.

7 THE CHAIRMAN: I thought you had said later on
8 in your submission that to some extent the high salaries
9 of executives are brought about because of the employer
10 taking part of their tax burden.

11 MR. WRIGHT: No. I think, Mr. Chairman, with
12 respect, the point we made was that more and more business
13 in Canada is being operated by persons enjoying salaries
14 and that the imposition of tax was becoming more and more
15 a greater burden on these people and destroying incentive.

16 The words we use are "In addition to this the
17 growth of large corporate enterprises has produced the
18 professional executive whose income is made up largely
19 by salary."

20 MR. NEWMAN: May we also suggest, for instance,
21 that Canada does not operate in a vacuum. Certainly, the
22 use of inducements over in the United States has a very
23 important bearing on what is put on the structure here.

24 THE CHAIRMAN: Do you believe executive salaries
25 tend to be forced upwards by the impact of progressive
26 rates of taxation?

27 MR. WRIGHT: If the man is worth \$10,000 you
28 probably have to pay him \$15,000 in order for him to
29 take home \$10,000 so in answer to your question, Mr. Walls,
30 that part of it we would expect to eliminate in the



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13 1 even that there was a reduction in both corporate and
2 personal income tax. I am sorry I took so long to answer
3 it.
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B/PB/dpw 1

COMMISSIONER PERRY: Do I understand your basic

2 proposal in regard to exemptions - would the effect of it
3 be that the single exemption would be increased from
4 \$1,000 to \$1,500, and the married exemption from \$2,000
5 to \$2,500?

6 MR. WRIGHT: In our mathematics we dealt only
7 with the married, and in proposing the \$500 exemption
8 and arriving at the amount that was necessary we used the
9 exemption on a married man with two children. This is, to
10 a large extent, the way that statistics that were available
11 to us were presented. It may be when you are dealing
12 with the single person there may be adjustments. Basically
13 we don't think that would alter the proposal that we make,
14 or the conclusion. The \$500 is for a married man with two
15 children.

16 THE CHAIRMAN: Mr Wright, do you remember the
17 point at which the married man with two children at the
18 rate of schedule suggested here pays the same amount of
19 tax he now pays on the existing schedule?

20 MR. WRIGHT: Mr. Chairman, I think I can lay
21 my hands on that.

22 THE CHAIRMAN: What might be called the break-
23 even point.

24 MR. WRIGHT: A married man with two children
25 with a gross income of \$4,000 would pay an additional \$6
26 tax on our proposal. The break-even point is between
27 three and four thousand dollars.

28 THE CHAIRMAN: Thank you.

29 COMMISSIONER PERRY: The question of the effect
30 of personal income tax on incentive is a very great mystery



B2 1 of course. The studies that have been made on this in the
2 United States, quite thoroughly, by well-trained people,
3 seem to reveal that income tax is not an important element
4 in personal incentive. I would be particularly interested
5 in hearing any specific evidence you have had in your own
6 business lives of the effect which you allege in your
7 brief. I grant everyone says it has an effect but efforts
8 to obtain some evidence of this effect don't reveal it.
9 Can you state some more concrete evidence that people
10 knowingly work less than they might because of this?

11 MR. WRIGHT: Mr. Chairman, it is difficult to
12 get someone to say that they don't work any harder because
13 they will make less if they do. We have no specific
14 evidence we can produce for you as Exhibit A, but we have
15 taken a cross-section of the opinion of the representative
16 members of the Chamber and it is the considered judgment
17 of that group that if a man is earning X dollars and if he
18 earns X plus Y and more than 50% of that goes to the Govern-
19 ment he is not going to be as keen to earn that additional
20 Y as he would if the percentage to the Government were
21 less.

22 On the other hand, he is prepared to pay that
23 same amount in another way on the basis of what he consumes
24 because he, at least, has a choice.

25 COMMISSIONER PERRY: Do you think he is less
26 keen to the extent he refuses to take a promotion that is
27 given to him?

28 MR. WRIGHT: I think there are numerous occa-
29 sions and I don't like to cast any aspersions on Winnipeg
30 or people in the west, but I am sure there are occasions



B3 when westerners have had an opportunity to move east with
2 greater promotion and they have worked out the dollar
3 effect and they are happy to stay in the west.

4 COMMISSIONER PERRY: I think income tax would
5 be the least striking consideration on an occasion like
6 that.

7 MR. NEWMAN: I don't know if the increase down
8 in Ottawa is any indication of the impact, but that is
9 the indication.

10 THE CHAIRMAN: I didn't follow that.

11 MR. NEWMAN: I was going to say, with the
12 salaries of the Members of Parliament increased and income
13 tax-exempt, perhaps they are meant to make them work
14 harder.

15 COMMISSIONER PERRY: There are people who say it
16 is dangerous for men to try to work any harder; they are
17 working too hard as it is now. I come back to my original
18 question: this is a mysterious business, but fairly well-
19 documented, authoritative studies that have been made in the
20 States don't bear out this surmise. They came up with the
21 result that the incentives which motivate the business
22 executive are far too complex to be influenced by any one
23 thing, such as income tax.

24 MR. WRIGHT: We are not only referring to busi-
25 ness executives. There is a great group of citizens in
26 Canada working from the so-called low-income group up.
27 This is the major body which we make reference to also.

28 COMMISSIONER PERRY: You are on the side of the
29 angels; there is no doubt about it. We are looking for
30 specific information.



B4 1 MR. WRIGHT: I appreciate that, and I am sorry
2 we can't hold Mr. Newman up and say, "Here is an example."

3 MR. NEWMAN: I will volunteer.

4 THE CHAIRMAN: Moving to B: "That the corporation
5 income tax be changed to a flat rate of the order of 30%
6 including provincial corporation tax." Can you enlarge on
7 why you picked 30%? It seems to be in relation to income
8 tax of other countries. Would you not be conceding a fair
9 amount of tax to the treasuries of other countries which
10 allow credit for Canadian tax?

11 MR. WRIGHT: Mr. Chairman, we say a rate in the
12 order of 30%. That is a generalization of rates for our
13 mathematical calculations. We have to end up with some
14 specific rate, but whether it should be 25%, 30%, 32%,
15 35% - this would necessitate further, more specific,
16 studies. What we are really saying is, there should be a
17 substantial reduction in the corporate income tax rate.
18 As was mentioned in our opening remarks we are trying to
19 get the personal and corporate rate as close as possible.

20 Thirty percent was as far down as we could go.
21 If we had been able to go further we would.

22 COMMISSIONER PERRY: This rate, inclusive of
23 provincial tax, implies a federal rate of 21%.

24 MR. WRIGHT: This is right, Mr. Chairman. There
25 are many hands reaching out for taxes and there is only
26 one pocket. We think it is of no solace to the taxpayer
27 to know that the Provincial Government is reaching instead
28 of the Federal, and therefore we say all-inclusive because
29 it would be pointless if your Commission came up with a
30 corporate rate of 30% and the Provincial Government jumped



B5 1 in and levied 15% tax to pick up this tax, so we just put
2 this in there to make that point.

3 COMMISSIONER PERRY: The point I am making is:
4 you are dealing with two governments, not just one.

5 MR. NEWMAN: Also it is inevitable, Mr. Perry.

6 COMMISSIONER PERRY: Pardon?

7 MR. NEWMAN: It is inevitable the B.N.A. Act
8 would have to be looked at.

9 THE CHAIRMAN: Whatever may be the rate you
10 disagree with the principle of existing progression in
11 the corporate income tax?

12 MR. WRIGHT: That is right, Mr. Chairman.

13 THE CHAIRMAN: We have heard a certain amount
14 about this and I think opinion is pretty well divided on
15 the subject. You don't believe that the elimination of
16 the progression would impede the development of small
17 companies, I gather from your remarks?

18 MR. WRIGHT: We don't, Mr. Chairman, provided
19 that the personal rate is reduced. We again refer to the
20 package aspect. You have to refer to the rest of the
21 package.

22 THE CHAIRMAN: I wonder how far you extended
23 your package aspect. I take it from what you say we can
24 accept the fact that you resist the principle of progres-
25 sion. We can only take that in the context of flat
26 personal rates and reduced corporation rates.

27 MR. WRIGHT: That is correct, Mr. Chairman. The
28 two go together.

29 COMMISSIONER GRANT: In arriving at the flat rate
30 for corporations, when you fixed the rate in your



B6 1 su... at 30% were you influenced by the effect which
2 the rate might have as it now exists as applied to small
3 businesses?

4 MR. WRIGHT: No, sir. We were trying to get it
5 as close as possible to the personal rate and 30% was as
6 low as we could get it. We appreciate that small businesses,
7 this might increase their corporate tax rate on paper, but
8 small businesses, through the freedom that they have
9 within the limitations of salaries, should be able to
10 avoid most of the greater tax.

11 COMMISSIONER PERRY: You don't help us so much
12 on the so-called question of double taxation, and I use
13 this only in the common sense that there are two taxes on
14 income in corporate form. In the middle of page 9 the
15 suggestion in parentheses is that corporate income tax
16 might be removed from distributed profit but this doesn't
17 appear to come out as a proposal. Do you have any views
18 as to the treatment of dividends in the personal income
19 tax which you would like to express beyond what is in
20 your brief?

21 I should say within your proposal; that is
22 assuming we have a 20% personal income tax.

23 MR. NEWMAN: Mr. Perry, dealing with page 9,
24 what is really suggested there, if I may, is if the
25 dividends of both the co-operative and non-co-operative
26 were free from taxation ---

27 COMMISSIONER PERRY: I realize the context. I
28 was asking whether this implied any more fundamental trend
29 in your thinking.

30 MR. NEWMAN: I was going to say a lot depends on



B7 1 what base you are following, the circumstances in which you
2 are considering this procedure. For instance, if you
3 reduce the corporate tax and the personal tax to a flat
4 rate it has an impact on what you do with, for instance,
5 the concessions for payment of dividends which we have
6 in Canada, and which has a very real benefit in Canada
7 today against the existing rates.

8 COMMISSIONER PERRY: I was wondering if you
9 would go further, and I don't want to put words in your
10 mouths, and say that ^{with} only the 20% income tax, it
11 ^{not} would present a real problem to have dividends subject in
12 full to that tax.

13 MR. WRIGHT: This is so, Mr. Perry. If you have
14 a flat rate of personal income tax as we mention, somewhere,
15 I think, in the opening remarks it would affect the neces-
16 sity for a substantial portion of the existing tax legis-
17 lation that deals with the distribution of income, et
18 cetera, because the impact of taxation wouldn't apply.

19 If you are looking for expression of opinion of
20 the Chamber of Commerce with respect to double taxation,
21 we don't, as a matter of policy, believe in double taxa-
22 tion.

23 COMMISSIONER PERRY: I mentioned that I was using
24 this in the common parlance. You pretty well set out the
25 confusion in the previous page, which is well-known.

26 THE CHAIRMAN: One point I am not clear on, sir;
27 would you state this proposal eliminates the need for
28 dividend credits?

29 MR. WRIGHT: It should do, Mr. Chairman.

30 THE CHAIRMAN: You don't state that, do you?



B6

MR. WRIGHT: We don't state this in the brief

because we didn't get into the details and the changes in legislation that would be necessary to implement this recommendation. As you go through the Act, having in mind these recommendations, it eliminates a very substantial portion of several provisions of the Act dealing with personal corporations, distribution of income, Section 105, amalgamations, et cetera. All of those go by the board because they are no longer necessary.

COMMISSIONER PERRY: Isn't this a pretty brave assumption, though, because what people are achieving by those provisions is no tax, and no tax is better than 20%?

MR. NEWMAN: That is a gross inequity which

should not be tolerated.

COMMISSIONER PERRY: I don't see you have done anything with that to eliminate it.

MR. NEWMAN: ~~Actually~~, this brief is directed to the question of taxation, not to the elimination of the defects and loopholes in the present Act. I think we can state we all believe that equity should be restored and these loopholes eliminated which have been grossly abused.

MR. WRIGHT: If you take into account levying of the tax on capital gains or the extension of income to improve capital gains as we say, do you not eliminate a large proportion of these funds which, by the existing procedure, could escape them?

COMMISSIONER PERRY: I think that is true. The only thing that bothers me is your nice little package needs a little more tying together in relation to some of the effects of the individual pieces on each other.



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B9 1 MR. WRIGHT: We appreciate that, and we are
2 presenting it to you with the hope that your organization
3 will be able to sort out the small pieces, and we think
4 they are relatively small pieces.

5 THE CHAIRMAN: You recommend the use of consoli-
6 dated tax returns for corporations. Frankly, I have been
7 a little surprised that there hasn't been a greater demand
8 over the last few years for a return to the principle of
9 consolidated tax returns. Do you think there is a need for
10 that? I gather you do, because you brought it into your
11 submission.

12 MR. WRIGHT: We think so. We think this would
13 eliminate a great deal of the shenanigans and conniving
14 that goes on now to move losses to a point where they can
15 be charged against profits. We think if an organization
16 loses here and gains there, that it should be able to
17 offset one against the other.

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/DPW

1 We recommend this as a point of equity and

2 common sense.

3 THE CHAIRMAN: Would you believe that some of

4 your members have been unable to reduce their tax liability

5 to the extent it would have been reduced had they been

6 able to file consolidated returns? We have seen very

7 little evidence of the need for consolidated returns. We

8 have seen a bit; not much.

9 MR. WRIGHT: I cannot answer you specifically,

10 Mr. Chairman, in terms of some of our members because we

11 have not covered this point specifically, but I am sure

12 that this is the case. I suggest that it possibly has

13 not been pressed as much before you as it might have

14 because it is a fairly technical aspect.

15 COMMISSIONER BEAUVAIS: Is that on a flat rate,

16 not on different rates?

17 MR. WRIGHT: At the same rate, sir, and it just

18 comes into the common tax law.

19 THE CHAIRMAN: Paragraph 23, in discussing the

20 matter of co-operatives, you suggest that they should be

21 taxed in the same way as other corporations. Are you

22 distinguishing there between producer and consumer

23 co-operatives or do your remarks apply equally to both?

24 MR. NEWMAN: Mr. Chairman, the problem there is,

25 I think, basically, with organizations which deal with

26 retention of capital at reduced rates, and if they go on

27 from there, there is a tendency to proliferate and to

28 expand into other fields, and it is becoming increasingly

29 hard to try and distinguish between producer and consumer

30 co-operatives.



C2 1 I think that the difference is to be able to
2 build up capital at reduced rates, at a rate which is
3 less than that of its competition. That is, I think, our
4 problem.

5 THE CHAIRMAN: The next matter we go to is, I
6 think, sales taxes. You recommend an increase in the tax
7 base by the inclusion of services.

8 COMMISSIONER WALLS: I have a few questions
9 regarding this. First of all, I note in your first
10 paragraph that you suggest as possible exemptions food
11 and shelter. We have had a number of other suggestions
12 that it should be food, clothing and drugs. The question
13 I want to ask you is: do you consider that a tax on
14 building materials is contrary to your suggested exemption
15 on shelter?

16 MR. WRIGHT: Mr. Chairman, may I make this
17 clear; that these recommendations are of one category
18 with the other. Under the present tax set-up I do not
19 think we would have any views one way or the other,
20 whether building materials or farm implements, or what-have-
21 you, should be exempt. My own personal view is that there
22 should be a great deal of limitation on exemption on any
23 tax under our proposal, and I would like to get away from
24 the word "sales tax" because the tax we envisage is very
25 different from a sales tax.

26 Under our proposal there would be a very bare
27 minimum of exemptions which would have to be justified
28 through absolute necessity of maintaining a decent stan-
29 dard of living.

30 COMMISSIONER WALLS: You suggest the use of



031 consumption tax on services. You notice I am getting away
saying and instead
2 from sales tax; using consumption tax. There are a number
the term
3 of questions regarding that. First of all, if you remove
4 most existing exemptions, you would almost have sufficient
5 without going into services at all to compensate for the
6 loss in revenue that you have by the other tax suggestions
7 you have made, so this is quite an important step, the
8 suggestion of tax on services, and I would like, if you
9 could give us any suggestions as to what services you foresee
10 should be taxed.

11 MR. WRIGHT: We see no exemptions. In other
12 words, everything that a taxpayer consumes, subject to
13 these exemptions that I mentioned for the necessities of
14 life, should be subject to a tax. Through the
15 inclusion of services, which we understand are in excess
16 of \$2 billion in the calculation of gross national product,
17 through the inclusion of that in the tax base, coupled
18 with our reduction in personal tax, and corporation tax,
19 it could well bring about reduced sales tax, so-called sales
20 tax, and could well bring that down substantially.

21 COMMISSIONER WALLS: Yes, but with utilities
22 increasingly getting into the hands of provincial and
23 municipal governments, have you given any study as to
24 whether the Federal Government would be able to impose
such
25 such a consumption tax on utilities?

26 MR. WRIGHT: We have not given study to the
27 legal implications of the imposition of this tax and in
28 singling out one specific aspect of it there may be a
29 problem.

30 Transportation is a very large service and we



C4 1 see no reason why transportation under our scheme of an
2 all-inclusive tax base should not be included.

3 COMMISSIONER WALLS: Isn't there a lot of freight
4 transportation right now included in manufacturers' sales
5 tax?

6 MR. WRIGHT: This could be, but when it is
7 excluded, we so include it.

8 MR. NEWMAN: Mr. Walls, I might suggest it goes
9 beyond the revenue question. It is also a question of
10 equity, which is important in a consumer tax. Certainly,
11 a person that goes to a beauty parlour gets service there.
12 Why should that be exempt while someone else goes and gets
13 some necessary service for himself and his family - - -

14 Our problem is there is more than revenue
15 involved. It's a matter of equity in that regard.

16 Insofar as taxes and utilities are concerned, I
17 might suggest it is more a matter of collection than a
18 matter of taxes. There is nothing to stop the Federal
19 Government imposing a tax based on some other factor but
20 the question of collecting it and getting the information
21 on which to make it an efficient collection might be a
22 problem, especially if the Provincial Government was
23 balky or resistant.

24 COMMISSIONER WALLS: That was just the point I
25 was getting at. I think when you give consideration to
26 taxing utilities, when so many of them are in the hands
27 of the Provincial Government, there might be difficulties
28 along the line that you suggest.

29 MR. NEWMAN: I suggest we will never be free of
30 difficulties, no matter what is brought up.



CS1 MR. WRIGHT: We think, sir, the difficulties
2 will relate to 5% of the problem, not 100% of the problem.

3 COMMISSIONER WALLS: I take it you have no
4 firm opinion as to the type of consumption tax that should
5 be used, or have you given any thought to it?

6 MR. NEWMAN: The Committee actually were much
7 impressed by this value-added tax in France. We notice
8 also the Committee appointed by the E.C.C. to study the
9 harmonization of indirect taxes has now recommended the
10 substantial adoption of the service-added or value-added
11 tax which brings it merely from a successful demonstration
12 by one country to almost an international tax. Because
13 of the remission of taxes, for instance, on export goods,
14 it becomes a real factor for Canadian exporters to meet,
15 and certainly it has worked well in France. It has been
16 adopted - at least it has been recommended to be adopted
17 by the other six countries in E.C.C. and in Canada here
18 where, for instance, the United States balance of payment
19 problem is going to reduce the borrowing abroad to balance
20 our deficit in trade, we have to either increase exports,
21 decrease imports, or both, and certainly the value-added
22 tax in Canada might have some bearing on the automatic
23 reduction of imports.

24 It is a big step, and we in Canada know you can
25 hardly take a foreign problem and bring it here and have
26 it work well. At the same time, this is something well
27 worth looking at.

28 MR. McCORMACK: If I may add a word to that.
29 Some of us from this Chamber met with the National
30 Economic Development Council in Britain earlier this year.



06 I understand from them they are undertaking extensive
2 studies of the value-added tax and its application in
3 Britain.

4 THE CHAIRMAN: There is a recent article in the
5 Economist which notes that the United Kingdom Committee
6 on this particular subject of consumption taxes right now
7 is holding hearings and most people coming before them,
8 and who have examined the value-added tax, have not been
9 particularly enthusiastic about its application to the
10 United Kingdom. We will find out a great deal more about
11 it, obviously, before we go very far.

12 MR. NEWMAN: Dealing with that, it is an
13 interesting problem in Great Britain, as you know, because
14 the car manufacturers who will bear the main brunt,
15 probably, of such a tax, persuaded the British Government
16 to reduce the purchase tax in England in order to be
17 competitive abroad.

18 If you bring in the service-added tax, it cuts
19 squarely into that and there is particular interest in
20 preserving the benefits which they now have got. I was
21 going to say that you will notice the Executive Associa-
22 tion did support it so that you have to have regard to the
23 particular problems in England or the countries you are
24 dealing with, just as we have to have in Canada.

25 THE CHAIRMAN: We are meeting with the United
26 Kingdom Committee within the next month and we will
27 certainly find out a great deal more about it.

28 MR. NEWMAN: If I might just finish my remarks.
2 29 If Great Britain does enter the E.C.C., having regard to
30 this decision of the Committee in harmonization of



07 indirect taxes, I suggest there could be great difficulty
2 for them to avoid bringing in that tax when they are
3 consciously now, I would suggest, preparing themselves
4 to taper into, or to conform with, the requirements that
5 would be made if they did enter the E.C.C.

6 COMMISSIONER WALLS: But this recommendation
7 within the E.E.C. primarily comes from France and the
8 suggestion has been made to us that perhaps we should not
9 pay too much attention to the success of the value-added
10 tax in France because of the dismal failure that they have
11 had in collecting personal income taxes.

12 MR. NEWMAN: Well, certainly, with the value-
13 added tax for people who are not particularly motivated for
14 being candid - I am not referring to France, of course,
15 but this is where the taxpayer will endeavour to be candid
16 because on his returns the value-added tax has a tremen-
17 dous factor of making it profitable only to the extent
18 you are honest.

19 It makes it much easier to collect on that basis.
20 I was going to say this: it has gone far beyond France now
21 when you have this Committee recommending that it be
22 specifically adopted by all six - the other five having
23 their own agreements, and different methods of proposing
24 indirect taxes. It has gone beyond that when they
25 recommend specifically adopting the French value-added
26 tax.

27 COMMISSIONER PERRY: I don't think it has gone
28 beyond it yet. There is a meeting in November of the
29 Council to consider the proposal that has been made by
30 the Neumark Committee.



C8

1 MR. NEWMAN: There is considerable difference
2 between recommendation and adoption.

3 COMMISSIONER PERRY: As the British found out.

4 MR. NEWMAN: But the fact that it is a unanimous
5 recommendation makes it a factor of some significance.
6 Certainly, we can't go beyond that right now.

7 MR. WRIGHT: May we repeat our main point here,
8 Mr. Chairman, and that is that we are talking about
9 broadly-based consumption taxes, in whatever form your
10 suggestions might ultimately indicate it should take,
11 with practically no exemption; the only exemption being
12 to enable low-income earners to maintain a reasonable
13 standard of living.

14 COMMISSIONER WALLS: I notice you make reference
15 to increased exports. How do you tie that in with
16 tightening up on exemptions? Do you not feel the taxing
17 of machinery for production has an adverse effect on
18 your exports?

19 MR. NEWMAN: I don't think there is any doubt
20 about that.

21 COMMISSIONER WALLS: And that, of course, is
22 just the trouble we get into. We start exempting one
23 thing after another. You begin to find there are reasons
24 why it should be on the exemption list and you get back to
25 where we are today with half the products that could be
26 taxed now being exempt.

27 MR. NEWMAN: There is no simple solution, and
28 the fact that these are put down in a simple form does not
29 mean we ignore it. We are assuming that you have to apply
30 to this the knowledge that there are complications and



09 there are in the line of suggestions; indications of what
2 the local people feel about them.

3 MR. WRIGHT: Sometimes, Mr. Walls, exemptions
4 stem from something that took place many, many years ago
5 and people who are exempt have been successful in defending
6 their position over the years. I think that should not be
7 lost sight of.

8 THE CHAIRMAN: We have had representations with
9 regard to the matter dealt with in your paragraph 28
10 where you suggest that the taxpayer should be left free
11 to consume or not to consume.

12 It has been suggested to us that it might be
13 helpful to arrange our tax system in such a way that
14 from time to time he can be encouraged to consume, and at
15 other times he can be encouraged to save and, in fact, a
16 system of taxation has been proposed which would exempt
17 from taxes all savings, and thus put the weight of taxes
18 on consumption, which could be reduced or increased.

19 You do not suggest that any such measures
20 should be used to encourage or discourage consumption. I
21 presume you people thought that is not the place where
22 there might be economic controls.

23 MR. WRIGHT: We believe that taxation is
24 primarily to raise revenue required to finance government
25 and as far as - I am not an economist, and I am getting
26 out of my depth, but as far as using taxation to make
27 people save or spend has major dangers, in our view.

28 THE CHAIRMAN: Are you, in fact, saying it
29 should not be used for that purpose? You are perhaps
30 not going as far as that.



C10

1 MR. WRIGHT: In my ignorance, I would not go
2 as far as that, Mr. Chairman.

3 COMMISSIONER PERRY: I might just say, Mr.
4 Chairman, this brief has some profound economic implica-
5 tions which are not spelled out, perhaps, but to me they
6 shift the whole slant of the tax system heavily in the
7 direction of tax on consumption. I don't know whether
8 I understand the economic process properly or not, but
9 I do not think it is simply designed to provide people
10 with opportunities to work. It is to provide people
11 with the means to consume. Consumption is the ultimate
12 objective of the economic process. You can carry this
13 to an extreme, of course, but it seems to me the direction
14 in which you are moving is towards discouraging the ulti-
15 mate objective of the economic system; that is consumption.

16 MR. NEWMAN: I might say, first of all, Mr.
17 Coyne was a native of Winnipeg and he inserted his views
18 upon consumption here and the suggestion has been made
19 that in Canada our consumption may be excessive with
20 regard to other factors. For instance, in regard to the
21 balance of payment problem, particularly in the United
22 States, we have an imbalance there and much of the goods
23 which are imported are for consumption and not production.

24 COMMISSIONER PERRY: We may consume an abnormal
25 proportion of foreign products, yes, but I do not think
26 we can ever consume too much. This is what we are working
27 for.

28 MR. NEWMAN: There were certain references in
29 the Anglican Meeting that probably we are thinking too
30 much of the fatness of the calf and it may be suggested



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that having regard to our particular circumstances a person's consumption is too much. It is better if we produce more, work harder; we are better able to pay for the goods we consume. Is our ability to pay for it being exceeded by the amount we are consuming now? I think that is the immediate problem. Certainly, consumption, as a philosophical problem, and I am certainly not going to comment on that, although I would like to, is the goal of production but again in Canada, which we are dealing with, is our rate of consumption and the amount of value on our consumption out of line with what we are producing, particularly for the export trade?



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COMMISSIONER PERRY: To my mind everything we
do is relevant to the ultimate objective of consumption,
even saving. We don't save to have money lying around
idle; we save so ultimately we can consume more.

MR. NEWMAN: As a principle we certainly don't
quarrel with it.

MR. WRIGHT: I would like to answer Mr. Perry's
observation this way, Mr. Chairman. Over the years the
increased tax rate has continued to have been gotten
from the personal income tax and corporate income tax
areas and a lesser amount in the other areas. As govern-
ment expenditures have been increasing, continuing to go
up, the load becomes greater to the point where it just
can't be continued on that base, and presumably that is
why we are sitting here today. Our proposal is not a
major transfer of the whole load to another area. It is
a shifting of the load to ease the burden that has been
created through these other increased government expendi-
tures and you have a better balance.

MR. NEWMAN: I could also point to the Commission
on Manitoba's economic future which studied the economy
generally as well as tax - for if tax were a draft you
can't by generating the draft, you can't make up for bad
fuel or a dirty fireplace or a flue that doesn't drop.
A number of other things make it up. We suggest in tax,
when you have good fuel, when you have a good fire and
the flue is open, well, you can increase its efficiency
by a well-designed system of draft regulators properly
set. This Committee admitted - they had very little to
say about taxes as affecting economy because they recognize



1 it was primarily a federal matter, but again they had the
2 thought it should be shifted from tax on productivity to
3 tax on consumption. That was their view and in Manitoba,
4 if the Government did increase the corporate tax load by
5 1% and the personal tax load by 6% to pay for part of
6 this hospital service we have - it did point a reminder
7 not only to the federal field but also in the case of the
8 province.

9 MR. WRIGHT: Mr. Chairman, may I apologize that
10 the economist from our Committee isn't with us. He is on
11 his way to the U.K., otherwise he might be able to answer
12 more specifically some of these questions.

13 COMMISSIONER PERRY: I am sure he would. I am
14 suggesting, perhaps, you have rushed in, not where the
15 angels fear to tread, but where the economists have been
16 butchering each other for years - the question of the
17 matter of tax on consumption as against savings-investment-
18 production is always the nub of controversy within the
19 fiscal area.

20 COMMISSIONER GRANT: As your brief unfolds and
21 as you present it to us this morning I wonder if it would
22 be at all accurate to say that you are presenting five
23 proposals to the Commission and you are presenting them,
24 to a large extent, as a theory^{but} based upon what you regard
25
26 being practical. But that you are not prepared to submit
27 it as being so fashioned that it should not be changed in
28 some particulars. Basically your theory is this: that
29 you can reduce corporation taxes and thereby make it
30 possible for greater distribution of profits by way of



D3 1 wages, salaries and dividends and you reduce personal tax
2 and thereby make it possible for greater spending because
3 there is going to be more purchasing power available:
4 you feel by broadening the taxpayers' base on commodities
5 that while that is going to raise more money, while it is
6 going to place a burden on people now free from^{that}burden, by low-
7 ering the tax rate they are going to be in a much
8 better position to assume that burden through increased
9 purchasing power. You come up with a proposal
10 that all forms of corporate earning should be taxed at
11 the same rate, and that there should be a tax on capital
12 gains.

13 MR. WRIGHT: That is right; that is what we
14 are proposing.

15 COMMISSIONER BEAUVAIS: Would you advocate the
16 same rate for capital gains tax - 20%?

17 MR. WRIGHT: The same corporate rate, yes.
18 The definition of income would be extended to include what
19 is now referred to as capital gain.

20 THE CHAIRMAN: In this matter of capital gains,
21 where we have now arrived, I think I would just
22 like to confirm a fact which I believe is here: namely,
23 that you don't differ between a tax imposed on a specu-
24 lator in capital assets as opposed to the investor in
25 such assets, that they both pay such tax: is that correct?

26 MR. WRIGHT: Yes, Mr. Chairman.

27 THE CHAIRMAN: Many countries have chosen to
28 have a very definite distinction between the two, some
29 by progression which is based on the length for which
30 the assets are retained and others just distinguishing



D4 1 between speculators and investors. Do you believe the
2 investor should pay the ordinary rate of tax providing
3 the ordinary rate of tax is low enough?

4 MR. WRIGHT: We haven't gone into detail here,
5 but we would say that the aspect of time should probably
6 enter into it.

7 COMMISSIONER WALLS: Would you use the aspect
8 of time, let us say, to a home where the improvements have
9 been made to it by non-deductible expenses to personal income
10 tax, and that the property then has appreciated -- would
11 you put a capital gains tax against that?

12 MR. WRIGHT: We have dealt with capital gains
13 simply as capital gains -- an extension of income to
14 include capital gain, and if a man buys a home and he
15 sells it at a later date for a profit then this is
16 income.

17 COMMISSIONER WALLS: Even though what made it
18 possible was non-deductible expenses in the case of the
19 improvements he carried out, non-deductible expenses on
20 his tax.

21 MR. WRIGHT: Keeping into account if he has
22 made improvements on his home he would increase the
23 value of his home. If he added two rooms to a \$10,000
24 house that cost him \$5,000 the cost of the home is now
25 \$15,000, so if he sold that for \$15,000 he would have
26 no capital gain. If he sold it for \$18,000 then there
27 would be a capital gain.

28 MR. NEWMAN: I was going to add the Committee
29 didn't explore in any depth. They looked at Belgium



D5 1 and others that have tax on capital as opposed to capital
2 gain, and that was an extremely interesting experiment
3 going on in Belgium on the tax on capital at very low
4 rates, as you recall, in selective matters, and certainly
5 with time and so forth. The Committee didn't proceed
6 into it and really suggest, but that is an indication
7 and acknowledgement that along with the tax on consumption
8 there should be a tax on capital gains.

9 Belgium should certainly be looked at as well,
10 although it falls into a different category.

11 THE CHAIRMAN: I would like to explore your
12 reason for that a little bit. Some have put it before
13 us based upon the belief it would probably improve the
14 definition of capital gain, or, at least, to make more
15 clear the distinction between capital and income. Others
16 have put it forward as a means of increasing the revenue
17 from taxation. There may be other reasons which I can't
18 think of. What would be yours?

19 MR. NEWMAN: I might quote a member of your
20 Commission on another occasion when he said, in a very
21 good address, that:

22 "At the present time we don't have the
23 advantage of the losses, but usually we
24 have the disadvantage of being taxed on
25 the gains as income."

26 As far as the elimination, the definition, I
27 don't think that is true. As a matter of fact, the
28 United States got capital gains tax because they thought
29 they were defining income and the Supreme Court held some
30 10-odd years ago that it did include capital gains of



D61 a certain type. I think that is why the Tucker Commission
2 didn't go into it. It won't make life easier. It will
3 make it more difficult.

4 I think the question of equity comes in here,
5 and certainly equity falls, unfortunately, if I may
6 suggest the short-term capital gains tax that was
7 in the last budget; I would suggest that it falls fast.
8 Maybe we could get on a sound basis with proper legislation
9 involving what is now apparently taxing capital gain and
10 allows capital loss. It wouldn't be a universal thing
11 at all. It is going to be carefully drawn and carefully
12 studied and again we pass it to the Committee as being
13 more qualified to do that.

14 MR. WRIGHT: We are not making a proposal that
15 would result in a great deal of legislation and a great
16 deal of work on the point where accountants and lawyers
17 are going to define whether this can be put into the
18 capital gain category that is not taxable. We are talking
19 about tax on all capital gains. Normally, when you talk
20 of capital gains you are thinking of the 60,70,80 percent
21 tax. We are talking about a 20% tax and there would be
22 no exemption right across the board. That is the proposal
23 we would like.

24 THE CHAIRMAN: You are not suggesting that the
25 measurement of the gain becomes simple, but as long as
26 there is a gain - I think we would all recognize that it is
27 measured by the difference between the value of an asset
28 at the inception of the Act and whatever is realized.
29 Surely that is not easy to do. It is going on in other
30 countries, but still I don't think it would be easy.



D7 1 MR. WRIGHT: They undoubtedly will have these
2 difficulties, and I say this with respect, in telling
3 you this: there are well-developed bodies of accounting
4 principles that would enable a fairly equitable determina-
5 tion of what is gain and what isn't gain, whether it was
6 income or so-called capital, so that we would visualize
7 that this would have to be all thrown out because it
8 would be impractical to do it. We do say here we recognize
9 that the collection and assessment of capital gains tax
10 is fraught with administrative difficulties.

11 THE CHAIRMAN: Estate tax: we have heard the
12 suggestion before that terms of payment should be extended.
13 We are wondering as to the ill-effect of the lack of such
14 terms now, if there is that lack? Are there people
15 suffering real hardship because of this? There is some
16 right in the Act now to defer payment under special needs,
17 I think. We have not received too much substantiation
18 for this kind of request so far.

19 MR. NEWMAN: Mr. Chairman, I have, for instance,
20 in my own practice, one example; this occurred today. I
21 can't give you the example. It was a case of a corpora-
22 tion where the majority shareholder died without having
23 made proper arrangements to minimize the tax. The estate
24 was called upon to make very heavy payments at the time
25 and it is difficult enough - I should say he not only was
26 a majority shareholder but he also - it had a tremendous
27 impact on the running of the business when you are called
28 upon to raise hundreds of thousands of dollars at the time
29 the mainspring is gone. You have a very real problem,
30 particularly when you have to pay it within six months.



18 1 I am quite sure that the Government of Canada
2 has credit to stand the impact of extending these payments
3 much better than the estate because alternatively they
4 would have to sell the shares to a large American organiza-
5 tion. We have heard a good deal of discussion about that
6 problem. Here is one case where they expect that to be
7 paid in six months. I would suggest it would be in the
8 interests of Canada, and in particular, business, to do
9 this. This isn't an isolated case. I don't know of any
10 measure which does more to drive Canadian-owned, family-
11 owned companies, into foreign ownership than this one
12 provision in the estate tax. This is a very real problem
13 and I could give you detailed instances from my own prac-
14 tice.

15 MR. WRIGHT: That is a problem that could be
16 particular to Manitoba. Manitoba is a province of small
17 business and as Mr. Newman says we have small business
18 where the owner, through the burden of heavy taxes, over
19 his lifetime has not accumulated any reserve in his busi-
20 ness. He leaves his business to his widow and the only
21 source of funds is from continued operation of the busi-
22 ness and at the moment there is no provision for continued
23 operation of the business so it can get the money to pay
24 the taxes.

25 MR. NEWMAN: There is no escape. You get a
26 successful - I don't say entrepreneur - say, enterpriser,
27 I think that is a better term, has built up a company
28 successfully and by the time he is 60 years old his
29 company is fairly strong, some liquid reserves, and he
30 is able to do some decent planning with his estate.



E/MR/dpw 1 He comes into another idea, which involves
2 expansion using that capital he has built up, and the
3 know-how and experience, and this can add a great deal to
4 the economy. If he goes to his tax advisors today, they
5 will say, "You spent your whole lifetime getting out of
6 difficulties. If you plunge into it now, and death
7 comes, it is certain you are going to be in a worse
8 position." It not only involves difficulties after death,
9 but it provides a very powerful inhibiting factor before
10 death, and as Mr. Wright has pointed out, this is quite
11 a factor in Manitoba.

12 COMMISSIONER BEAUVAIS: Have you studied or
13 examined the question of the taxation of pensions?

14 MR. WRIGHT: We have not specifically, Mr.
15 Beauvais, but we realize that there is a problem there.
16 As we say, at one part of our brief, we have concentrated
17 on this one aspect that we are presenting to you and this
18 should not be construed as lack of interest or agreement
19 or disagreement with any other aspect of the Tax Act.

20 COMMISSIONER BEAUVAIS: Thank you.

21 MR. NEWMAN: They are a real hardship both
22 income tax-wise and estate tax-wise.

23 THE CHAIRMAN: We have had representations on
24 this point. Mr. Beauvais wanted to know whether you
25 wished to add to that, but I rather gather this is not
26 so.

27 MR. NEWMAN: Speaking personally, I would say
28 it falls more harshly on the people who can afford it the
29 least; widows and children, and I am sure it was not
30 designed to do this, and therefore it should be



E2 1 re-designed to avoid any hardship.

2 COMMISSIONER GRANT: On the question of the
3 disposal of a family business to meet the estate tax, you
4 would agree that that has been anticipated in the past by
5 some owners of such business making a public issue of
6 their stock in which they, for instance, break it down to
7 Class A and Class B; Class B being retaining voting right.
8 Class A being offered to the public on a fixed dividend
9 basis. Is that provision as prevalent now as it was in
10 the past, would you say?

11 MR. NEWMAN: The family corporation today, you
12 have to be a certain size before the larger brokerage
13 houses will even look at you. If you are thinking in
14 terms of \$250,000 or \$500,000, you are really on the
15 borderline. If you get up to \$750,000 or a million,
16 then they will look after it, but it's these others that
17 we deal with, of which we have more in Manitoba, probably,
18 than in some of the wealthier provinces.

19 MR. McCORMACK: There is one other aspect that
20 is of special concern, and that is, in many of these
21 cases the businesses have been sold out to some larger
22 national firm. This is not of concern to the Commission,
23 I know, but from the point of view of the development of
24 any business, we are rather disappointed to see these
25 small locally-owned firms become part of the national
26 organization and thus lose its local autonomy.

27 COMMISSIONER GRANT: There are some who liken
28 our Estate Tax Act to Capital Gains tax; that as
29 we have not a capital gains tax it is only fair that this
30 type of ~~sale~~ in capital should be recognized and a tax



E3 1 should be paid on it and in no small measure there is a
2 burden, or a responsibility on the part of the owner
3 to foresee this situation and to do what he can about
4 meeting it prior to his death rather than leaving it to his
5 representative.

6 MR. McCORMACK: Another thing, too, is often
7 the person is very capable of building up his family
8 business, whereas, he is one of God's children when it
9 comes to being tax adept, and he often runs foul of it.

10 THE CHAIRMAN: Thank you very much, indeed, for
11 completely answering our questions. You have given us a
12 very interesting package. Is there anything further you
13 would like to add, Mr. Wright?

14 MR. WRIGHT: Mr. Chairman, I might just add this -
15 and this is probably repetitious - but we believe that this
16 is a practical recommendation that will work. We do not
17 submit it to you as a theoretical thing to try out for
18 size. We appreciate that in the practical application of
19 it, and the framing of the economic legislation to cover
20 it, there will be problems but they will not be, in our
21 view, major problems.

22 We are a little afraid that simplicity is the
23 kiss of death as far as taxation matters are concerned
24 because the experts are inclined to say it is too simple;
25 it won't work. We think this is simple, but we think it
26 will work and we urge you to give it every consideration.

27 Thank you very much for the opportunity of
28 appearing here.

29 THE CHAIRMAN: I can assure you we will give
30 it every consideration and continue to examine it. Thank



E4 1 you much, indeed. Mr. Secretary, we will stand over
2 for five minutes.

3

4 --- Short Recess

5

6 THE CHAIRMAN: We are ready to proceed.

7 THE SECRETARY: Mr. Chairman, the second brief
8 this morning is being presented by the Western Retail
9 Lumbermen's Association. Mr. D.P. Logan, President of the
10 Association is here to speak to the brief. Associated
11 with him are Professor McDougall of Queen's University
12 and Miss Mackenzie.

13 I would like to enter this into the record as
14 Exhibit 178.

15

16 --- EXHIBIT NO. 178: Submission of the Western Retail
17 Lumbermen's Association.

18

19 SUBMISSION OF THE WESTERN RETAIL LUMBERMEN'S

20

21 ASSOCIATION

22

23 Appearances: Mr. D.P. Logan
24 Prof. J.L. McDougall
25 Miss Mackenzie

26

27 THE CHAIRMAN: Thank you, Mr. Secretary. Good
28 morning, Mr. Logan, Professor McDougall and Miss Mackenzie.
29 Thank you for appearing before us, and we will have a few
30 questions for you. Before commencing with our questioning,
have you anything that you would like to add to what we
now have, or would you like to speak by way of summary?

31

32 MR. LOGAN: Mr. Chairman, first of all, I would
33 like to thank you and your Commission for giving us the

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E5

1 opportunity of presenting this brief this morning and to
2 speak briefly on it.

3 For some years the Western Retail Lumbermen's
4 Association have been rather concerned about the rapid
5 growth of co-operatives, and the amount of business they
6 are taking over. We feel that this is largely brought
7 about by the unfair taxation advantage which has given
8 them access to tax-free capital money which has promoted
9 this very rapid growth.

10 I do not want to take more of your time in
11 summary. I believe the report has been in your hands for
12 some time. We will certainly attempt to answer any ques-
13 tions you have for us.

14 THE CHAIRMAN: Mr. Logan, in paragraph 1.3
15 you restrict your submission to this matter of co-operatives,
16 and, indeed, you have given us a lot of information about
17 co-operatives which we are very pleased to receive.

18 You do not deal particularly with the impact of
19 co-operatives on your own industry and I was curious as
20 to that. I am wondering if you would like to add anything
21 about their activities in the lumber business because I
22 believe they do sell lumber. I don't know whether they
23 sell in any volume, and are, in fact, a competitive
24 influence.

25 PROF. McDUGALL: Some of them do sell in
26 volume. The problem is to find out where they sell it
27 and what has happened in particular markets. We made a
28 strenuous effort and drew a blank. We just can't get the
29 data because they don't report it.

30 THE CHAIRMAN: Do they not publish financial



E6 1 statements?

2 PROF. McDOUGALL: They do publish financial
3 statements, but they are never continuous. We tried to
4 do a sampling study in which we could compare the change
5 on the market in particular places, and it fell apart
6 in our hands.

7 THE CHAIRMAN: The information was not available.
8 I take it?

9 PROF. McDOUGALL: No. We couldn't get anything
10 we could lean on. You can get odd facts but you can't
11 get a picture that is definite. We know they are
12 increasing but the data is not available.

13 THE CHAIRMAN: You say you know they are
14 increasing. That is the total volume of consumer co-ope-
15 tives is increasing?

16 PROF. McDOUGALL: No, the total volume in the
17 lumber business is increasing.

18 THE CHAIRMAN: Well, your industry would know
19 whether the effect of that was particularly detrimental to
20 themselves, I would imagine. I guess you would not be
21 here if that were not the case; am I right?

22 PROF. McDOUGALL: The people who are most
23 severely affected by it are not any longer lumber dealers.
24 They are gone. There has been a sharp reduction in the
25 number of yards.

26 THE CHAIRMAN: Who are the people most affected
27 by this?

28 PROF. McDOUGALL: Smaller ones; in the smaller
29 towns.

30 THE CHAIRMAN: You suggest, going to the total



E7 1 volume of consumer co-operatives, that their share of the
2 total market is increasing?

3 PROF. McDOUGALL: Yes.

4 THE CHAIRMAN: You demonstrate that by figures,
5 I believe, but I was doubtful whether the figures which
6 you submit really bear out your statement. Graph 7 says:

7 "Retail sales of consumer co-operatives
8 in Canada and in Saskatchewan as a
9 percentage of the respective aggregates
10 of retail sales."

11 PROF. McDOUGALL: Aggregate retail sales in
12 Saskatchewan; aggregate retail sales in Canada.

13 THE CHAIRMAN: And in Saskatchewan the proportion
14 of the total has increased, since 1947, but for all of
15 Canada it appears that in the last column which I think
16 is 1961, it is pretty much the same as it was in 1947.

17 PROF. McDOUGALL: Isn't it that there was a
18 regression between about 1947 or 1948 and 1954 and that
19 they have recovered and are now setting an upward trend?
20 We will know better when 1963/64 data come in.

21 THE CHAIRMAN: In fact, the recovery has
22 brought them back just about to where they were in 1947.

23 PROF. McDOUGALL: They are better than they were
24 then, sir.

25 COMMISSIONER GRANT: From personal observation
26 I would venture the opinion that management of co-opera-
27 tives has improved in the last number of years. Would
28 that have an effect on the chart? Would the fact that
29 the Canadian sales went into a more severe decline as
30 compared to Saskatchewan between the years 1947 and 1956



7a 1 be due to mismanagement. Would management be a
2 factor there?

3 PROF. McDOUGALL: Very much so, sir. I think
4 that the relatively slight decline in Saskatchewan is due
5 to the fact that probably management in Saskatchewan of
6 co-operatives was very much better than generally in the
7 rest of the country and that they then picked up and go
8 beyond and that in the rest of the country the enormous
9 growth from 1939 or 1940 or thereabouts came about because
10 conditions were extremely easy and, therefore, weak
11 management could get by and then as things began to
12 tighten down, the weak people who caused this decline now
13 maybe have corrected it and I imagine they are on the way
14 up again.

15 COMMISSIONER GRANT: Management in Canada as a
16 whole would be comparable to the management which is
17 present and has been present in Saskatchewan?

18 PROF. McDOUGALL: I would think so. Naturally
19 I cannot make it as a statement of fact. There is an
20 improvement generally. This is a greater improvement
21 outside of Saskatchewan than in because it was more
22 necessary outside.

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E8 1 COMMISSIONER GRANT: Thank you.

2 THE CHAIRMAN: On pages 6 and 7 you refer to
3 certain difficulties in securing information from the
4 Department of National Revenue as to how they dealt with
5 patronage dividends. You apparently did not have satis-
6 factory experience in asking the Department as to how they
7 dealt with this matter. I think this is rather curious
8 because I find that there is a regulation which requires
9 that payments in respect of allocation of the patronage
10 dividend be reported on forms T5 and that the form even
11 has a special part indicating the need to include patronage
12 payments.

13 PROF. McDOUGALL: I, sir, was the one who went
14 to the office in Regina and this is the report of what
15 happened to me. I then wrote to the Department and asked
16 what happened and I got back a letter saying substantially
17 what you now are saying.

18 It was sent to the office of the Association
19 with the suggestion that in the light of it they might
20 wish to withdraw this addendum. Unfortunately, due to
21 changes inside the organization it did not come to the
22 attention of the Board. This is a report of what did
23 happen in Regina on that day.

24 THE CHAIRMAN: At the time you called on them
25 you were not aware yourself of the regulation, I assume?

26 PROF. McDOUGALL: No, I was not.

27 COMMISSIONER PERRY: I would just like to ask the
28 witness to say if I am reading the first three or four
29 pages of this brief properly in interpreting them
30 as saying that there is no justification whatever for the



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E9 1 deduction of patronage dividends in the computation of
2 profits subject to corporation profits taxes.

3 PROF. McDOUGALL: Yes, I think there is no
4 justification whatever. I think that is the position of
5 the Association.

6 COMMISSIONER PERRY: Doesn't it puzzle you a
7 little bit that in the taxing statutes of every country
8 in the world such a deduction is allowed?

9 PROF. McDOUGALL: These payments, I think, in
10 Great Britain, and in a report which I wrote to the
11 McDougall Commission I went into this rather fully and
12 the impression that I got from the discussion was that
13 the courts in England got off on the wrong foot and
14 didn't know how to get back on.

15 COMMISSIONER PERRY: The American law allows
16 such a deduction, too?

17 PROF. McDOUGALL: Yes, but if you have a corpora-
18 tion which trades in its own name, it trades for profit.
19 Then the profit that is earned is the corporation's profit.
20 It is not a result of trading with its members. It's
21 trading with its members and the general public and,
22 therefore, if you are going to have a corporation tax it
23 should be levied upon all corporations who trade.

24 I can see why, for reasons of policy, or poli-
25 tics, if you like to put it that way, these exemptions
26 should have been given, but we cannot defend them.

27 COMMISSIONER PERRY: It strikes me there are a
28 great many variations in other areas. One that always
29 impressed me is the fact that financing through equity
30 capital you cannot deduct these dividends but one that



E10 1 is financed through bonds can deduct its interest.

2 Basically, the capital structure is for the same purpose
3 and yet there is a very distinct difference in the treat-
4 ment of the cost of that capital.

5 PROF. McDOUGALL: But in the case of the
6 interest, this is a dealing of the corporation as a legal
7 person at arm's length with the creditor. Whereas, in
8 the dealings between the co-operative and its members,
9 there is no dealing at arm's length, because those who
10 deal are also shareholders and I think that is crucial.

11 COMMISSIONER PERRY: It needn't be dealing at
12 arm's length. The principal bondholder could also be
13 the principal shareholder in a private firm. What would
14 you say to the suggestion that a good many corporate
15 disbursements which are allowed are allowed on the
16 grounds that they are meeting a contractual obligation
17 and that it might be quite possible to draft an agreement
18 to pay patronage dividends in the form of a contract having
19 the net effect of income about the same as the cost of
20 green stamps or premiums? These are some of the things
21 which come to my mind when you say that under no condi-
22 tions are patronage deductions allowed/apart from the
23 basic position taken by the law that there can be such a
24 thing as mutuality and as agency relationship.

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dpw 1 I have deliberately avoided this. They are more or less
2 old hat.

3 PROF. McDOUGALL: The corporation, it is a
4 legal person. It is dealing for its own profit, and
5 therefore, it cannot be acting as an agent of those with
6 whom it deals. If this were a matter of pooling of
7 property and a bulk sale and making distribution it would
8 be one thing, but as you come to the end of the year and
9 cast up all the accounts and determine you have, as a
10 corporation, so much profit, then this is a matter of
11 decision on your part, whether you wish to distribute
12 it in this fashion or not, and obviously you have to take
13 into account the tax effects.

14 COMMISSIONER PERRY: Do you think the time
15 matters here? Suppose you pay your patronage dividends
16 on Christmas Day, which might be a nice thing to do,
17 incidentally, do you think the fact that you made this
18 allocation of your profit before the end of the year
19 rather than after would make any difference?

20 PROF. McDOUGALL: Well, equally, if you want
21 to do it in this way, it is perfectly possible for a
22 consumer co-operative to lower its selling price to have
23 no profit, and then to meet its operating capital needs
24 by assessment of the shareholders and knock the rug from
25 under us. The question is: why do they not?

26 COMMISSIONER PERRY: Can you visualize such a
27 thing as a legitimate charge for the cost of obtaining
28 patronage? This is not very far removed from the cost
29 of advertising, of course.

30 PROF. McDOUGALL: I am not enough of an



F2 1 accountant, sir, to know whether it is customary to capitalize
2 that. If it were done I can conceive it as being something
3 possible, but I think the practice is generally to write
4 off those costs currently even though it may mean a
5 deficit in the year's accounts, and then if and when the
6 profit materializes it becomes profit in full.

7 COMMISSIONER PERRY: I was just wondering whether
8 we are clear on my question. I was really introducing the
9 thought that it might be possible - or asking you what your
10 views were - as to the possibility of charging against the
11 accounts of a corporation the cost of obtaining its
12 customers.

13 PROF. McDUGALL: Yes, I think so, and in the
14 case of the co-operatives it would have, I think, either
15 to raise a great deal more in the form of capital stock
16 from its shareholders or else it would have to make a
17 profit and have this profit subject to tax and use the
18 balance only for the development of additional business.
19 We are not in any sense asking that co-operatives be
20 penalized. We merely say there should be equity as
21 between all those who pay.

22 THE CHAIRMAN: Professor McDougall, you speak
23 of the possibility of consumer co-operatives reducing
24 their prices if they were taxed and thus avoiding taxable
25 income and the payment of taxes. Should they adopt this
26 practice would it not be more damaging to their
27 competitors than is the existing situation, and, of course,
28 the Government would get no more revenue?

29 PROF. McDUGALL: It might well be.

30 THE CHAIRMAN: If that were so, is there any



F3 1 propose to, in fact, imposing taxes upon them?

2 PROF. McDOUGALL: Sir, the situation has grown
3 up over the last 20 years and it is going to be difficult
4 to repair. I think the position of the Association would
5 be if they have to have their share of the hell to come
6 when you do try and repair them they are willing to take
7 it. They can't go on facing the dangerous growth of
8 tax-free capital which is going to put them finally,
9 totally, out of the running.

10 THE CHAIRMAN: Do any members of your Association
11 distribute patronage dividends?

12 MR. LOGAN: No, they don't, not to my knowledge.

13 THE CHAIRMAN: A few minutes ago, Professor, you
14 indicated some of the small lumber yards had, in fact,
15 gone out of business in small towns. Were you sugges-
16 ting that this was in any way caused by the co-operatives'
17 competition?

18 PROF. McDOUGALL: Sir, there are a number of
19 causes. There is a major reconstruction happening in the
20 west today, and the small towns and the small businesses
21 in those small towns are peculiarly subject to the
22 uncomfortable adjustments that are necessary. The
23 existence of co-operative competition has not helped,
24 but it definitely is not a major cause. It definitely is
25 not the sole cause.

26 THE CHAIRMAN: But you believe it is a cause?

27 PROF. McDOUGALL: Yes.

28 COMMISSIONER GRANT: I was wondering if, in
29 your concept of the co-operative movement, if there is
30 any place for preferred treatment or special considerations



F4 1 for the co-operatives, having regard to the state of affairs
2 which necessitated or brought the co-operative into being?

3 PROF. McDOUGALL: I don't think I can answer you,
4 sir, unless we have a common appreciation of what brought
5 them into being.

6 COMMISSIONER GRANT: Well, I would say in the
7 eastern part of Canada that they were born of necessity
8 to alleviate dire circumstances which existed in certain
9 phases of our economy; particularly, I have reference to
10 the fishermen. For my part of the country, I am quite
11 free to admit - and I think any fair-minded person would
12 admit - the co-operatives have done a tremendous job in
13 assisting the fishermen. If we are going to place the
14 earnings or the profits of the co-operatives now on an
15 equal basis with the corporate company, are we not going
16 to take into consideration the early days of the organiza-
17 tion and the growth of the co-operatives?

18 PROF. McDOUGALL: If it is a question of relief
19 of the deeply distressed and the conditions of the Depres-
20 sion of the 1930's, fine.

21 COMMISSIONER GRANT: I wouldn't say the depth
22 of the Depression. It wasn't necessarily related to any
23 economic term, insofar as years were concerned, but
24 economic conditions which existed regardless of time.

25 PROF. McDOUGALL: Well, surely the ability to
26 build up capital which they have had over the last -
27 nearly 30 years now - is an enormous degree of assistance. Do
28 you never draw the term to that kind of assistance and if
29 you don't draw the term are you really attempting to
30 perpetrate employment where there isn't very much hope,



P5 1 any.

2 COMMISSIONER GRANT: You would apply the same econo-
3 mics theory to the co-operatives, as, for instance, Adam
4 Smith would apply the question of protection versus free
5 trade?

6 PROF. McDOUGALL: Sir, you are on my blind side.
7 I am not familiar with the reference.

8 COMMISSIONER GRANT: You would give protection
9 to an industry which had some hope of being able to stand
10 on its feet but you would remove the protection once it
11 did seem to get on its feet?

12 PROF. McDOUGALL: Yes, and I can see things
13 being done in the conditions of the 30's which I don't
14 definitely want to perpetrate.

15 COMMISSIONER GRANT: I am not relating the
16 question to any particular economic cycle. My question
17 had reference to the conditions which gave birth to the
18 co-operative movement in my part of the country regardless
19 of whether it was in 1929 when conditions were good, or
20 1931 when conditions were bad.

21 PROF. McDOUGALL: I just wish I had knowledge
22 of the basic facts to follow you as closely as I would
23 like. If it is a matter of trying to perpetrate the
24 shore fishery which is fundamentally an uneconomic method
25 of applying labour, then I say I would rather help people
26 to get out of that occupation than to keep them in it
27 when there isn't any hope of them doing very much in it.

28 I am willing to go a long way towards retraining
29 movements, or whatever else is necessary; the kind of thing
30 I understand the Government of Newfoundland has done in



F6 1 attempting to close down the smaller out-ports
2 and concentrate people so there is more of a chance to
3 give the services that are supposed to be necessary under
4 modern conditions. It is hard for those who are compelled
5 to move but it may be harder not to do it.

6 THE CHAIRMAN: Professor McDougall, would you
7 mind turning to table 6? I am an accountant and the
8 figures here worry me a bit. If you look at your year
9 1962, the third total is a total of the other three
10 columns; Manitoba, Saskatchewan and Alberta, as I think
11 I would expect to find it.

12 PROF. McDOUGALL: That is what I hoped was there.

13 THE CHAIRMAN: Going to your 1961, the total is
14 not the total of Manitoba and Saskatchewan. It is \$10
15 million more.

16 PROF. McDOUGALL: This will be the figure that
17 ought to be in the Alberta column.

2 18 THE CHAIRMAN: There is something missing from
19 the Alberta column?

20 PROF. McDOUGALL: I wasn't able to get data for
21 every year. If you read the footnote, the last line I
22 say:

23 "An attempt was made to find the values
24 for other years by subtracting the totals
25 of columns 1 and 2 from column 4. This
26 gave consistent results in 1961 and 1962
27 but not in 1957 to 1959."

28 COMMISSIONER WALLS: I saw somewhere else in
29 your brief you mentioned that the federated co-operative
30 only went into Alberta in 1961 or 1960.



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1 Is that not the reason that you have no
2 sales
3 figure for 1961 and show \$14 million/for 1962?

4 PROF. McDOUGALL: But the total, sir, included
5 Alberta in all years.

6 COMMISSIONER WALLS: But these figures here, as
7 I understand it, are figures only of the sales of the
8 federated co-operatives.

9 PROF. McDOUGALL: And its predecessor co-opera-
10 tives.

11 COMMISSIONER WALLS: And its predecessor co-opera-
12 tives, I see. That is fine. I didn't read that. Along
13 that line have you any figures which would show how much
14 of the federated co-operatives' increase is natural growth
15 and how much is by acquisition of already existing
16 co-operatives?

17 PROF. McDOUGALL: Well, these are wholesale
18 sales and therefore the whole growth in Saskatchewan,
19 that is under the column labelled Saskatchewan is
20 natural growth inside Saskatchewan. The whole growth
21 in the column labelled Manitoba is natural growth inside
22 Manitoba.

23 It is Manitoba co-operatives up to 1954 then
24 federated co-operatives thereafter. In Alberta, the
25 1962 figure is the first one, which is federated co-opera-
26 tives and the previous data are Alberta co-operatives.

27 COMMISSIONER WALLS: Well, then, in Manitoba,
28 and more latterly, in Alberta, the predecessor organization
29 could very well have been doing approximately the amount of
30 business that is now credited to the federated; for instance this
figure of \$14 million for Alberta - have you any figures



F8 1 as to whether the predecessor co-operatives in Alberta
2 were not already doing approximately \$14 million?

3 PROF. McDOUGALL: I believe it was less. There
4 was a percentage gain. Nothing would please me more than
5 to have the Commission, through its staff, ask for data
6 from the federated co-operatives and from the Saskatchewan
7 Department. I have tried, and they have given me some
8 things and have been remarkably cagey on others. I can
9 ask, but I cannot require. The Commission can require.
10 I would particularly suggest that you enquire about the
11 amount of income actually paid by the consumer co-opera-
12 tives. It was a specific point I myself raised and I got
13 an answer that was quite clearly contrary to the statutes
14 under which the co-operatives operate, and I couldn't go
15 beyond it.

16 COMMISSIONER WALLS: I just have one other
17 question: your concern with the rapid growth - you state
18 you were unable to give us anything dealing with your
19 own particular lumber business but there is a breakdown,
20 though, unfortunately, it does not limit itself to lumber;
but includes coal, wood and building materials, and I note in the
22 past 10 years the growth is six-tenths of one percent.

23 Would you consider that a worrisome growth?

24 PROF. McDOUGALL: I would like to see the break-
25 down and know what the facts are. If coal went down and
26 lumber and building went up you might get the result you
27 hoped.

28 COMMISSIONER WALLS: I will give you your
29 point there; without a complete breakdown it is not pos-
30 sible, but the same statistics - and I might as well give



F9 you are authority for them: Rising Growth in Canadian
issued
2 Co-operatives by McIver, / by the Canadian Tax Foundation
3 plus Co-operatives in Canada from the Economic Division
ment of Agriculture
4 of the Federal Depart-/ plus the D.B.S. Retail Trade
5 and Its Trends in 1962. The percentage of total co-op
6 sales to total retail sales is being shown as 2% in 1952.
7 Ten years later, in 1961, it shows 2.3%. Would you say that
total
8 three-tenths of one percent of the/ retail business is
9 a worrisome increase?

10 PROF. McDOUGALL: Sir, three-tenths of one
11 percent on a base of 2% is substantial. If I may refer
12 again to graph No. 7: I am concerned with the direction
13 and scope of movement. I say, yes, this may be small
14 now, but consider how infinitesimal it was when the
15 McDougall Commission was sitting. It is now important.
16 It will be, in some areas, devastating. It won't be
17 universally so. I don't think for a minute, for example,
18 in the next 10 years co-operatives are going to mean much
19 in Toronto or Montreal, but if you look at the places
20 where co-operatives are functioning it is already very
21 important if you are computing margins in those areas.

22 COMMISSIONER WALLS: The year following the
23 McDougall Commission, the year of the report, 1947,
24 co-operatives had 1.8% of the total retail business as
25 against 2.3, so you have only got one-half of one percent
26 increase since the McDougall report. It wasn't infinitesimal.
27 It was a very substantial encroachment on
28 business.

29 PROF. McDOUGALL: Perhaps you don't remember
30 the comment I made on graph 7 earlier; that in that period



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F10 1 of the war when goods were in very short supply it was
2 possible for management to do a great deal, and you see that
3 enormous growth, the rise here on each sale up to the
4 peak, and then as goods came into fuller supply it went
5 down and now you are on the way up again. I am projecting
6 that curve, yes, but I don't know what else I can do
7 given the advantage, the concession of this practical
8 exemption from income tax. They are able to do things
9 which other merchants cannot because they must bear the
10 tax in full.

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/DPW1

COMMISSIONER WALLS: There are many interpreta-

tions to a graph, and one of the reasons for that reduction in the graph, and I would ask if you would check this up was in 1955, I believe the D.B.S. decided that no longer would liquor and beer be included in their statistics, under miscellaneous classification but would now be included under "food" and that is why there is a drop in the percentage of sales of the co-operatives in the following period, because of the change in statistics.

PROF. McDUGALL: May I be permitted, then, to examine the facts, sir, and to present a memorandum?

COMMISSIONER WALLS: Yes.

THE CHAIRMAN: We have no further questions, gentlemen. Do you have anything more, Mr. Logan or Professor McDougall, that you would like to say to us?

MR. LOGAN: No, sir. I have nothing to add other than, again I want to express my appreciation for appearing before you and being able to present this brief.

THE CHAIRMAN: I would like to express our appreciation that you have taken the time and the trouble to prepare this very excellent brief that you submitted to us and to appear for our questioning. We are extremely grateful to you and this is very helpful to the Commission. That you very much, indeed.

PROF. McDUGALL: Sir, may I make one statement? In paragraph 2.72, on page 18, this leans entirely upon the one year, 1960, and I have prepared a memorandum making not only the comparison as to numbers but comparison as to percentage of sales and total assets going back over the years 1954 to 1960 which completely bear out what



G2 1 is said here. If the Commission would wish, we will be
2 glad to supply it.

3 THE CHAIRMAN: We would be delighted to have
4 that. Would you be so kind as to send it to us?

5 PROF. McDOUGALL: Surely.

6 THE CHAIRMAN: We will go straight on, Mr.
7 Secretary. We won't break.

8 THE SECRETARY: Mr. Chairman, the next brief is
9 being submitted by Mr. R.S. Robinson. Mr. Robinson is
10 here to speak to his brief, which I now enter into the
11 record as Exhibit 179.

12

13 --- EXHIBIT NO. 179: Submission of Mr. R.S. Robinson.

14

15 SUBMISSION OF MR. R.S. ROBINSON

16 THE CHAIRMAN: Thank you. Good morning, Mr.
17 Robinson. We are delighted to have you before us this
18 morning with this interesting suggestion. Would you care
19 to add anything to what you put in?

20 MR. ROBINSON: Yes, Mr. Chairman. Chiefly
21 what I want to stress ---

22 THE CHAIRMAN: Don't stand unless you wish to
23 do so.

24 MR. ROBINSON: Chiefly what I wish to stress
25 in the submission was the penal effect that the present
26 tax laws have against the professional man by comparison
27 with the businessman. An analysis of the graduated rates
28 of taxes disclosed that at the \$6,000 taxable level in the
29 preceding contract, both corporation and professional men
30 will pay the same rate of tax. Commencing thereafter the



G3 1 inequity increases in the position between the professional
2 man and the corporation. What seems to me to be worse
3 is the fact that the inequity increases as the individual's
4 earnings increase. The result is that at the \$25,000
5 taxable level, where a limited company might pay in the
6 neighbourhood of \$5½ thousand in taxes, you will see that
7 the professional man will pay approximately \$8½ thousand
8 in taxes.

9 At this particular level an individual profes-
10 sional man finds himself in the 50% tax bracket and a
11 limited company does not achieve the same exalted position
12 under our tax laws until it earns an additional sum of
13 \$10,000.

14 Now, the thing that concerns me about this is
15 the creation of the position, the manner in which it
16 arose, and it seems to have arisen not through any design
17 of the Parliament of Canada, but rather as a hang-over,
18 you might say, of the English common law of a few centuries
19 ago.

20 Now, the result of this has been the super-
21 abundance of the creation of management companies; all
22 kinds of attempts to syphon essential professional income
23 into management companies. A tremendous amount of time
24 and effort avoiding expenses has been wasted in attempting
25 to save these funds from the reach of the tax inspector.

26 Now, on a recent trip to Minneapolis, I was
27 enlightened to find out that the laws of the State of
28 Minnesota are presently in the process of being amended
29 to give effect to the type of thing that is embodied in
30 this submission, and I understand from an article that



Q4 was written in the Minneapolis Morning Tribune, approxi-
2 mately 47 of the States of the United States of America
3 are providing relief to the profession in the form in which
4 I request it here.

5 This is essentially the two or three points I
6 wanted to stress to the brief.

7 THE CHAIRMAN: Thank you, Mr. Robinson. Your
8 words have a sympathetic reception by some of the profes-
9 sional men up here. One thing that worries us a little
10 bit is, whereas what you propose would result in equity
11 between the professional man and the corporation, it
12 would certainly not provide equity between the professional
13 man and the salaried man with the same income.

14 Now, would you permit the salaried man to incor-
15 porate himself?

16 MR. ROBINSON: No, Mr. Chairman, I would not,
17 but what I would do here is to place the professional man
18 on the same footing by allowing him to draw his salary
19 from his limited company in the same manner as individuals
20 who essentially are self-employed do through their own
21 limited companies.

22 In other words, if the professional man was
23 reporting his income through a limited company, he would
24 be entitled to draw any salary from the limited company
25 and be subject in all respects to the same treatment as
26 any other salaried man in respect of his salary. If the
27 limited company, the professional man's limited company,
28 were to earn \$35,000 in a year, and the man chose to draw
29 a salary of \$15,000, he should be taxed on the \$15,000 in
30 all respects the same as everybody else.



1 THE CHAIRMAN: You and I are at cross-purposes
2 here. When I spoke of the salaried man, I did not mean
3 the salaried man working for himself. I mean the salaried
4 man whose salary was determined at arm's length, working
5 for an employer who was a limited company or an indivi-
6 dual, but if a limited company not controlled by himself.

7 MR. ROBINSON: Oh, I see. I would say this:
8 that the treatment which should be accorded to the profes-
9 sional man in his circumstances should be identical with
10 other taxpayers who own and operate their own limited
11 companies and draw salaries therefrom.

12 Now, as I understand it, the present taxation laws
13 where a man owns and operates a limited company and draws
14 a salary, the test of the amount is reasonableness and
15 generally the taxing authorities have allowed the indivi-
16 dual to draw whatever salary he saw fit and pay tax on it.

17 As professional men we are probably both well
18 aware of the juggling that goes on when an individual and
19 a limited company are in a borderline practice. In this
20 way, I think there would be no inequity, and the profes-
21 sional man would have the advantages that are open to the
22 businessman.

23 I do not really understand why a professional
24 man should find himself in such a discriminatory position,
25 and I do not believe that the Parliament of Canada intended
26 this result. It seems to be something that just happened.
27 It has happened over a period of centuries and today we
28 find ourselves in this position.

29 There has been no great hue and cry from the
30 profession at large, and, as a result, no revisions have



G6 1 been made to the situation but the effect of this is that
2 a professional man attempting to amass some degree of
3 capital over the top 10, 15 years of his earnings, finds
4 this very severe because it takes from him at his very
5 peak years the capital which will help him in later years
6 as his professional income declines and he wishes to be
7 as active as he is being.

8 THE CHAIRMAN: In your recommendation, which
9 is that he be permitted to report his income in the same
10 manner as a corporation, it would be necessary, then, to
11 impose on his firm the same rules that it imposes on a
12 corporation, I would assume?

13 MR. ROBINSON: That is correct.

14 THE CHAIRMAN: In respect to distribution of
15 surplus and other matters?

16 MR. ROBINSON: That is correct. I do not believe
17 he should be given the advantages without, at the same
18 time, being subject to the other rules which apply to
19 ordinary corporations. My whole point is merely that he
20 should be placed in a position of equity with, essentially,
21 the rest of the business community. While he is a profes-
22 sional man, he is, at the same time, a businessman. For
23 these reasons I think he should be placed on an equal
24 footing.

25 COMMISSIONER PERRY: I am just wondering to what
26 extent, Mr. Robinson, your proposal stands or falls on the
27 reduced rate in the lower bracket of corporate taxes.
28 Suppose we were to revert to one rate of 45% or 50%:
29 this would introduce a different set of calculations,
30 would it not?



07 1 MR. ROBINSON: It might, and it might not. It

2 would be essentially the same as the present position
3 where today, depending on where you draw the line, an
4 individual may be better or less well off, depending on
5 how it is handled.

6 COMMISSIONER PERRY: Obviously, if his marginal
7 rate is above the corporate rate, he is better off, but
8 this would mean that a considerably smaller group would
9 be in that position.

10 MR. ROBINSON: That is correct. It would be
11 much less attractive to the masses.

12 COMMISSIONER PERRY: To what extent do you find
13 other professions - you are speaking here in your dual
14 capacity as a lawyer and as an accountant - to what
15 extent have doctors, for example, been able to incorporate
16 in a satisfactory way for the operation of clinics, and
17 similar things?

18 MR. ROBINSON: What has happened is that many
19 members of the medical profession have incorporated limited
20 companies for the purpose of carrying on any non-medical
21 functions that were associated with the practice. For
22 instance, the handling of x-rays, laboratories; these
23 and many other cases have been incorporated. Also the
24 holding of real estate, and they have been forced into
25 this position because of the heavy reach of the tax
26 gatherer into the upper bracket of their income.

27 At the same time, it was not too long ago that
28 a case came through the Appeal Board covering the state
29 of a British Columbia doctor who reported all of his
30 income through a limited company and attempted to have



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1 that taxed at corporate rates and his case, very properly,
2 was disallowed. There was a case of an individual who
3 probably found that he could not move sufficient amounts
4 to a limited company.

5 This is another aspect of this thing that is
6 unsatisfactory to me because there is a tremendous amount
7 of time and effort spent on this saving or avoiding
8 factor, whereas the time and effort might be better spent
9 in the nation's productivity.

10 COMMISSIONER PERRY: I think I still have a
11 problem myself growing out of the Chairman's original
12 question: that the salaried man, with, say, a salary of
13 \$35,000, might equally be conscious of the advantages of
14 incorporating himself and drawing \$20,000 a year.

15 MR. ROBINSON: That is correct, and in many
16 cases this is attempted on the grounds that it is manage-
17 ment services and not salary.

18 COMMISSIONER PERRY: Would you feel that there
19 would be any reason to hold this to the line you have
20 set up yourself?

21 MR. ROBINSON: Insofar as the professions are
22 concerned?

23 COMMISSIONER PERRY: Do you think it could be
24 held to professional people as a device?

25 MR. ROBINSON: Yes, I believe it could be held
26 that way.

27 COMMISSIONER PERRY: You can always make the law
28 suit your requirements, of course. I am just wondering
29 whether in time the Government might be pushed on and on
30 to make this a general thing.



MR. ROBINSON: It is possible, Mr. Perry.

COMMISSIONER GRANT: What about the professional people employed in a corporation who employ them in their professional capacity?

MR. ROBINSON: These men again are essentially salaried men within this concept that we are discussing. Whereas I am speaking solely to the position of the self-employed professional man.

COMMISSIONER GRANT: I know, but you are separating, for instance, a lawyer that is in the employ of the Canadian Pacific Railways from his brother who is practising at the bar.

MR. ROBINSON: That is correct, because I believe the situation is somewhat different.

COMMISSIONER PERRY: I must say one of the things that intrigued me about this brief, it is one of the few we have yet had which has something good to say about corporation profits taxes.

MR. ROBINSON: From the professional man's point of view, it is attractive because the professional man finds himself in a peculiar tax corner. I do not think that the Government of Canada has taken the professional man and said to him, "You belong in that corner." This is something that has arisen over a period of years without too much thought being given to it.

THE CHAIRMAN: We understand your point, Mr. Robinson, and, as I said earlier, some of us are undoubtedly sympathetic to a reduction of personal taxes. Whether this is the way to achieve it or not, I haven't any idea. We will clearly be considering this matter,



G10 1 along with many others as we progress, and we are very
2 grateful to you for letting us have your thoughts on this
3 problem.

4 MR. ROBINSON: Thank you, Mr. Chairman. I am
5 grateful for the opportunity of appearing this morning.

6 THE CHAIRMAN: Thank you. Mr. Secretary?

7 THE SECRETARY: Mr. Chairman, there is just one
8 brief to enter into the record. A brief was received
9 from Professor Charles P. Bennett, Norgate, Manitoba,
10 on the 11th of June in our office at Ottawa. I would like
11 to enter this brief into the record, on behalf of Professor
12 Bennett, as Exhibit 180.

13

14 --- EXHIBIT NO. 180: Submission of Professor Charles P.
15 Bennett.

16

17 THE SECRETARY: That is all for this morning,
18 Mr. Chairman.

19

20 THE CHAIRMAN: We will stand over until tomorrow
21 morning at 9.30.

22

23 THE SECRETARY: At which time the Manitoba
24 Medical Association and The College of Physicians and
25 Surgeons of Manitoba will appear.

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27 --- Adjournment

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ROYAL COMMISSION ON TAXATION

HEARINGS

HELD AT
WINNIPEG
MAN.

VOLUME No.:

45

DATE:

AUGUST, 27 1963

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ROYAL COMMISSION ON TAXATION

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Hearing held in Room 200,
Legislative Building,
Winnipeg, Manitoba, on the
27th day of August, 1963.

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10

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11

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MR. A. EMILE BEAUVAIS

13

MR. DONALD G. GRANT

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MR. G.L. BENNETT

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ROYAL COMMISSION ON TAXATION

HEARINGS HELD AT THE CITY OF WINNIPEG, MANITOBA

August 27, 1963

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A2 1 --- On commencing at 9.30 a.m.

2 THE CHAIRMAN: Mr. Secretary, I think we have
3 reached 9.30.

4 THE SECRETARY: It is 9.30. Good morning, and
5 good morning, Commissioners. The first brief this morning
6 is a combined brief being presented by The Manitoba Medical
7 Association and The College of Physicians and Surgeons of
8 Manitoba. Here to speak to the brief this morning are
9 Drs. R.L. Cooke, L.R. Rabson and M.T. MacFarland. Dr.
10 R.L. Cooke sits in the centre of the three doctors. He
11 is the Chairman of the Economics Committee of the Associa-
12 tion, Medical Association of Manitoba. He is also Chairman
13 of the Finance Committee of The College of Physicians and
14 Surgeons of Manitoba. On Dr. Cooke's left is Dr. L.R.
15 Rabson, first Vice-President of The Manitoba Medical Asso-
16 ciation, and on his right, Dr. M.T. MacFarland, who is
17 the Executive Director of The Manitoba Medical Association
18 and Registrar of The College of Physicians and Surgeons.

19 I would like to enter this brief into the record
20 as Exhibit 181.

21
22 --- EXHIBIT NO. 181: Submission of The Manitoba Medical
23 Association and The College of
24 Physicians and Surgeons of Manitoba.
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SUBMISSION OF THE MANITOBA MEDICAL
ASSOCIATION AND THE COLLEGE OF
PHYSICIANS AND SURGEONS
OF MANITOBA

Appearances: Dr. R.L. Cooke
Dr. L.R. Rabson
Dr. M.T. MacFarland

THE CHAIRMAN: Thank you, Mr. Secretary. Good morning, Dr. Cooke, Dr. MacFarland and Dr. Rabson. I hope that you are comfortable over there. I have taken it upon myself to suggest a re-arrangement of the room. I have removed us from the higher dais. Now, we have had our pictures taken I think we ought to be heard rather than seen. The acoustics weren't good yesterday.

What you have put before us, really, consists of two submissions. I assume that you would propose to go right through the two as though they were one. You are all three dealing with each of the submissions, I believe?

DR. COOKE: Yes, sir.

THE CHAIRMAN: Well, we have questions to put to you, but before then, Dr. Cooke, is there anything you would like to say to us?

DR. COOKE: Well, sir, may I welcome you to Winnipeg on behalf of the doctors of Manitoba, and thank you for the opportunity to speak to you. We have certain elaborations of our recommendations that we would like to make; brief elaborations.

On page 2 of the brief our list of recommendations from the Manitoba Medical Association, which is a division of the Canadian Medical Association. Item 1 is a recommendation that is also recommended by The College of



A4 1 Physicians and Surgeons and we would elaborate that under
2 the second half of the brief.

3 Item 2 is a recommendation that was made to the
4 Royal Commission on Health Services in this room. We are
5 prepared to elaborate on that in accordance with any ques-
6 tions you might wish to ask. We would like to emphasize
7 that it is our opinion that tax funds should be directed to
8 areas of need and that we don't wish to see tax funds
9 directed to provide medical care for the self-solvent and
10 self-responsible citizens for several reasons. One is that
11 we feel it would inflate the cost and consumption and demand
12 for medical care if the responsibility were erased.

13 Secondly, we feel, as an essential part of
14 democracy, that a self-responsible, self-solvent citizen
15 should retain as much responsibility as is feasible. One
16 could elaborate at greater length on that.

17 Recommendation No. 3, we would suggest that the
18 present method of calculating medical expenses for income
19 tax purposes is a hang-over from years gone by when a
20 person's medical expenses varied greatly from year to
21 year and the amount paid out might be large one year and
22 small the next. Today a false situation exists in which
23 the insuring agent reports the amount they paid out on
24 one's behalf and they report in accordance with a fee
25 schedule which might not be fully paid.

26 In this province pro-rating exists and 70 to
27 80 percent is paid, and really it is a false figure that
28 is given. We suggest the time has come when the actual
29 amount of money paid out by the citizen should be the
30 figure reported; that is any premium for a prepaid scheme



A5 1 or the fees he pays if he doesn't have a prepaid scheme.

2 In other words, the procedure could be brought
3 to an honest representation of what has happened. We
4 note that while other bodies have suggested the 3% floor
5 be abolished, we debated this and decided not to recommend
6 this. If you contemplate the 3% floor as it exists today
7 a low-income person with deductions for family and children
8 will have a taxable income of such a size that the Manitoba
9 Medical Services premiums will allow him some deductible
10 amount over the 3% so he is getting income tax income
11 for buying prepaid medical care.

12 If you abolish the 3% floor you would, in fact,
13 be giving the high earner above what you give the low
14 earner if you abolish the 3%. Therefore, we decided not
15 to put that in as some other people have. The high earner,
16 if you abolish the 3%, would get a gift of 40 or 50 dollars,
17 or percent, when the low earner wouldn't.

18 All we ask is, in calculating medical expenses,
19 the actual amount paid by the citizen be used and not a
20 fictitious amount as is today the case.

21 Recommendation No. 4, the sales tax on prescrip-
22 tion drugs be removed. There are two points we would like
23 to elaborate here. One: in this country the sales tax is
24 at the manufacturer's level and therefore in the mark-ups
25 there are a chain of pyramids, and in fact, the citizen
26 pays a certain amount of money which doesn't go to the
27 Government because of the pyramiding.

28 In the United States, where the federal sales
29 tax is at the retail level, therefore the money actually
30 goes to the Government and no pyramiding occurs. Another



A6

1 point in this respect: if the Government couldn't see its
2 way fit to abolish sales tax on drugs, if it were to move
3 it to the retail level it could then select certain drugs
4 and exempt them. It is practical from an administrative
5 point of view.

6 At the manufacturer's level it is not so easy
7 to do.

8 Item 5: on reconsidering our recommendation,
9 perhaps you would rule on this. Maybe it is beyond your
10 terms of reference, the tariff.

11 Before we go on to the College of Physicians and
12 Surgeons on page 3 of the brief, I would ask my colleagues
13 if they wish to elaborate on any recommendations on page
14 2, with your permission.

15 DR. RABSON: I would just like to say, Mr.
16 Chairman, the third recommendation has another implication
17 which practising doctors recognize, that there is an
18 increased demand for medical care when some third party is
19 paying the bill which becomes a benefit in the hands of the
20 subscriber, and, secondly, it increases the demand for
21 medical care rather than the need for medical care, and
22 lends support to the suggestion that taxation be applied
23 to the actual money spent by the person making out the
24 income tax declaration.

25 THE CHAIRMAN: Thank you.

26 DR. COOKE: With your permission we would move
27 to page 13 of the brief which summarizes recommendations
28 of the College of Physicians and Surgeons of Manitoba.
29 According to the Medical Act the College of Physicians and
30 Surgeons is charged with standards in this province, as in



A7 1 other provinces. We must, therefore, concern ourselves
2 with the quality of medical care as provided, not only by
3 the new graduates, but by the older graduates. Therefore,
4 we recommend, No. 1, that recognition be given to the
5 need for continuing education. This has ample precedent
6 in industry where employers send employees away for
7 training courses, the cost of which is being charged as an
8 operating expense to the industry.

9 Today, in Canada, the practising doctor cannot
10 go to a refresher course and charge it off as a deductible
11 expense. There was a ruling in a certain case, the
12 reference to which I have, that this is a capital gain
13 and therefore couldn't be charged off. We suggest it is
14 necessary to maintain, let alone increase his professional
15 skill, and should be a normal cost of practice.

16 We would point out that the College of General
17 Practice of Canada requires its members to take 100 hours
18 of post-graduate training every two years as a minimum.
19 This necessitates them attending formal courses. Hospital
20 appointments with some hospitals depend upon them having
21 such continuing training, and, therefore, is a necessary
22 cost to their professional practice.

23 We would like to amplify No. 1 also, where it
24 says:

25 "Practising doctors to include not only
26 self-employed practising doctors but also
27 salaried doctors."

28 In the past it has been the rule that the
29 employer has a stake in their education and therefore
30 should pay for their post-graduate course and charge it



A8 1 off as a business expense. We would suggest that many
2 salaried doctors are employed by non-profit organizations
3 whose budgets are tight and cannot afford to send their
4 men away for post-graduate training. They are also
5 employed by government who, I think, you could label as
6 a non-profit organization whose budget is tight.

7 We think the formal refresher courses and post-
8 graduate courses are equally important for salaried as
9 well as self-employed doctors.

2 10 You may be aware, sir, of a recent book analyzing
11 the general practitioners in Eastern Canada, I might say,
12 by Dr. Clute, pointing out the need for continuing educa-
13 tion of practitioners. In the United States of America
14 formal refresher and post-graduate courses are allowed as
15 deductible expenses.

16 Recommendation No. 2, we wish to elaborate. You
17 can see we make a specific suggestion to encourage young
18 men to take advantage of education and to make financial
19 adjustments. We could elaborate this at great length,
20 but we suggest to you, sir, that Canada has suffered in
21 the past and is now suffering and continues to suffer a
22 steady loss of highly-trained, educated, and skilled
23 young men to the United States, not only in medicine, but
24 chemistry, physics, in the trades, nurses, and so on.
25 This is a steady flow of human capital from this country.

26 We would suggest, sir, that if the bright young
27 men that left Canada since Confederation had stayed here
28 that our development would be far ahead of what it is
29 today. If their talent, their initiative, their skill,
30 their energy, had been expended here in Canada surely we



A9 | would have benefited.

2 You might say in medical analogy that we suffer
3 a chronic haemorrhage from the national bloodstream. We
4 hope you, as a Royal Commission on Taxation, can bring
5 forward something to encourage these young people to stay
6 in this country. There are probably many suggestions
7 other than the one we have put forward here.

8 We make tax concessions for new industry, new
9 oil wells; can we not make some adjustment for new people?
10 That is, for talented young people; encourage them to stay
11 here.

12 For instance, we have gone to some trouble to
13 learn the effects of medical manpower. I am sure similar
14 data exists in all other professions. We have learned
15 from the men associated with medical schools, Dr. Wendell
16 McLeod, and the Dean of the Manitoba Medical School, that
17 the flight of doctors from Canada averages a net loss of
18 200 a year to the United States. The gross loss is more
19 than that, with some returns after post-graduate training.

20 We would suggest that if an averaging income
21 over the first ten years after graduation were allowed
22 that this would encourage young people to stay in this
23 country or to return to this country and by that time
24 they would have roots down and might stay as part of our
25 national family.

26 To be specific, in the University of Manitoba,
27 in the class of 1952, there were 86 graduates in this
28 city in medicine. Today 62 of the 86 are practising in
29 Canada, 21 are in the United States, and five are still
30 doing post-graduate training. Those are men who went to



10 1 general practice, saved some money and have now gone on to
2 specialize. Some of the five will go to the States. One-
3 quarter of our men are lost to the United States.

4 There are 12 medical schools in Canada, 900
5 graduates a year, and somewhere between 20 and 25 percent
6 we lose each year. We are training doctors for America.
7 We are replacing them with doctors from Europe. There is
8 good reason to believe the inflow from Europe will diminish
9 as prosperity increases.

10 In the United Kingdom the numbers in the medical
11 school were reduced by erroneous prophecies of their needs.
12 Now, they know this, and we have reason to believe the
13 inflow from the United Kingdom of these will diminish.

14 COMMISSIONER GRANT: May I ask you a question:
15 of the 900 graduates of the medical schools of Canada each
16 year, have you any figures as to how many of these would
17 be American citizens, United States citizens, who are
18 enrolled in our medical schools and return to the United
19 States?

20 DR. COOKE: In the year 1962/63 67 American
21 students started the study of medicine in Canada. This
22 has resulted in the whole four years at one time for 309
23 in 1959 down to 245 in 1962/63. The movement of physicians
24 in to and out of Canada in the year 1961 from the United
25 States came to 67, and from elsewhere came to 378, making
26 a total of 445 moved in to Canada. To the United States
27 went 296.

28 Now, that 296 includes Americans who trained
29 here and some Canadians; the net loss to Canada was 229.
30 We have quite a bit of information. The American Journal



All 1 of Public Health reports from the United States Public
2 Health Service by Peterson and Cornell indicate they can
3 count on 200 Canadians a year going to their country.

4 COMMISSIONER GRANT: Canadians - do they mean
5 Canadian citizens or doctors of Canadian birth?

6 DR. COOKE: Canadian graduates from our medical
7 schools.

8 COMMISSIONER GRANT: That might include a lot of
9 students or doctors from other parts of the world who have
10 come to Canada to get a medical education but with the
11 view of ultimately practising in the United States, could
12 it not?

13 DR. COOKE: We have some data on foreign students
14 today comprising 12% of our medical student body. This
15 decrease in American/^{and} increase of Commonwealth students
16 numbers has taken place in the last 10 years. It is
17 interesting to note, and I don't know what the significance
18 of it is, the proportion of women graduates in Canada has
19 risen from 5 to 10 percent.

20 COMMISSIONER GRANT: The loss is very great and it's
21 a problem. There is probably a similar loss in men in
22 the other professions. Would the figures you have be
23 restricted to those of Canadian birth?

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2 DR. COOKE: Dr. Wendell McLeod of the Canadian
3 Association of Medical Schools has suggested that a
4 registry, an on-going registry, of Canadian medical
5 graduates be established for purposes such as you speak,
6 sir. In fact, he has got a note in his letter. He asked
7 permission for money for such a registry.

8 May I ask my colleagues if they wish to elaborate
9 on the recommendations of the C.P. & S.?

10 DR. RABSON: I think it might be important to
11 differentiate between refresher courses and medical conven-
12 tions. At the present time, doctors are allowed to attend
13 two conventions a year. This is part of education, we
14 hope, but the actual course of going to a university
15 centre, or a hospital centre, where a three or five-day,
16 or ten-day, course is put on, is not deductible.

17 I think those two have to be kept separate in
18 your mind.

19 THE CHAIRMAN: We will, I hope, come to all
20 these points in our examination of your submission.
21 Thank you, indeed, for what you have said. Is there any-
22 thing further, or may I proceed down your submission?

23 DR. COOKE: We just wish to re-emphasize, sir,
24 that our recommendations for consideration to the higher
25 education do not apply only to medicine. We think that
26 some accommodation to all advanced education should be
27 considered.

28 THE CHAIRMAN: Thank you. The first matter you
29 draw our attention to is refresher courses, and as we
30 have already heard there is an analogy here to the expendi-
tures on conventions.



B2 1 We have had representations with regard to
2 refresher courses before and my understanding is that if
3 it is paid by the employer, in the case of an employed
4 doctor, it generally can be deducted; is that correct?

5 DR. COOKE: The employer charges it as a cost of
6 operating his business.

7 THE CHAIRMAN: So you are making representations
8 on behalf of both the professional man who is in practice
9 and the professional man who is employed and wishes to make
10 payment himself?

11 DR. COOKE: Yes, sir.

12 THE CHAIRMAN: You point out that in the College
13 of General Practice, from whom we have already received
14 a submission, it is compulsory to take refresher courses
15 in order to maintain one's standing in the College. Now,
16 is that practice spreading? Are there other organizations
17 which are making it a requirement in order to continue
18 membership?

19 DR. COOKE: I don't know of any others that are
20 making it a requirement of membership. It is a custom in
21 all specialties and the practice is increasing. The
22 University of Manitoba, the University of Minnesota, are
23 holding annual refresher courses now which they did not
24 do years ago, but I cannot say that it is a requirement to
25 maintain membership in the Royal College of Surgeons, for
26 instance.

27 THE CHAIRMAN: I imagine what is going through
28 all of our minds is what kind of limits should be imposed
29 upon such a right. There are some people who would use it
30 well, and there are others who may use it extravagantly.



B3 1 Certainly, if it were a requirement, that would be a good
2 measure, I would think.

3 DR. RABSON: Mr. Chairman, the question of
4 requirement is really, in my opinion, not so important.
5 Good standards of medical practice require continuing
6 education and a man who fails to partake of this falls
7 behind in his scientific knowledge, because it is progressing
8 so rapidly that it is absolutely imperative that anybody
9 who is interested in maintaining good standards partake
10 of these courses, whether he be a generalist or a
11 specialist.

12 Certainly, a limit could be put on it, say, one
13 or two a year, just as there are on conventions. This
14 would be very acceptable.

15 DR. COOKE: You will, in due course, receive a
16 brief from the Canadian Medical Association in which this
17 is elaborated in detail, and we would associate ourselves
18 with the definitions and limits as they lay them down.

19 They suggest that two refresher courses per year
20 be the limit, and that the duration is laid down, so that
21 your question will be answered in their submission which
22 you will receive, this autumn, I believe.

23 COMMISSIONER WALLS: With regard to this matter
24 of definition, I notice that you only want an exemption on
25 what you call formal courses. Now, I wonder if you could
26 enlarge on just how you would define a formal course and
27 how it could be defined in an Act so as to be separate
28 and distinct from courses that you do not feel should be
29 exempt?

30 DR. COOKE: We have suggested, sir, that to be



B4 1 eligible for income tax deduction a refresher course must
2 be administered by an organized body, such as a hospital,
3 a university, or a pre-existing medical association, not
4 the local club. Not, sir, a fly-by-night organization
5 that just sets up for a trip to Timbuctoo. This is
6 defined in the brief you will receive this Fall from the
7 Canadian Medical Association; the formal courses
8 established by an organized, pre-existing, scientific body.

9 We have suggested that such a course be not less
10 than two days and not more than 30 days duration for the
11 purpose of making a specific definition.

12 COMMISSIONER WALLS: You said that it would not
13 cover, if I can remember the words, a fly-by-night
14 organization who was holding a convention in Timbuctoo.
15 Now, I am just wondering if there is not a danger there
16 of combining these types of trips and a long trip abroad.
17 Have you any limitation as to where these courses would
18 be held?

19 DR. COOKE: No, we have not laid this down,
20 except that your point is well taken. I mean this could
21 be abused, of course. If it is under the aegis of a
22 university, then, of course, it must be within the confines
23 of that university sphere, the geographic sphere of the
24 university. If it is under the aegis of a hospital, it
25 would be in the hospital.

26 Where there might be a loophole is if an asso-
27 ciation established a cruise to the Mediterranean in mid-
28 winter; this could be abused. We haven't specified any
29 geographic limitations. So far, in the laws of Canada,
30 there are no geographic limits for conventions, which have



B5 1 been held on ships in pleasant waters.

2 THE CHAIRMAN: I assume, Doctor, that we could,
3 in all fairness, ask the Canadian Medical Association to
4 provide us with a list of those refresher courses that
5 they would consider should be eligible for such deduction?

6 DR. COOKE: Sir, we recognize this as a reasonable
7 need.

8 COMMISSIONER GRANT: If I remember correctly,
9 when representations were made to us earlier it was
10 suggested that the refresher course would have to be broken
11 down into so much for study, that is by presentation of
12 papers, and so much for clinical work, so much time
13 allotted to clinical work.

14 Would clinical work be applicable to all phases
15 of the refresher course?

16 DR. COOKE: I think so. The actual curriculum
17 and content of a refresher course is, of course, dictated
18 by the organizing body not by the consumer, to so speak.
19 It is usually laid down in advance by the University of
20 Manitoba, Faculty of Medicine. They announce a refresher
21 course in orthopaedics, or something, and have a program
22 and have lectures and ward rounds and the content of the
23 course is not the choice of the doctor that comes from
24 the country to take it. He comes and takes a formal course
25 that is laid down.

26 COMMISSIONER PERRY: I gather that in reviewing
27 your own position you attach a great deal of significance
28 to the formality of this procedure and the close relationship
29 to your day's work. I am thinking of the thousands of
30 men in any walk of life who must be continually refreshing



B6 1 their knowledge; who do this largely in their own time by
2 thoughtful reading and discussion, who would not be
3 capable of fulfilling their day's employment if they did
4 not do this. Do you see any way of distinguishing this
5 group which, of course, is almost the mass of the population,
6 or the mass of the business population, from your own group?
7 I can see that in a technical sense there is a difference.
8 You do go somewhere and hole up for two or three days and
9 take a formal course and pay for it. That is a clear and
10 identifiable event, but a good many other people are having
11 to do this for themselves all the time and I think, in
12 fact, would welcome the opportunity of going to a course
13 for two or three days.

14 DR. COOKE: Well, sir, the ill-defined continuous
15 education that you speak of actually does go on in the
16 whole profession of medicine every day. Doctors have a
17 large number of scientific journals that they, we hope,
18 read continuously, and they have regular hospital meetings
19 in which cases are reviewed and clinical information is
20 disseminated.

21 We do not suggest for a minute that any particular
22 tax easement be made in this continuing process but we
23 would suggest, sir, that most professions today, aside
24 from dentistry and law and medicine, most professionals are
25 employed. Chemists, engineers, physicists, are employed
26 by organizations today. These men are sent on refresher
27 courses. The cost of these courses is borne by the
28 employer and are tax deductible, but the self-employed
29 doctor and the salaried doctor whose employer can't or
30 won't send him away, suffers in comparison to these



B7 1 other professionals. We are suggesting, sir, that steps
2 be taken to equate him with his professional brethren.

3 COMMISSIONER PERRY: Really, I was trying to
4 push you out a little bit beyond the professional class.

5 DR. RABSON: What Dr. Cooke says is true, that
6 right now there is a management course at the University
7 of Western Ontario. Eaton's have sent half-a-dozen men.
8 Labatt's have sent two or three. Every big firm sends
9 its men. This is an operating expense for those companies.
10 The automotive industry has people who are specialists,
11 as you know, in specialist mechanics. They are sent down
12 to the home factory to study the new engines and see how
13 they operate all the works. This is an operating expense.

14 COMMISSIONER PERRY: I am aware of this sort of
15 thing.

16 DR. RABSON: The point is in business, mostly
17 in business, this is done through a firm. Even a
18 self-employed man, a small organization, if it sends people
19 on this kind of course, can deduct it.

20 COMMISSIONER PERRY: This is the answer that one
21 would expect to be given, certainly. I was thinking of
22 my own case where I spend a certain amount of money on
23 books; a good deal of time studying outside my own office
24 hours. My employer gives me no compensation for this but
25 he might fire me if I did not do it, and I do not deduct
26 it.

27 DR. RABSON: You should get another job, sir.

28 COMMISSIONER GRANT: There is an angle that
29 strikes me in the comparison that you use, Dr. Cooke. I
30 would like to have your views on this. You cite the case



1 of where the employed professional man is sent away for a
2 refresher course and his expenses are paid by his employer
3 and that is regarded as an expense as against the doctor
4 who has to pay for his own.

5 Well, to carry that comparison through, might
6 one not have to be satisfied that the employer was going
7 to increase the salary of his employee doctor as a result
8 of the doctor taking this medical refresher course? If
9 the employer says, "You can go and take this course, and
10 I will be glad to pay for it, but it doesn't mean you are
11 going to get any increase in salary, then I can see where
12 the employer would say, "This is a justifiable expense
13 by improving this man's use to the company."

14 In the case of the individual he says to himself,
15 "Unless I am going to be left at the post, unless my
16 colleagues are going to pass me, and take my practice
17 away, I have to keep abreast of the latest developments
18 and if I do, I am going to improve my own position. I
19 am going away; I am going to take this course because I
20 have to do it in order to keep abreast but also I have to
21 do it in order to maintain my financial position," and he
22 goes away, takes that, improves himself, and improves his
23 mind, but he also improves his financial position. He
24 makes more money, whereas the employed doctor does not
25 necessarily. That is a comparison that goes through my
26 mind.

27 DR. COOKE: Well, sir, in the case where the
28 employer does pay the expense of the salaried doctor,
29 of course, we are quite happy. We don't have any
30 complaints, but there are many instances with the



B9 1 non-profit employer foundations that exist today, and
2 many doctors in government services where the employer
3 does not pay any post-graduate course and the doctors are
4 something like Alice in Wonderland. They have to run like
5 mad to stay where they are with the continuing change,
6 so that I appreciate that there is a legal case, Ridley
7 versus somebody. Mr. Fisher said, "That knowledge gained
8 by the first large capital asset is as much knowledge as
9 when he takes his original medical course." We suggest
10 that this is out of line with the other professions.

11 DR. RABSON: I think also, sir, the salaried
12 man's position may be threatened. Although he may not
13 get any financial improvement, his position or his job
14 would become less secure unless he did keep up, so from
15 that point of view there is a financial gain to him.
16 His employer insists that he reach the standards which
17 the present-day requires of him, and therefore, this
18 refresher course is necessary.

19 In that way he does protect his present finan-
20 cial position and, if you use your own phrase, that by
21 going to refresher courses the man improves his financial
22 position, the Government gains by that and, therefore, the
23 improvement that led to it should accrue to his advantage,
24 if it only does improve his financial position.

25 COMMISSIONER GRANT: I think that is present in
26 practically every method of earning a livelihood, where you
27 improve your own position you are going to gain by it.
28 The Government is going to gain by it as well. The fact
29 is, the more money you make, the better off you are going
30 to be financially.



B10 1 DR. RABSON: Isn't it the analogy of an operating
2 expense? Wouldn't you consider this an operating expense
3 since it's a recurring event? You cannot take a refresher
4 course now that will last for the rest of your existence.
5 You have to take refresher courses often.

6 COMMISSIONER GRANT: Dr. Rabson, if I answer
7 that in the affirmative, I am afraid I would be committing
8 myself.

9 DR. RABSON: The other point, sir, that perhaps
10 we haven't emphasized, in the case of the self-employed
11 doctor who goes away for a 30-day refresher course, he
12 obviously loses income during that time.

13 THE CHAIRMAN: You make the point that the
14 taking of a refresher course is to maintain his position.
15 If he did not take the course, he would drop behind.
16 Thank you.

17 COMMISSIONER MILNE: I just had one question on
18 the particular point of continuing education. Certainly,
19 you made it very clear to us that this is an absolute
20 necessity, these refresher courses for the doctors in
21 their profession to keep abreast of what is new, and you
22 outline the difficulties and the hardship where this
23 expense is not permitted because of the self-employed
24 doctor or where his employer cannot or will not remit it
25 as an expense.

26 Do you know, or are there many cases where
27 doctors absolutely cannot do this? Are there many doctors
28 who find they may not have the benefit of this continuing
29 education because of this expense?

30 DR. COOKE: I couldn't answer yes to that



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B11 1 question. I think it isn't black and white. It is grey.
2 We have to encourage our men to take refresher courses
3 and especially the country doctor who may be alone in a
4 town. It is a problem for him to get locum and he says,
5 "Well, I am going to lose income. They won't let me
6 deduct it from my tax, anyway." He may tend to take the
7 easy path out and just stay home. We would like to do
8 everything we can to encourage him to continue his educa-
9 tion, to maintain his standards of care of the citizens
10 of his community.

11 It would not be correct for me to say that I
12 know of any doctor who is completely unable to do so.

13 THE CHAIRMAN: Moving on to the next matter you
14 put before us, this concerns the use of tax funds in
15 medical care, which you put before the Health Commission.
16 It seems to me I should go right through the two briefs
17 item by item as I come to them, and I believe we should
18 eliminate paragraphs 8 to 16 inclusive.

19 If you would like to argue ^{that} that is a tax matter,
20 we would be very glad to hear a little argument - not
21 very much - but I think this is basically for the Royal
22 Commission on Health Services and not for us. We have
23 enough to do with our own job without getting into theirs.

24 DR. RABSON: We are getting a little worried if
25 they are going to report or not.

26 DR. COOKE: The only point of elaboration is
27 that much has been said so far about the quality of
28 medical care. These paragraphs relate to the quantity
29 of medical care. If the Government were to tax everyone
30 and use the tax fund to pay for all medical care, with



B121 no deterrent, no co-insurance factor, no brake on the
2 individual consumption of medical care, we have learned
/dpw 3 from experience in this province, where they have such
4 a plan, that the consumption of medical care by the
5 citizens increases, that the quantity of medical services
6 increases in a frightening manner, and therefore the tax
7 load would increase.

8 We suggest that a much more efficient system is
9 to limit the tax load of the expenditures on tax funds to
10 the definite point of need, and we have gone to some
11 pains to suggest methods of defining need. The Government,
12 of course, defines need by its income tax laws today. We
13 would suggest, sir, that the tax load on the citizens of
14 Canada and the limitations of the tax load are discussed
15 in those paragraphs you wish to eliminate.

16 THE CHAIRMAN: Thank you, sir. I enjoyed
17 reading that very much. I am interested in this subject
18 as I suppose every Canadian citizen is but this isn't our
19 task at the present time.

20 The next item, I think, that falls to us is in
21 paragraph 17, where you propose that the individuals
22 deduct those disbursements which they make themselves.
23 I would assume that if this was done it would probably
24 greatly reduce the deductions from individual tax returns
25 in respect of medical expenses. Certainly, if the 3% floor
26 were employed, which you consider it should be, because
27 there would then be deductions in respect of large expendi-
28 tures by these persons who weren't insured and perhaps in
29 respect of people with small incomes. That would certainly
30 change the pattern of deductions very considerably.



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COMMISSIONER PERRY: I was wondering why this change. It is stated in paragraph 18 that this change may encourage low-wage earners to participate in medical care plans. I am just wondering if this was going to be the case and if they were going to lower deductions from most people why it would have this effect at all.

DR. COOKE: Today, sir, Manitoba Medical Services premiums for a family are about \$140 a year. If you are a low-income earner and your taxable income after deductions for wife and children is \$2,000 or \$3,000, the 3% still allows you to deduct part of your premium payment. It has been suggested with the Government conducting the hospitalization which accounts for about half the medical dollar, the 3% should be cut in half to 1.5 to maintain the status quo, and perhaps we should have suggested this, but even if it was left at the 3% there would still be some inducement or easement of the purchaser of medical insurance.

THE CHAIRMAN: My calculations indicate that the inducement would be very small, indeed; 3% of \$3,000 is \$90, \$150 deductible at 11%, \$5-and-a-half.

DR. COOKE: Yes, but quite a few Canadians have taxable income of less than \$3,000; in Manitoba, anyway. I gather you are implying it might be wise to abolish the 3%.

THE CHAIRMAN: No, I was questioning you.

DR. COOKE: If you abolish the 3% we calculate that you are going to help the rich rather than the poor.

COMMISSIONER PERRY: There might be some cause for believing that the whole deduction should be withdrawn



C3 1 now that medical expenses are being put on an insurance
2 basis. It wasn't designed to cover this kind of situation,
3 as is quite apparent, the nature of the measure.

4 DR. RABSON: There is one other suggestion that
5 may help in the overall picture: that is to make the
6 insurance premium for low-income people completely deduc-
7 tible up to a certain amount. This would accomplish what
8 we are trying to do; that is to encourage health insurance
9 and at the same time give people the benefit of this type
10 of coverage.

11 COMMISSIONER PERRY: The measure wasn't designed
12 to encourage anything. It was to assist people en-
13 countering catastrophic illness.

14 COMMISSIONER WALLS: Sales tax: you propose sales
15 tax on prescription drugs be abolished. You mentioned to
16 us that at the manufacturing level it is pyramided. Pyra-
17 miding means more profits to the people handling the drugs
18 at some level, and, accordingly, if the level were removed
19 that profit would be removed. I am curious if you have
20 any views as to what the effect of that would be on the
21 druggist concerned.

22 DR. COOKE: No, I don't have anything to amplify
23 that. I do want to make a correction in paragraph 22. It
24 says 8% tax and it should be 11%.

25 DR. RABSON: I believe the pharmacists would
26 like to see this removed. They feel that the outcry
27 against the high cost of drugs could be reduced markedly
28 by removal of this pyramiding.

29 THE CHAIRMAN: To the best of my recollection
30 the pharmacists informed us this would represent a pretty



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C4 1 substantial amount of money and they are prepared to
2 accept it.

3 DR. RABSON: That is not the position of the
4 pharmacists in Manitoba, sir.

5 THE CHAIRMAN: This was either Ontario or
6 Canadian; Canadian, I think it was.

7 COMMISSIONER WALLS: Some of the drugs are at the
8 present time exempt, such as insulin, cortisone and polio
9 vaccines and a few others. If the hospitals didn't make
10 a separate charge to their patients for drugs then the
11 drugs dispensed by hospitals would be tax-free. I am sure
12 I am sympathetic to the request because it has been
13 brought out previously the heavy percentage of old-age
14 pensioners' incomes that go to drugs. One of the diffi-
15 culties is the definition of drugs, what you are going to
16 exempt and what you are not going to exempt. In your
17 suggestion you say the ones which are issued by prescrip-
18 tion. Would this not lead to the same drug being taxed
19 in one case and not being taxed in another, depending on
20 whether a prescription was issued or not?

21 DR. COOKE: We concur on that point, sir.

22 COMMISSIONER WALLS: Would it not be better to
23 use lists already put out by the Department of drugs and
24 pharmaceuticals and non-pharmaceuticals and to define the
25 drugs that should be exempt?

26 DR. COOKE: This was an alternative suggestion
27 that if the federal tax were levied at the retail level it
28 would lend itself to excluding specific lists of drugs.

29 COMMISSIONER WALLS: Irrespective of whether
30 it was at the retail level, and I am not arguing for or



C5 1 against your suggestion of retail level, irrespective of
2 which level it would be simpler if the exempted drugs
3 were defined, would it not?

4 DR. COOKE: Yes. Another point referable to
5 your statement is that it would be - when a certain drug
6 is purchased by prescription as compared to when it is
7 purchased over the counter today the prescription usually
8 costs more because the druggist charges a dispensing fee
9 for filling the prescription, numbering it, filing it and
10 recording it and so on. May I ask you, sir, if you
11 received the brief of the Canadian Pharmaceutical Association?
12

13 THE CHAIRMAN: We have one from the Pharmaceu-
14 tical Association. To the best of my recollection it was
15 the Canadian Pharmaceutical Association. It was heard in
16 Toronto.

17 DR. COOKE: I have here a copy and in their
18 brief, their very first recommendation is elimination of
19 the federal sales tax of 11% because it is in Canada
20 \$11 million annually. This recommendation was also made
21 to the Royal Commission on Health Services.

22 THE CHAIRMAN: I think we should now move on to
23 the brief of the College of Physicians and Surgeons in
24 which your point one is very much like the brief we have
25 had on refresher and post-graduate courses. I think any
26 questions I had noted here have already been taken care
27 of. Is there anything further in this particular question?

28 Specialist training to keep Canadian graduates
29 in Canada or bring them back to Canada. It is extremely
30 interesting to me. I must admit a certain prejudice in



C6 1 this because there is one doctor in my family who is now
2 in the States and I hope he will return to Canada. I am
3 delighted to hear you come up with something that would
4 help in that matter.

5 COMMISSIONER WALLS: How much time is there
6 customarily between graduation as a medical practitioner
7 and the starting of specialist training?

8 DR. COOKE: There is a great variation, sir.
9 Today, it is quite common for a young graduate to proceed
10 forthwith to specialist training. In the past, and a
11 few today, the doctors go out to general practice, generally
2 12 in the country and accumulate a nest-egg to enable them to
13 carry on their post-graduate training.

14 COMMISSIONER WALLS: Where they go from one
15 right to the other there wouldn't be much advantage in a
16 10-year averaging because there wouldn't be much income
17 to average.

18 DR. COOKE: No, sir. I think you miss my point.
19 We are talking about a 10-year averaging after the M.D.
20 degree. If you graduate as an M.D. today and embark on
21 a 5-year training program in surgery you get \$100 or \$200
22 a month as an intern and as a resident and then you go
23 into practice, and you don't earn much the first year or
24 two and you hope to earn more in the last three or four
25 years in the 10-year stretch. If the income is averaged
26 on the 10 years, income ~~tax~~ paid on the average, there would
27 be an inducement: (a) for people to take advanced educa-
28 tion and, (b) to return and stay in Canada or stay in
29 Canada to obtain such easement. We are not asking for
30 special consideration for people prior to the M.D. degree,



1 although some of our members suggested we should.

2 We think that the same applies to a young
3 engineer who goes over to take a Ph.D. in civil engineering
4 and then comes back to practice as a professional in
5 Canada. He should be encouraged to come to this country:
6 (a) encouraged to get his Ph.D. and, (b) encouraged to
7 come back to Canada.

8 THE CHAIRMAN: I see your point with regard to
9 people in Canada, but a doctor who takes his surgery in
10 the United States in five years after becoming an M.D.,
11 and then returns to Canada, it would be left outside of
12 your recommendation because it is the average of the
13 five years when he takes his training in surgery and the
14 five years following and the first of these periods is in
15 the United States. It might be difficult to frame a law
16 to average the Canadian income and the U.S. income.

17 DR. COOKE: Well, I personally trained in New
18 York, and I filed my income tax return although my income
19 was so pitiful - I have a letter still from Ottawa telling
20 me I needn't bother filing until I started practising,
21 so an income form could be filed for purposes of record
22 and maintained and used against the earned income in the
23 first five years of practice.

24 This medical graduate training in New York
25 would know if he came back to Canada he would get some,
26 you might say a carrot, if he came back to Canada, whereas
27 when we don't do this the boys that train in the States
28 generally stay there unless there is some family reason
29 to come back. We recognize, sir, it is impossible to
30 stop the flow of human resources to the States, but we do



C8 1 think that it should be recognized and some effort be made
2 to encourage the return.

3 THE CHAIRMAN: This to me is a very interesting
4 thought. We have been concerned about this; not just
5 with regard to medicine, but with regard to all our edu-
6 cated people who are certainly emigrating at a very
7 serious pace.

8 DR. COOKE: If you go to the United States
9 Consul in Winnipeg today and ask for a visa you will get
10 an appointment in mid-October because of the queue of
11 young Canadians wanting to leave; the flow of human
12 capital.

13 COMMISSIONER GRANT: This is undoubtedly due, of
14 course, to several reasons, but one of the most dominant
15 reasons would be that they are offered greater opportunity
16 in the United States by way of reimbursement. I am
17 wondering about the opportunity for doctors in Canada.
18 Is there not a shortage of doctors in Canada generally?

19 DR. COOKE: Well, yes and no. We have a ratio
20 of one doctor to 833 citizens, I think it is - 800 and
21 something - 893. Actually, we have today a favourable
22 ratio. This has been attained by the emigration from
23 Europe to this country of hundreds and hundreds and hundreds
24 of doctors since the war. There was a backlog in Europe
25 after the war. When the British scheme came in it limited
26 the number of opportunities in England and the surplus
27 came to us. This surplus no longer exists in England.
28 I believe today there is really no shortage of doctors in
29 Canada compared to the rest of the world. There is anti-
30 cipated a shortage by all people inside the profession.



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C9 There is a professor in Ottawa bringing forth
2 some valuable data. The Royal Commission on Health has
3 data. The Canadian Medical College has data on this.
4 These all prophesy a lowering of the ratio.

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COMMISSIONER GRANT: It seems to me that there

2 has always been an exodus of Canadian citizens to the
3 United States. There is a certain movement the other way,
4 but it has always been greater from Canada to the United
5 States. But in the medical profession I am under the
6 impression that doctors do very well in this country
7 financially and that there is not the same inducement for
8 medical students to go to the United States in search of
9 greater rewards as there is in some other professions.

10 DR. RABSON: I don't think that statement is
11 factual, sir. I believe the income of doctors in the
12 States is much greater than it is in Canada. I work with
13 a group of 25 doctors. We are losing a paediatrician to
14 the United States because of a fabulously tempting salary
15 he has been offered in a small area in Iowa. It's a
16 small area, but close to a medical school. The income of
17 doctors in the States is far beyond that of the income of
18 doctors in Canada.

19 COMMISSIONER GRANT: There would be bound to be
20 incidents.

21 DR. RABSON: On the average income, I mean.

22 COMMISSIONER GRANT: The average?

23 DR. RABSON: The average is much higher.

24 COMMISSIONER GRANT: Is this in practice?

25 DR. RABSON: Yes.

26 COMMISSIONER GRANT: Doctors in practice?

27 DR. RABSON: Yes, doctors in practice.

28 COMMISSIONER GRANT: How would they be guaranteed?
29 Would they be guaranteed a certain amount?

30 DR. RABSON: In a clinic or group they usually



D2 1 are.

2 DR. COOKE: You see, our point is we are not
3 actually asking you to increase the doctor's income in
4 Canada, much as we would like to. What we are asking you
5 is to come up with some arrangements whereby the young
6 doctor will be given immediate inducements, easement
7 and encouragement to settle here. Having settled here,
8 having grown roots here, having started a family here,
9 and having achieved a reasonable income, having apprecia-
10 tion of the natural beauties of our country, we hope he
11 will stay.

12 THE CHAIRMAN: This, to me, Doctor, is quite an
13 exciting suggestion. This is the first time we have
14 really received any specific proposal to keep our graduates
15 in Canada and also for bringing them back to Canada. We
16 have had general recommendations which might keep them
17 here. I have heard nothing yet in the way of a specific
18 recommendation to bring them back.

19 DR. RABSON: As Dr. Cooke has said, we would
20 gladly endorse that this be applied to all post-graduate
21 courses.

22 THE CHAIRMAN: I think that completes our
23 questioning, Doctors, and you have given us some very
24 valuable thoughts, indeed. I can assure you we will
25 consider them and they will have a complete examination
26 before we report. Thank you very much, indeed.

27 DR. COOKE: Thank you, sir.

28 THE CHAIRMAN: We will stand over for three
29 minutes.
30



D3 --- Short Recess

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THE CHAIRMAN: Shall we proceed, Mr. Secretary?

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10 --- EXHIBIT NO. 182: Submission of Mr. Morris Neaman.

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SUBMISSION OF MR. MORRIS NEAMAN

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Would you like to say anything to us before we proceed to go down this brief?

MR. NEAMAN: Mr. Chairman, before I start, I would like to make a couple of corrections in the brief. It's on page 11, paragraph 28, at the bottom of the paragraph; there is a mistake there that should be corrected.

"...corporations earning \$35,000 or less and 50% on taxable income in excess of \$35,000."

THE CHAIRMAN: The correction is made in our copies, I think.

MR. NEAMAN: It has been made?

THE CHAIRMAN: Yes.



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1 MR. NEAMAN: Thank you very much. Then the
2 other correction is also made.

3 THE CHAIRMAN: I don't know what that would be.

4 MR. NEAMAN: No useful purpose will be served
5 in presenting the entire brief. Therefore, I just want
6 to make a few remarks on what school of thought we have
7 used in arriving at the brief. We regard income tax as
8 for government expense only. That is the reason; running
9 government is what we are taxing people for. Income tax
10 is a cost, regardless of where the burden is shifted to.

11 We also adhere to the principle that income tax
12 provisions, regulations, should be based on certainty,
13 equality, simplicity. Those are the principles we have
14 inserted in this brief. Those are the things that have
15 prompted us to prepare the brief in the manner it has
16 been prepared.

17 With that, I would like to ask the Commission
18 if they have any questions.

19 THE CHAIRMAN: Before we start on this, you
20 personally are a manufacturer?

21 MR. NEAMAN: Yes, sir.

22 THE CHAIRMAN: And you live here and you are a
23 student of economics?

24 MR. NEAMAN: No academic standing. A private
25 student to myself.

26 THE CHAIRMAN: I must say I am very much
27 impressed with the breadth of your quotations and your
28 obvious interest in the subject.

29 COMMISSIONER WALLS: There seems to be some
30 doubt among my fellow Commissioners and myself with



D5 1 recommendation
1 respect to your of 10% to be paid by the employer
2 because in paragraph 14, page 5, you state:

3 "Under our proposal each employer would
4 contribute an amount equal to 10% of his
5 payroll and every employee would receive
6 his full wages without deduction regard-
7 less of his marital status and family
8 obligations."

9 Now, we are given this morning an enlargement
10 of your plan which says on \$10,000 income that 10% is
11 paid by deduction thus \$1,000, and then the surtax you
12 put on it of 20% above that, and then the take-home pay
13 is \$8,400. Now, that would show that the \$1,000, which
14 represents the 10% reduction, is coming off the employee.
15 Now, who pays that 10%?

16 MR. NEAMAN: We have a problem. If we had no
17 tax in existence now, I would simply advocate the
18 10% tax by employers, in addition to the rates that are
19 in existence, but we have an Income Tax Act in existence
20 and deductions are made and it is my thinking that
21 salaries and wages have something to do with the take-home
22 pay and tax taken into consideration as part of the
23 arrangement of that pay.

24 Once this exists, we will have a transition
25 period, but eventually the employer will make arrangements
26 for certain pay with the thought in mind that an additional
27 10% is expected of him. Right now, when we are going to
28 radically change our system, I am suggesting here that we
29 must see that because of the change no employee will take
30 home any less pay than he has taken today and the



1 employer will have to subsidize the difference during the
2 transition period.

3 COMMISSIONER WALLS: What I would interpret you
4 are now stating is this - and I think you are quite
5 correct - that if the employer pays this 10%, he will
6 automatically, to begin with, adjust the salary scale of
7 the man by 10% lower than it normally would be?

8 MR. NEAMAN: That is right, but never less than
9 his take-home pay at present and not in excess of 10% of
10 his pay.

11 THE CHAIRMAN: I think the answer is clear. By
12 the way, Mr. Secretary, if those are extra copies of the
13 Neaman plan it is very interesting. Let's distribute them
14 to people who might be interested.

15 I think the way we must conduct this is to
16 deal with it under the various parts. The first part
17 concerns individuals. The second part concerns corpora-
18 tions.

19 MR. NEAMAN: That is right.

20 THE CHAIRMAN: I will propose that we direct
21 our questions to any paragraph we choose in part one.
22 One matter I am not very clear on; as to mechanics. Just
23 how self-employed people would deal with this. You say
24 self-employed individuals will remit quarterly an amount
25 equal to 10% of net income. That sounds very much like
26 the present system which is a quarterly remittance based
27 on the estimate - one would have to estimate his income in
28 the same way as is the present practice.

29 MR. NEAMAN: He would prepay 10%, the same as
30 the employer of his own drawings or his own net income.



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1 THE CHAIRMAN: Thank you. Then people who
2 receive more than \$6,000 will compute and pay their own
3 tax. There will be no withholding of those amounts?

4 MR. NEAMAN: That is right. There is something
5 to be said about that suggestion because the people in the
6 over-\$6,000 class, we consider somewhat of the executive
7 type or the more understanding people in regard to taxation.

8 They make their own taxes and they only pay 20%
9 on the first \$50,000 over \$6,000 and no one puts a hand
10 in their pay envelope and takes the money out, which is
11 quite a psychological effect. Whether we like it or not,
12 no one likes to have anybody tamper with their pay
13 envelope.

14 THE CHAIRMAN: The fact would be that for those
15 people who are employed, in the sense they could be
16 classed, that the Government would then have the concern
17 with the collection of their taxes rather than their
18 employer, and there might be some loss. The losses do
19 not worry you, I take it?

20 MR. NEAMAN: No, I am not worrying about the
21 Government being unable to collect. They get you regard-
22 less.

23 There is one more thing that you must not over-
24 look. When we are speaking of the ones over \$6,000, we
25 are speaking of 12% of the total wage-earners. We
26 haven't got so much to look after and worry about collec-
27 tions. It's the 88% that we should worry about; that
28 gives us problems.

29 Twelve percent earning over \$6,000 per annum
30 is relatively a small percentage of the wage-earners and



D8 1 the Government can cope with that amount.

2 THE CHAIRMAN: We would have less than six
3 hundred thousand returns?

4 MR. NEAMAN: That is right.

5 THE CHAIRMAN: On your 12%.

6 MR. NEAMAN: That is right.

7 THE CHAIRMAN: It has been stated that it
8 should be one of the duties of being a citizen to file a
9 tax return. You would eliminate that?

10 MR. NEAMAN: In most cases, under the \$6,000
11 earnings.

12 THE CHAIRMAN: For the 88% of the taxpayers.

13 MR. NEAMAN: They would be good citizens when
14 the Government doesn't ask them for taxes.

15 COMMISSIONER MILNE: I have one question about
16 Section 11 here, and I want to be certain in my mind the
17 income area that you are exempting. Certainly, in the
18 \$6,000/^{area}we can see the \$6,000 is exempt. In the second
19 one, \$56,001 to \$106,000, it says subject to a tax of
20 40% on the income in excess of \$56,000. In that parti-
21 cular case, \$56,000 is totally exempt?

22 MR. NEAMAN: Not exempt. \$50,000 at 20% and
23 \$50,000 at 40%.

24 COMMISSIONER MILNE: That was what I wanted
25 clarified.

26 MR. NEAMAN: We are not abandoning the prin-
27 ciple of progressive taxation. We are simply extending
28 the progression. We can't in 1963 just simply abandon
29 the higher earning class and say to them, "You are free."

30 COMMISSIONER MILNE: And the same principle



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D9 1 would apply to the \$106,000?

2 MR. NEAMAN: The same principle would apply to
3 them.

4 COMMISSIONER MILNE: Thank you very much.

5 THE CHAIRMAN: We have computed the proportion
6 of tax to income in various brackets as proposed by you
7 here. We find that it is, as you say, progressive. It
8 is at least as progressive as our present scale and it
9 might be said to be more progressive because the proportion
10 of taxes to income between \$50,000 and \$99,999 is, under
11 your proposal, 46.3%, whereas it is now 34.5% and for
12 people over \$100,000 it is, under your proposal, 67.8
13 as against 41.9 according to the figures I have before me,
14 which I assume are correct.

15 MR. NEAMAN: I cannot see how it can be correct
16 because on the table that I have set up, between \$7,500
17 and \$60,000 earnings, there is quite a difference in take-
18 home pay.

19 THE CHAIRMAN: I beg your pardon?

20 MR. NEAMAN: There is quite a difference in the
21 net take-home pay under my plan as against the existing
22 plan.

23 THE CHAIRMAN: The figures I was quoting, of
24 course, include the 10%.

25 MR. NEAMAN: Even if it includes the 10%, we
26 have a man earning \$60,000 a year. Under my plan he will
27 take home pay of \$44,400. He has to be married in order
28 to take home pay of \$32,440. He has to have two dependants
29 to take home pay of \$32,739.90, so I cannot see where the
30 percentage would be greater.



D10 1 I am not opposed to the amount of taxation.
2 All I am concerned about is the method but it can't be
3 more.

4 THE CHAIRMAN: For \$60,000 your overall tax
5 rate would be about 25% according to what you have just
6 cited.

7 MR. NEAMAN: All right; so he could pay more in
8 taxation as a married man because his take-home pay is so
9 much less.

10 THE CHAIRMAN: Have you compared that with what
11 his take-home pay is under our present schedule?

12 MR. NEAMAN: Yes, I have. Under your present
13 schedule a married man, with no dependants, earning
14 \$60,000 a year, will have a net take-home pay of \$32,440.
15 Under my scheme he will take home \$44,400. That is the
16 idea of this scheme, that while it has a psychological
17 effect, he will only contribute 20% of his own; it has
18 a definite effect on his pay envelope.

19 He takes home, in progression, all the way up
20 to \$60,000 more money. A man earning \$20,000 a year will
21 take home pay, under my plan, of \$15,600. Today a
22 married man will take home \$14,212.

23 THE CHAIRMAN: Under the figures you quote to
24 us it is a very substantial reduction in progression.

25 COMMISSIONER PERRY: I think, Mr. Chairman, the
26 problem is with the 10% which our own staff properly
27 assumed is going to be paid by the employer as you stated
28 in your original brief.

29 MR. NEAMAN: But as I have explained before, we
30 have now an income tax system in existence and deductions



D11 1 are made and what we are dealing with at all times is
2 take-home pay, regardless.

3 COMMISSIONER PERRY: I think these are now
4 additional comments since your original brief has been
5 submitted.

6 MR. NEAMAN: Thank you; we had to struggle
7 with this explanation because of its complications. I
8 took it for granted that the submission, being made to
9 experts, they will be able to correct it.

10 THE CHAIRMAN: I am sorry, Mr. Neaman, I made
11 a mistake. I included in the figure here the 10% as
12 though it were a tax on the employee. You are treating
13 it as though it were a tax on the employer.

14 MR. NEAMAN: That is right.

15 THE CHAIRMAN: Which accounts for that very
16 substantial difference.

17 MR. NEAMAN: Eventually an arranged rate between
18 the employer and the employee will be taken into account
19 in the net take-home pay for the employee.

20 COMMISSIONER PERRY: I wondered what signifi-
21 cance you attached to having so few brackets, and such
22 wide brackets with such great changes from one rate to
23 another.

24 MR. NEAMAN: One main reason is because the
25 class between the \$6,000 and \$56,000 earner is a very
26 important part of our modern society, as I have explained
27 in the brief. That is the managerial people, the high
28 artisans, the professional man, and I think that those
29 people are entitled to be given some consideration in
30 the progression.



D12 1 If we go to work and bite off their earnings,
2 or their rewards by a harsh tax, it becomes very discouraging and there is no incentive. I think it also adds
3 a great deal to simplicity. You don't have to go to
4 college to learn how to deduct your tax or find out what
5 you owe the Government.
6

7 COMMISSIONER PERRY: We had the simplest tax
8 of all yesterday suggested by the Chamber of Commerce.

9 MR. NEAMAN: I appreciate that. I was on that
10 Committee.

11 COMMISSIONER PERRY: You have to agree that
12 this does make a very sharp change when you go to the
13 next class.

14 MR. NEAMAN: Not to the earner. If a manager
15 or any person in an executive position gets a \$2,000
16 raise, he will gladly send the Government \$400. Today,
17 when a man gets a \$2,000 raise, if it goes over a certain
18 bracket, plus the various other deductions, he goes home
19 quite dissatisfied. He says, "I would rather not have
20 the raise. What do I get out of it?" It all depends on
21 the way you look at this thing.

22 I am personally of the opinion, living with
23 people long enough, tax is not a popular thing. Everybody
24 wants to be exempt and there is no person living who
25 wants to pay taxes.

26 COMMISSIONER PERRY: No doubt at all about that.
27 We agree one hundred percent.

28 MR. NEAMAN: This is the reason why we have cut
29 out all exemptions because we think equality is one of
30 the greatest principles in taxation.



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D13 1 THE CHAIRMAN: I think we understand part one.

2 Moving on to corporations, paragraph 27, page 9, I was
3 rather intrigued by paragraph D on page 10.

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PB/dpw 1 Where you suggest corporations be obliged to declare and
2 pay dividends annually in amounts not less than one
3 twentieth of the distributed income of corporations, it
4 is hardly a right of tax laws to cause people to pay
5 dividends, but I suppose taxes may be levied on the
6 assumption that a dividend has been paid, whether or not
7 that has been the case?

8 MR. NEAMAN: There is nothing to assume. If
9 a company doesn't want to pay out tax - it just issues
10 a dividend, pays the tax, and gets money back on the
11 loss, or sells preferred shares or some promissory notes;
12 anything evidencing of the liability of the company.

13 THE CHAIRMAN: I am questioning whether the
14 law should be written so as to cause them to do something
15 within the corporation. This is a law to collect tax.

16 MR. NEAMAN: I took it for granted that the
17 income tax laws overruled all other laws. That is the
18 reason I put it in. I was cognizant of the fact this is
19 not company law. I took it for granted that the income
20 tax is overall powerful and could do almost anything.

21 THE CHAIRMAN: Now, the principle is far more
22 important - it is an interesting principle and I think if
23 a company were to go out of business and be left with
24 substantial undistributed income the effect of this would
25 be to cause the distribution of that income over a period
26 of time. It would be longer than 20 years because 20 off
27 each year - it would be something like 40 years.

28 MR. NEAMAN: There are many reasons for this
29 suggestion. One particular one is to overcome the problem
30 of distributing surplus profits. If a person wants to



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1 draw out half the total amount he can pay back some of it
2 by way of tax. I think that is a very important point,
3 and also I outlined various other points. The minority
4 shareholder doesn't have to rely on the good heart or good
5 thinking of the director in declaring dividends; if it
6 is there, the company has to pay it.

7 One-twentieth is not a hardship on any company.
8 If it is a privately-owned company they can always lend
9 the money back to the company for capital. By the same
10 token large companies can have preference shares or
11 debentures or whatever kind of liability they want to
12 assume. It relieves quite a problem.

13 We have, as the Commission probably knows, a
14 lot of inactive corporations all hanging on with large
15 undistributed profit accounts. That is those who haven't
16 learned how to strip them and it doesn't do any good to
17 the country as a whole.

18 Under this plan they could have a time and the
19 opportunity to distribute the accumulated surplus profit
20 account.

21 COMMISSIONER PERRY: Would you make any special
22 provision for new corporations, new businesses starting
23 out?

24 MR. NEAMAN: The reason I kept away from that
25 is, when you open the door an inch it flies open a mile.
26 When you start exempting a group of people in tax matters
27 there is not one in this room that couldn't justify why
28 he should not be treated in the same way. Give nobody
29 anything and you have no kicks.

30 COMMISSIONER PERRY: You probably noticed your



E3 1 recommendation F has been implemented in the last budget.

2 MR. NEAMAN: Yes, some other things that are
3 also, G - no, not G.

4 COMMISSIONER PERRY: There is some further
5 restrictions in transfer of loss.

6 MR. NEAMAN: Yes. It is a matter which is
7 done. I know mine better. I understand it better.

8 THE CHAIRMAN: Would we need distribution
9 provisions, the right to capitalize undistributed income
10 and pay 15% tax on it; would that be necessary under your
11 plan?

12 MR. NEAMAN: I don't understand the question.

13 THE CHAIRMAN: Could we do away with the right
14 to capitalize income for a 15% tax that is permitted
15 under Section 105 of the Act?

16 MR. NEAMAN: It hasn't been taken advantage of.

17 THE CHAIRMAN: We wouldn't require it in your
18 plan?

19 MR. NEAMAN: No, you would require nothing.
20 I think if this plan is accepted in its entirety you
21 wouldn't require many of the regulations in existence.

22 THE CHAIRMAN: We move on to capital gains.

23 MR. NEAMAN: You are satisfied with the sugges-
24 tion of 40% on the first dollar of corporate income?

25 THE CHAIRMAN: Well, we understand it.

26 COMMISSIONER PERRY: We can't enter into a
27 contract with you.

28 THE CHAIRMAN: We are going to page 19.

29 COMMISSIONER WALLS: On page 16 you deal with
30 the taxation of Crown corporations.



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E4 1 MR. NEAMAN: Right.

2 COMMISSIONER WALLS: Is it not the fact that
3 most of the federal Crown corporations today are taxable?

4 MR. NEAMAN: Not to my knowledge.

5 COMMISSIONER WALLS: Yes. There is about 15
6 of the main ones that are taxable. The big problem lies
7 in the Crown corporations owned by provinces and municipi-
8 palities. Have you given any further thought as to how
9 constitutionally we can collect from these other forms of
government?

10 MR. NEAMAN: Well, I declared myself to begin
11 with; I am not any academic student. You will use lawyers
12 for the purpose to possibly amend the B.N.A. Act or make
13 arrangements between the Provincial and Federal Governments
14 because this is a very important point. To exempt corpora-
15 tions that are doing business in Canada, regardless of who
16 owns them, from taxation, is the worse thing in all taxation
17 laws and regulations. How to overcome the various legal
18 problems, that is where you experts come in. I can only
19 suggest it to you.

20 THE CHAIRMAN: Moving on to page 19, paragraph
21 50.

22 MR. NEAMAN: Right.

23 THE CHAIRMAN: Taxation on capital gains. When
24 you speak of capital gains in this context it would be all
25 those transactions in capital assets. It wouldn't follow
26 the delineation as now established in our Canadian law.
27 You depart from Canadian law entirely.

28 MR. NEAMAN: Positively. I have stated here in
29 paragraph 52:

30 "It is essential that the new legislation



contain a clear definition of capital gain."

Frankly, I am not able to do it on my own and it would require more thinking and I know the job isn't easy.

THE CHAIRMAN: You are in good company. I don't think anybody has achieved a complete definition of it. There have been certain classes of transactions which have been put into a class and everything that fits into that basket is a capital gain. I don't think there has really been any writing down of a suitable definition as to what it is.

MR. NEAMAN: This problem of this particular tax - I am quoting here Mr. Stikeman. He suggests what capital gain means today. He says:

"Not make a capital gain on purpose; not do it often; do it alone; look like an investor and not like a predator; don't make it quickly; do as little as possible yourself."

That is an awful thing to have. It may sound funny, but it certainly has its implication on the law of the country. I really think we could find, if we really seek - we could find a detail that could pinpoint it.

THE CHAIRMAN: Would you consider a continuing transaction in properties by a man who deals in properties, and this is his business, to be capital gain within the meaning of your text?

MR. NEAMAN: I would agree if that was the rule, if that was the law, one for all. I am a believer that one law should govern all citizens. What is applicable



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E6 1 to one should be applicable to any.

2 THE CHAIRMAN: Do you believe if those were
3 considered capital gains it would be fair to tax that man
4 on a flat rate of 25%?

5 MR. NEAMAN: I would rather they did it that way
6 than the affairs that exist today. It is all relative.
7 If we could find a way to satisfy that, if a man is in
8 the real estate business, that is the nature of trade,
9 and that is where he belongs, then we should say, if a
10 man occupies himself with numerous, various, enterprises,
11 he is not entitled to capital gain at all.

12 I would go along with anything that would be
13 specifically pinpointed.

14 THE CHAIRMAN: That is where I am seeking assis-
15 tance, sir. It is extremely difficult to draw a line
16 between those people who deal in the normal course of
17 their business in something that we come to look upon as
18 capital assets and those people who, on the other hand,
19 are really investors and they are not dealing with assets;
20 they are investing their money in them, and when they take
21 their money out it is to put it into something else as a
22 rule. I am wondering whether the two types of people
23 should be taxed at the same rates, and if not, how one
24 differentiates.

25 MR. NEAMAN: I wouldn't like to commit myself at
26 this point. It is too wide. If it should please the
2 Commission, during our discussion of this, I am prepared
28 to go to work on this thing in my thinking and submit
29 further thinking on that point.

30 THE CHAIRMAN: We would certainly like any help



E7 1 that you are able to afford us at this time. This is one
2 of the most difficult things.

3 MR. NEAMAN: I believe it is possible trying
4 to cover too much. You are not going to satisfy everybody
5 and be perfect. You are going to make mistakes regardless.
6 One man is going to pass his different type of operation
7 handling something else and getting away without one cent
8 of tax. This is going to happen as long as we have people,
9 and there is nothing you can do about it. Begin to work
10 and not have different laws because of a very few; that is
11 wrong.

12 COMMISSIONER GRANT: I have to go back to page
13 18, paragraph 47. Do I interpret that correctly in saying
14 that the Canadian corporations wouldn't include dividends
15 received in calculating income but could include as a
16 deduction for tax paid dividends paid by the paying
17 corporation?

18 MR. NEAMAN: That is right; dividends received
19 by the individual by the corporation is already tax-paid,
20 deducted at source, once paid. The dividend received by
21 a Canadian corporation from another who has already paid
22 the ten percent can distribute that dividend free of tax.

23 COMMISSIONER GRANT: But the corporation paid
24 the tax on the dividend.

25 MR. NEAMAN: On its own.

26 COMMISSIONER GRANT: So that you are promoting that
27 that tax be deducted twice?

28 MR. NEAMAN: Only once. The Canadian corpora-
29 tion that declares a dividend to another Canadian corpora-
30 tion will deduct at source 10% and the receiving



E8 1 corporation has a tax-free dividend that can be distri-
2 buted. If it declares a dividend on its own it must pay
3 the 10%.

4 THE CHAIRMAN: We come to paragraph 55, and in
5 that paragraph you refer to death duties and estate taxes.
6 Your proposal there is to permit the pre-payment of these
7 during the lifetime of the testator.

8 MR. NEAMAN: That is right.

9 THE CHAIRMAN: Is this a novel idea or is this
10 being done elsewhere?

11 MR. NEAMAN: Frankly, I don't know. It is my
12 own thinking because of my own problem. I think it is a
13 wonderful thing. I am a believer that nothing should
14 distort the operation of business or nothing should be
15 done under pressure, done suddenly. An individual that
16 has prepared nothing for succession duties, the family
17 finds itself in a chaotic condition. On the other hand,
18 I have seen where wise men prepared to die handed over to
19 their heirs their wealth and got kicked out of there by
20 their heirs.

21 I have been on many disputes of this type. I
22 frankly think that a man is best able to do these things
23 when he is alive and it should be done for him when he
24 is dead. We are suggesting payments, a pre-payment
25 started by a man at 30, and if he does this for 30 years
26 the Government would have received 40% because it will
27 double itself with compound interest every 15 years.

28 THE CHAIRMAN: What advantage would that plan
29 have over setting aside the necessary funds during one's
30 lifetime or buying insurance?



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E9 1 MR. NEAMAN: It still leaves money when he is
2 dead, even though ---

3 COMMISSIONER WALLS:

4 You would have to pay estate taxes on the accumulation
5 and by Mr. Neaman's way you would avoid that?

6 MR. NEAMAN: The other way you have to do a
7 lot of cutting corners, get your heirs to buy the
8 insurance with their money so they are able to pay the
9 tax and the money belongs to them. Under my system you
10 don't have to take anybody into your confidence and work
11 with anybody. You just do it yourself.

12 COMMISSIONER GRANT: Instead of you paying as
13 you go, you are paying as you are going.

14 MR. NEAMAN: There is one thing you can't deny;
15 all of us will have to go.

16 COMMISSIONER GRANT: You and I agree on that.

17 MR. NEAMAN: Absolutely. I agree with every-
18 thing.

19 THE CHAIRMAN: Did you want to ask a question?

20 COMMISSIONER GRANT: No.

21 COMMISSIONER BEAUVAIS: I have a question:
22 suppose you pay \$20,000 or \$25,000 and then you lose your
23 capital?

24 MR. NEAMAN: Pardon?

25 COMMISSIONER BEAUVAIS: Suppose that you pay in
26 advance 10% and then the capital is lost before you die.

27 MR. NEAMAN: I make provision for that.

28 COMMISSIONER BEAUVAIS: There is one?

29 MR. NEAMAN: I make provision for that. Posi-
30 tively we don't want anybody's money if he hasn't got it.



E10 1 THE CHAIRMAN: It would be a reasonably easy
2 matter to collect the pay-as-you-are-going tax but what
3 would the other tax be if you didn't do it; there would
4 have to be some relationship between the two, would there
5 not?

6 MR. NEAMAN: Yes; I would encourage people to
7 pre-pay tax.

8 THE CHAIRMAN: Give a discount?

9 MR. NEAMAN: That is right.

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dpw 1 They are encouraging people to pre-pay taxes.

2 THE CHAIRMAN: You would give them a discount?

3 MR. NEAMAN: Absolutely. I would give them a
4 better deal.

5 THE CHAIRMAN: Because it would be hard to
6 measure the amount of that net worth tax in relationship
7 to estate duties because one would not know what the
8 estate was going to be at that time.

9 MR. NEAMAN: My suggestion is that when a man
10 voluntarily pre-pays, that the value of his estate is
11 arrived at when he is alive and that he pays taxes on
12 the - I make a provision here some place - pays taxes on
13 the growth of his estate; with a 2-year back, 5-year
14 ahead. I think I make that computation in the brief
15 somewhere.

16 THE CHAIRMAN: You do; on page 22, I think it is.

17 MR. NEAMAN: We suggest that once a person has
18 accumulated a net worth of \$100,000 he be permitted to
19 file a statement of personal assets and pay tax on the
20 amount in excess of \$100,000. One exemption that I make
21 in my entire brief is for \$100,000 for estate duty taxes.
22 This would be at the fixed rate of 10% and once paid would
23 relieve his estate from further estate duties. Annually
24 thereafter he would file a statement of net worth and pay
25 tax on the growth in value.

26 A married couple should be regarded as one tax-
27 payer, as we are dealing with a family unit, and this is
28 one thing I would urge the Commission to look into: that
29 there should be a little difference between gifts and
30 the married couples.



F2 1 COMMISSIONER PERRY: Would you have in mind,
2 Mr. Neaman, that the tax administration would agree with
3 this valuation at the outset and agree with each annual
4 revaluation?

5 MR. NEAMAN: They are able to agree when the
6 man is dead. Why wouldn't they agree when the man is
7 alive?

8 COMMISSIONER PERRY: What you are suggesting is
9 they re-value the estate every year?

10 MR. NEAMAN: They don't have to re-value once
11 it is accepted. Once you have a beginning, your assets
12 and liabilities, you go on with it as you progress.

13 COMMISSIONER PERRY: Doesn't that mean you have
14 to look at it at the end of each year to see how much it
15 has increased?

16 MR. NEAMAN: What for?

17 COMMISSIONER PERRY: In order to pay this 10%
18 tax.

19 MR. NEAMAN: We are operating companies on a
20 continuous basis, on a balance sheet basis; why not
21 continue to operate on the same basis for succession duties?

22 COMMISSIONER PERRY: Yes, except, as you know,
23 there can be wide differences of view on valuation between
24 the taxpayer and the Department.

25 MR. NEAMAN: I am not suggesting when one volun-
26 tarily subscribes to the pre-payment of estate duties or
27 succession duties that consideration be given at the time
28 of death. We make arrangements when a man is living and
29 he values his assets and we do the same in our company
30 procedure.



F3 1 COMMISSIONER PERRY: I can see the merit of
2 your plan. It may not come out just right to the exact
3 dollar, though, at the time of death.

4 MR. NEAMAN: If there is anything perfect, I
5 want to see it.

6 COMMISSIONER GRANT: Do I understand this to
7 mean that each year you would file a return on your
8 capital?

9 MR. NEAMAN: Same as you are doing in operating
10 a business.

11 COMMISSIONER GRANT: You give your version of
12 what that capital is worth and the Department assesses it.
13 Once the assessment has taken place, that is final. You
14 have a clearance on that capital. It only means that for
15 future years your additional capital or any accretions to
16 that capital is then reported?

17 MR. NEAMAN: That is right.

18 COMMISSIONER GRANT: So that you, the taxpayer,
19 are prepared to say that if there is any deflation, so far
20 as this is concerned, you waive any rights to that. If
21 there is any inflation, so far as this capital is
22 concerned, the Government waives any right to that?

23 MR. NEAMAN: I would agree with that. I make a
24 provision in 59, on page 22, in the rare situation - it's
25 very rare in the last number of years, outside of 1929 -
26 that the tax-paid estate value diminished sharply just
27 prior to death. That is the provision I must make; that
28 it would be a refund of tax based on value at the date of
29 death.

30 Now, what I have in mind here is a very rare



F4 1 situation where death occurred just prior to the fatal
2 date in 1929, the succession duties were due after the
3 Crash and there was hardly any estate left, not even to
4 the value of the tax, so in that rare situation when
5 something strikes, we have to give some consideration to
6 value of the estate at the time of death.

7 THE CHAIRMAN: A man who disposes of his estate
8 by giving it away, there would be no deduction for him,
9 I presume?

10 MR. NEAMAN: No. Once he gave it away, there
11 is no claim.

12 COMMISSIONER GRANT: Once he has paid his tax,
13 he can do what he wants to do?

14 MR. NEAMAN: That is right. Whatever he likes.
15 It is really an extension of the gift tax with power to
16 add.

17 COMMISSIONER GRANT: You would tie the income
18 tax in with this?

19 MR. NEAMAN: No, I wouldn't want to tie anything
20 in with it.

21 COMMISSIONER GRANT: What about a person that
22 has cleared himself on the estate tax end of it, and then
23 turns around and makes a gift to a member of his family?

24 MR. NEAMAN: He can give it away. He doesn't
25 have to pay taxes. He is free to do with it whatever he
26 likes.

27 COMMISSIONER GRANT: This would involve an amend-
28 ment to the Income Tax Act?

29 MR. NEAMAN: That is right.

30 THE CHAIRMAN: I have no further questions, Mr.



F5 1 Neaman. Have you got anything you would like to say to
2 us?

3 MR. NEAMAN: I just want to say to you this:
4 in this province particularly we are trying to expand our
5 economy, expand production for the purpose of curing
6 unemployment. Everybody talks about a climate for invest-
7 ment; environment for industrial development.

8 I believe that income tax is one of those
9 climates, an environment that is essential and I would
10 strongly urge you to see how simple and clear and certain
11 you can make it.

12 THE CHAIRMAN: Thank you very much, indeed. We
13 certainly recognize the desirability of your principles
14 and it is very good for us to receive such a fresh plan
15 as you put before us which has got, obviously, considerable
16 virtue. Thank you very much, indeed.

17 MR. NEAMAN: Thank you.

18
19 --- Short Recess
20

21 THE CHAIRMAN: Mr. Secretary, we are ready.

22 THE SECRETARY: Mr. Chairman, the next submis-
23 sion is being presented by Mr. James Cowan. Mr. Cowan is
24 here this morning to speak to his brief which I would
25 like to enter into the record as Exhibit 183.

26
27 --- EXHIBIT NO. 183: Submission of Mr. James Cowan.
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F6

SUBMISSION OF MR. JAMES COWAN

1 THE CHAIRMAN: Thank you. Good morning, Mr.
2
3 Cowan.

4 MR. COWAN: Good morning, Mr. Chairman.

5 THE CHAIRMAN: We are delighted to have you here
6 with us this morning. We have all read your brief and
7 found it interesting. We have got questions to put to
8 you. Before doing so, would you tell us a little bit
9 about yourself and say anything to the brief you please.

10 What is your profession, and how do you come to
11 be submitting a brief?

12 MR. COWAN: I am a lawyer, Mr. Chairman, and I
13 am submitting a brief because I am interested in this
14 question. I would like, Mr. Chairman, to point out three
15 corrections I would like to make in the brief, please.

16 On page 5, under the heading "Issue of stock
17 or stock options to employees," about the sixth line down,
18 delete all the words in the sentence after "less 20%,"
19 so that the sentence stops with the words "less 20%."

20 THE CHAIRMAN: We will delete the words "of
21 the value of the benefit received"?

22 MR. COWAN: Yes. On page 6 there is, under
23 the heading "Tax-free allowance for married women," a
24 correction. Delete the words, the rest of the sentence
25 after the words "World War II," the first sentence. I
26 have got rather a long substitute, so that these two
27 sentences will read this way - I don't think you would
28 want to copy them down:

29 "In order to encourage more married women
30 to work during World War II, a man



87 1 retained his marital status for income
2 tax purposes regardless of his wife's
3 earned income. As of January 1st, 1947,
4 this provision was dropped and, instead,
5 a \$250 tax-free allowance on the
6 husband's tax return was instituted
7 for married women whose income was less
8 than a single person's exemption."

9 Then, the third correction is on page 8, near
10 the bottom of the page, about the sixth line from the
2 11 bottom of the page, which refers to non-taxable receivable
12 preferred shares. It should be "redeemable preferred
13 shares."

14 THE CHAIRMAN: Is that all?

15 MR. COWAN: Yes, thank you.

16 THE CHAIRMAN: You practise in Winnipeg and your
17 practice is concerned, as with most lawyers, to some extent,
18 with taxation, I take it?

19 MR. COWAN: Yes.

20 THE CHAIRMAN: Do you wish to say anything by
21 way of amplification or recapitulation of what you have
22 submitted?

23 MR. COWAN: Yes, Mr. Chairman. In view of some
24 remarks that have been made to the Commission, and in view
25 of the fact that I have made no general remarks in my
26 brief, other than I think taxation should be levied on a
27 fair basis, I would like to point out that I do not advo-
28 cate any basic change in our tax structure.

29 It has been brought about over a long term of
30 years and we obtain substantial revenue from it in its



1 present state. If we turn it upside down, we would be
2 turning a lot of our present systems and present receipts
3 and expenditures, and so on, upside down also.

4 What I do advocate is that steps be taken to
5 ensure that loopholes be plugged under our present corpora-
6 tion tax laws, and to ensure that all pay their proper
7 and equitable share of taxes, and I am particularly
8 concerned with the first one mentioned in my brief - the
9 tax dividend credit, which permits a man whose only
10 income - a married man with \$2,100 exemption, whose only
11 income is from stock dividend, to have an income of
12 \$11,530 a year and pay absolutely no income tax other
13 than \$90, as a result of security tax, as compared with
14 the man who receives the same as a salary but who would
15 pay \$2,208 in income tax in Manitoba.

16 This is in 1962; in Canada some \$480 million
17 was paid in dividends to individuals by Canadian corpora-
18 tions. If this 20% dividend tax credit was abolished,
19 it would certainly increase our revenues; perhaps by
20 something between \$60 and \$80 million.

21 Furthermore, - refer in the brief to undistri-
22 buted corporation profits which are not taxable, except
23 in the hands of the corporation which have not been
24 received by individuals and so have not been taxed in
25 individual's hands, and in 1960 the undistributed corpora-
26 tion profits in Canada totalled \$979 million.

27 If these corporation profits were distributed.
28 certainly additional tax revenue would result. I have
29 advocated one percentage in my brief. Since then, I have
30 noted in West Germany there is a basic tax on



P9 1 undistributed profits of 51% to ensure that in pretty
2 nearly every case profits would be distributed because
3 of the high penalty.

4 I submit that the present tax, personal income
5 tax structure is basically fair, with rates varying from
6 11% in the lowest taxable income, to 80% on the highest
7 income. High tax rates do not stop most high income
8 people from working like beavers.

9 We have had industrial activity in Canada;
10 many new companies formed, many new businesses started,
11 many new buildings constructed in spite of our high rate
12 of taxation, and it would seem that, on the whole, people
13 with higher income can afford to pay the higher rates
14 and it doesn't interfere with our industrial activity in
15 this country, and it is fair.

16 If changes in our taxation laws can be made to
17 increase employment, such changes should be made. In
18 spite of our prosperity, hundreds of thousands have been
19 unemployed the year round during the last three years.
20 Winter employment incentives do not help these people.
21 Perhaps in place of these winter employment incentives
22 we should have other incentives aimed at providing some
23 employment each year for everyone.

24 I am opposed to an increase in the sales tax
25 because it bears most heavily on small incomes who must
26 spend every cent they earn to live. They pay a much
27 higher portion of their income on sales tax than does a
28 wealthy man who, perhaps, saves half his income and
29 invests it.

30 If we are to have a capital gains tax, I suggest



F10 1 that we look at the one that has been instituted in
2 England, where, in the case of land, anyone disposing of
3 it within three years of acquisition will be subject to
4 tax. This does not apply to one's home. For stocks,
5 shares, securities, and some other property, disposition
6 must be made within six months and if we have a regular
7 capital gains tax, we perhaps destroy some incentive.
8 Perhaps we also open up a lot of loopholes. I think they
9 found many loopholes in the capital gains tax in the
10 United States.

11 I remember reading of one case where a man sold
12 property to his wife at a loss and they claimed it as a
13 loss and sought income tax deduction. I would like to see,
14 too, some changes made which would perhaps ensure that our
15 larger corporations are controlled more widely.

16 For instance, Alberta Gas Trunk Lines has assets
17 of about \$160 million and those assets were obtained by
18 selling bonds and selling preferred stock, by selling non-
19 voting common stock and that company is controlled by
20 people who invest in its voting stock from between \$4,000
21 and \$5,000. The people that have the voting stock put
22 quite a small investment in that stock and they control
23 that very large corporation.

24 THE CHAIRMAN: Thank you, Mr. Cowan. Taking
25 your recommendations as they appear, the first one that
26 you put to us relates to the 20% dividend credit, of
27 which you recommend the abolition. One reason for that
28 is because you suggest there really is no double taxation
29 of corporate income, and you quote several authorities
30 for your statement, and you say that if corporation tax



FL14 is not borne by the shareholder, dividend credit is, in
fact, the remission of taxes to the shareholder, but I
suggest to you that perhaps the introduction of that
provision in the Act was to serve the purpose of encouraging
Canadians to invest in Canadian securities.

We believe that it would be a desirable thing.
Many people have spoken to that and most of us are inclined
to accept the fact it may assist towards that purpose.
Do you think it does assist that?

MR. COWAN: It does assist that purpose, Mr.
Chairman, but it also discourages Canadians from investing
in mortgages on homes because of the tax advantage you get
if you invest your money in stock. It also discourages
Canadians from investing in government bonds and your
bonds are now issued at a higher rate of interest than
formerly because people wanted to - wealthy people would
like to invest their money in stocks where they get this
tax dividend allowance and this rebate which is very
substantial, and while it may encourage people to invest
in stocks, it does not help, I submit, the economy as a
whole.

We should think of home owners and home buildings;
the construction of homes, as well as the sale of govern-
ment bonds.

It would certainly be lower if there was this
tax advantage to investors to invest in stocks; it would
shift the price of stocks up and it applies to both
preferred stocks and common stocks, some of which may be
very secure.

COMMISSIONER GRANT: Mr. Cowan, what I think



F12 1 one must take into consideration in comparison with your
2 return on common or preferred stocks, and the return on
3 an investment in bonds or mortgages is the rate of
4 interest that the investment is yielding. You agree with
5 that?

6 MR. COWAN: Yes.

7 COMMISSIONER GRANT: Common stocks are on quite
8 a low-yield basis at the present time. I should think
9 somewhere on an average of 4%, and on so-called gilt-edge
10 stocks you might find that the yield would be something
11 less than 4%. You only have to invest in a government
12 bond at 6% in order to get a higher return after payment
13 of income tax than you would on your common shares, taking
14 advantage of your 20% tax credit.

15 Mortgages are traditionally higher than govern-
16 ment bonds, or municipal bonds, or provincial bonds, where
17 the returns to the investors might be 7% or higher, so
18 that looking at these investments in a relative manner,
19 the tax credit only serves to improve, to some extent,
20 the investment in the common stock, but it doesn't even,
21 at that, bring it up, usually, to the return that would
22 come from the higher income yielding bond or mortgage.

3 23 MR. COWAN: Yes, the lower yield on common
24 stock is a result of this 20% tax dividend credit. That
25 is why you buy them, because of the tax dividend credit,
26 and then the interest rate on bonds and mortgages; bonds
27 are, in many cases, government bonds on which we have to
28 pay tax on the interest.

29

30



dpw 1 In addition, of course, you have the interest
2 in common stocks on account of tax-free capital, so
3 perhaps two reasons exist.

4 COMMISSIONER GRANT: Perhaps you are right.
5 It doesn't appear to me to be that way. I think that the
6 yield is low on stocks because their future has been
7 considerably discounted in the market and they are selling
8 at high rates of price times earnings because of what
9 this stock may eventually sell at.

10 MR. COWAN: Yes, it might make quite a substan-
11 tial capital gain which wouldn't be taxable.

12 COMMISSIONER PERRY: I think, Mr. Cowan, your
13 analysis would have some validity if we didn't have a
14 central bank because the level of interest rates in this
15 country is largely set by the Bank of Canada rather than by
16 the purchases of the individual investors.

17 MR. COWAN: I think, to a fair extent, it is
18 dictated by demands for money. If there is a big demand
19 for money the interest rates go up.

20 COMMISSIONER PERRY: They go up if the Bank of
21 Canada wishes them to go up.

22 MR. COWAN: If there is lots of money available,
23 lots of investors trying to put money out, the interest
24 rates go down.

25 COMMISSIONER PERRY: I would be more convinced
26 that monetary policy is a factor here rather than any
27 part of the tax situation. There is one point of fact in
28 this first part that I wanted to clarify: it is the middle
29 of page 2 - you compare the 18% corporation tax in 1946
30 with the 51% tax at the present time. I think your 18%



G2 1 leaves out the minimum part of the excess profits tax
2 which was payable at that time.

3 I forget what point it stood in 1946 but it was
4 very likely an additional tax of at least 12%, perhaps
5 22%, giving us a total of either 30 or 40 percent. I do
6 realize that the corporation tax didn't change during the
7 war from the 18% but there was a minimum tax payable under
8 the E.P.T., as you may recall, which really would raise
9 this up, I would think, to 40% rather than eighteen.

10 MR. COWAN: Yes, that should be - the excess
11 profits tax should have been taken into consideration.

12 COMMISSIONER PERRY: There hasn't been as
13 drastic a change during that period as you suggest.

14 THE CHAIRMAN: Turning to page 3, you suggest
15 that in the U.K., this principle that one pays higher
16 tax on unearned income; by that I take it you would mean
17 in Canada a higher tax on unearned income. I am curious
18 as to the reason. To me, unearned income is merely a
19 saving of what one earned before.

20 MR. COWAN: Mr. Chairman, I am not dealing with
21 higher tax on unearned income. All I am saying is do
22 away with this benefit that goes to people who get a
23 particular amount of unearned income; 20% tax dividend
24 credit. I point out how, in England, they charge a much
25 higher tax on unearned income and here in Canada, for
26 those who have stocks, they get quite a tax benefit on
27 their unearned income.

28 I point out in the previous paragraph, in the
29 United States they don't have 20% dividend tax allowance
30 like we do in Canada, but they do have a small one.



THE CHAIRMAN: They have a small one?

COMMISSIONER PERRY: I believe they are in the process of withdrawing even the small one at the present time.

MR. COWAN: I believe they are.

COMMISSIONER PERRY: Just as a point of definition: where you use the expression "stock dividend," is this intended to mean dividend on stock or stock dividend?

MR. COWAN: I mean dividend on stock.

COMMISSIONER PERRY: I see. It makes quite a difference as to how it was interpreted.

THE CHAIRMAN: Up to the end of page 4, top of page 5, relative to stock rights; are there any questions on that?

COMMISSIONER WALLS: On page 5 in its entirety?

THE CHAIRMAN: Stock rights; the first paragraph.

COMMISSIONER PERRY: I would like to have Mr. Cowan explain why he thinks of stock rights as income.

MR. COWAN: Because you own, let us say, stock in the Bell Telephone, and 12 shares gives you the right to buy one share at \$39 when the market value is \$48. You certainly receive an income of \$9.

COMMISSIONER PERRY: You are begging the question. You are telling me you have received income of \$9. I wonder why you said income.

MR. COWAN: Because it is by virtue of your ownership of that stock and it is not a capital gain. You simply take advantage of the offer and you get that additional income and you should pay tax on it.

COMMISSIONER PERRY: That isn't really what



G4 1 happens. A company agrees it will take less into its
2 capital account through this transaction; in other words,
3 it agrees to sell its shares at less than what it might
4 get. In the long run it means the shareholder is going
5 to have less earnings than he might have.

6 MR. COWAN: It might and it might not, I submit.
7 From the company's point of view that is true. From the
8 shareholder's point of view that is additional money he
9 gets by virtue of earning those shares; additional income.

10 COMMISSIONER PERRY: You wouldn't agree it is
11 a gift?

12 MR. COWAN: No. I think it should be taxed as
13 income.

14 THE CHAIRMAN: Would the \$9 be deducted from
15 the company's income as the cost of acquiring money?

16 MR. COWAN: No, it is not part of the cost of
17 the company.

18 COMMISSIONER BEAUVAIS: It surely is not a
19 dividend. You mentioned a tax-free dividend.

20 MR. COWAN: That is what it is.

21 COMMISSIONER BEAUVAIS: It is not a dividend.

22 MR. COWAN: Yes.

23 COMMISSIONER PERRY: I see why you think it is
24 income; because it can be sold for money. That normally
25 is not the test of income. It is more normally the test
26 of property than of income.

27 THE CHAIRMAN: Up to a point I think I am with
28 the witness. It is a benefit which he receives from the
29 company of \$9, and the question is, of course, whether
30 that benefit should or should not be taxed as income.



G5 1 They are not normally so, but the Income Tax Act includes
2 the taxation of certain benefits and brings them in as
3 income. That doesn't extend to all benefits, I don't
4 think.

5 COMMISSIONER PERRY: I would suggest it is an
6 illusory benefit.

7 MR. COWAN: I think it is a very real one. You
8 own stock in the company.

9 COMMISSIONER GRANT: I think you would agree,
10 Mr. Cowan, that the method of raising equity capital by
11 the issue of rights to shareholders is a comparatively
12 recent innovation and probably has received its greatest
13 impetus since the war. When rights were first issued I
14 suggest that the corporation tried to price the shares to
15 their shareholders at a figure which would be related to
16 the drop in price which the shares then outstanding would
17 take on the market as a result of this increase in
18 capital.

19 It is difficult, I think, for any corporation
20 to determine just what the reception is going to be to a
21 rights issue and therefore there has to be some margin.
22 You can't always judge it correctly, so that when they
23 decide they will price their shares at, say, \$36, whereas
24 the shares are selling at \$50 on the market, they are
25 giving the shareholder the right to buy one new share for
26 every ten held by him. That places the value on those
27 rights at less than \$2. I haven't got my pencil, but some-
28 thing like that.

29 This has been regarded as a benefit to the
30 shareholders, but at the same time a shareholder is sharing



G6 1 his equity with a lot more people until such time as the
2 capital is put to work and builds up again.

3 MR. COWAN: Yes, I understand that, but the
4 extent that he benefited would be the difference between
5 the market price and what he bought it at.

6 COMMISSIONER GRANT: Yes, he does benefit, but
7 he might, in turn - depending on the price that the shares
8 were issued, he might, in turn, not benefit. He might
9 stand to lose if the shares on the market sold for less.

10 MR. COWAN: He wouldn't take up the rights.

11 COMMISSIONER GRANT: They would become valueless,
12 but they might be taken up.

13 MR. COWAN: If he could buy on the market he
14 would buy on the market.

15 COMMISSIONER GRANT: They are of no value but
16 the shareholder might subscribe or might decide he
17 would rather buy shares.

18 THE CHAIRMAN: I think the witness has a point.
19 There is a question as to whether or not it should be a
20 benefit which is taxable. It is something we may have to
21 consider.

22 Issue of stock or stock options to employees:
23 does anybody wish to ask questions concerning that?

24 COMMISSIONER GRANT: My only observation there
25 would be: is your objection to that, the 20 point tax
26 reduction?

27 MR. COWAN: Yes. If they paid equal income tax
28 on the benefit they received, fine.

29 COMMISSIONER GRANT: It is true that it is
30 income, but it is income which is subject to a 20 point
tax reduction.



G7 1 MR. COWAN: Yes, you can have 20% tax credit.

2 I might say, in 1962, Bell Telephone issued 226,825
3 under the employees' stock plan and the employees could
4 buy shares at \$36, which, on the basis of one share for
5 each \$150, a fraction of the annual pay. The stock sells
6 today at \$53. This is pretty good income you get if you
7 are an employee of Bell and picking up the stock option
8 and selling it on the market.

9 THE CHAIRMAN: Very true, Mr. Cowan, but at the
10 same time it is a method of raising equity capital by
11 giving present shareholders an opportunity to subscribe.
12 It is less costly than putting the whole issue in the
13 hands of an underwriter. That has to be taken into consi-
14 deration.

15 MR. COWAN: Employee gets that additional money
16 on which he doesn't pay taxes.

17 THE CHAIRMAN: A good many people will say a
18 shareholder is entitled to some consideration.

19 MR. COWAN: He should have to pay taxes.

20 THE CHAIRMAN: You are arguing that they should
21 pay tax; is that the point?

22 MR. COWAN: They should pay taxes on it.

23 THE CHAIRMAN: All benefits to employees should
24 be taxable.

25 COMMISSIONER WALLS: I can understand why this
26 is in your brief because there is quite a feeling today
27 that entertaining, business entertaining, has gone to some
28 excess, particularly in the United States, but some businesses
29 require entertaining, and if you have that entertaining
30 it is just the same as advertising expense, and why should



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Q8 1 an employee pay personal expenses for something for the
2 business that he wouldn't accept as an individual?

3 MR. COWAN: Because the employee has the benefit
4 of belonging to that club and, in addition, perhaps, his
5 family belong to the club.

6 COMMISSIONER WALLS: As an individual he may not
7 want to belong to it.

8 MR. COWAN: Well, I would think he has got this
9 and that he should pay part of the cost as part of his
10 income; not perhaps all the cost. In 1952 there was a case:
11 the Royal Trust Company paid out \$9,500 in membership and
12 entrance fees. They were allowed it entirely as a deduc-
13 tion from their income tax and the employees had the
14 benefit of belonging to those clubs.

15 COMMISSIONER WALLS: Might that not have been a
16 very good and inexpensive method of advertising for the
17 Royal Trust?

18 MR. COWAN: Yes, but at the same time ---

19 COMMISSIONER WALLS: Why should it not be deduc-
20 tible just the same as other advertising?

21 MR. COWAN: It is from the company, but at the
22 same time the employee enjoys that benefit.

23 COMMISSIONER WALLS: You are going to tax it
24 through the employee; you are suggesting that the employee
25 pay the tax for it, so it is going to be taxed?

26 MR. COWAN: Part of it. If the average person
27 belongs to a club he pays the whole thing and doesn't
28 consider he doesn't get any benefit with regard to taxa-
29 tion.

30 I heard of one case of an accountant in Toronto



69 1 that was promised, in lieu of taxable income, a host of
2 non-taxable fringe benefits: free car; free membership in
3 a golf club; free use of a ski lodge. Vacations; some in
4 Europe - partly or wholly in Europe. Down-payment on a
5 house; interest-free loans, plus money at bargain rates of
6 interest. He received a lot of benefits which should be
7 taxable and some valuation should be made on these bene-
8 fits for tax. They are supposed to be taxed, but they
9 are generally not declared.

10 THE CHAIRMAN: I think you are assuming
11 incorrectly that they wouldn't, in fact, be
12 taxed. I think the assessors are doing their best to
13 pick up these items. I am not suggesting that they
14 miss any. They are picking them up.

15 MR. COWAN: I think the assessor might pick them
16 up, but the employers don't declare them as part of the
17 income of the employee and that would enable them to be
18 picked up usually by the assessors.

19 COMMISSIONER PERRY: Your comments seem to be
20 directed more to reporting than taxation, because you end
21 up with the statement that these benefits are all taxable.

22 MR. COWAN: Yes, but they are not reported so
23 they don't pay tax on them. I think that is the point.

24 THE CHAIRMAN: You may be right; I don't know.

25 COMMISSIONER PERRY: I think it is probably
26 right that most automobile benefits are being taxed. That
27 is probably one of the easiest ones to get at.

28 THE CHAIRMAN: There is the free allowance for
29 married women?

30 COMMISSIONER MILNE: I was interested in your



Q1Q comment that you objected to this free allowance for
2 married women discriminating, to a certain degree,
3 against married women earning more than eleven hundred
4 and having to file as a single person on her tax return.

5 More than that, I was interested in your
6 sentence:

7 "With so much unemployment we should not
8 be giving such an incentive for married
9 women to work."

10 I think possibly it might be a little unreasonable
11 to think \$250 would be an incentive.

12 MR. COWAN: It was originally given during the
13 war years as an incentive to encourage married women to
14 work and it would likely encourage them to some extent.
15 I know one married woman, whose husband was working
16 regularly in a local department store, who had income
17 for the year of \$248. She just worked so much which was
18 tax-free and she wouldn't work more than that. When we
19 have so much unemployment I don't think that we should
20 have any encouragement at all for married women to work
21 in this particular way.

22 COMMISSIONER MILNE: You feel that the \$250
23 simply should not be there at all?

24 MR. COWAN: Yes.

25 COMMISSIONER MILNE: You are not suggesting that
26 a married woman who earns \$1,100 should receive the \$250?

27 MR. COWAN: No.

28 COMMISSIONER PERRY: You'd better go home under
29 an armed guard, Mr. Cowan.



1/6pw 1

THE CHAIRMAN: The next point, Mr. Cowan; you
suggest that benefits from unemployment insurance should
be taxed. Is there any discussion as to that?

COMMISSIONER WALLS: I just wondered how far
you would go in that because you state that:

"...many who collect unemployment
insurance are not in the lowest income
group, and over the year naturally
have a taxable income,"

but does that not apply to things like Workmen's Compensa-
tion and certain other government pensions?

MR. COWAN: Yes, but by far the greatest sum
is paid out under unemployment insurance. My position
is this: that if a man makes \$3,000 a year by working,
he pays regular taxes, makes \$2,500 by working and \$500
from unemployment insurance and he pays taxes on \$2,500.
He is better off.

COMMISSIONER WALLS: Wouldn't you have to
extend that same philosophy to other benefits that do
exactly the same thing? That is what I am getting at.

MR. COWAN: It may be that it should be, but I
did not consider that.

COMMISSIONER PERRY: You would have a request,
then, that the payments into unemployment insurance be
deductible from income?

MR. COWAN: Well the employee only pays 40% of
the cost of the unemployment insurance, so it would not be
very far to deduct. One other thing is that ---

COMMISSIONER PERRY: No, he only pays part of
his pension plan, too, and this is deductible.



HQ MR. COWAN: Yes. One other thing is a person
2 pays old-age security taxes of 3%, and that is not deduc-
3 tible in computing your income.

4 COMMISSIONER PERRY: Perhaps this situation is
5 not as clear and precise as it should be, but this quite
6 often is the arrangement that where the ultimate benefit
7 is taxable, or non-taxable, the contribution for that is
8 dealt with correspondingly, and it would be extremely
9 expensive if the contributions to the unemployment
10 insurance fund were allowed as a deduction to employees.

11 MR. COWAN: I am not suggesting that because it
12 covers - their contribution only covers 40% of the cost.
13 We have similar ones like old-age security where it isn't
14 deducted at all.

15 THE CHAIRMAN: Rates of capital cost allowance:
16 I note that you feel that those permitted with regard to
17 buildings are excessive and should be reduced and I would
18 assume that the recapture provision would take care of the
19 degree to which the rates are too high; would that not be
20 so?

21 MR. COWAN: Not necessarily, because if one
22 holds a building until they die, then it is not recaptured
23 at all and the beneficiary takes the buildings at the value
24 as at date of death and depreciates them all over again
25 so it is not recaptured at all in some cases, and because
26 of the large tax that would be paid in the event of recap-
27 ture of large capital cost allowance, people are encouraged
28 to hold on to their buildings or to buy additional build-
29 ings of the same type and accumulate more property and
30 they don't - they are encouraged to accumulate property



H3 1 because of the large tax involved in the event of a large
2 recapture of capital cost allowance.

3 THE CHAIRMAN: It has been submitted to us the
4 recaptured depreciation on long-term assets, like build-
5 ings, may be unfair in that it may include gains which
6 are really inflationary profits and that some correction
7 should be made to the recapture provisions, regarding
8 buildings, to eliminate that type of profit. Would you
9 subscribe to that?

10 MR. COWAN: No.

11 COMMISSIONER GRANT: Mr. Cowan, what about the
12 case where a will instructs the executors to sell the
13 building: you are subject to income tax depending on the
14 way the building is devised under the will to a beneficiary,
15 are you not?

16 MR. COWAN: Yes. Well, I don't think it is
17 recaptured when the executors sell.

18 COMMISSIONER GRANT: I can't give testimony on
19 that but the executor is bound to file an income tax
20 return up to the date of death, and then on behalf of the
21 estate thereafter. I should think, though, the same
22 provisions would apply to an estate which would apply to an
23 individual in the event of a sale.

24 MR. COWAN: I don't think so, sir.

25 THE CHAIRMAN: Moving on to the next heading,
26 which is on page 8: non-taxable distribution of corporate
27 earnings. When you say "non-taxable" you are having
28 regard to those which are taxed against the company rather
29 than the shareholders?

30 MR. COWAN: Yes.



H4

1 THE CHAIRMAN: There is tax paid?

2 MR. COWAN: Yes.

3 THE CHAIRMAN: It is either 15 or 20 percent,
4 I believe, although it has been pointed out that there
5 may be escapes from that tax. You would actually eliminate
6 those sections of the Act and pay these distribution taxes
7 in full?

8 MR. COWAN: Well, I thought what they had in
9 West Germany is not such a bad idea. They have a basic
10 tax of 51% on undistributed earnings, and in that way
11 the company makes sure that it certainly distributes most
12 of its earnings.

13 THE CHAIRMAN: And that tax is applied at the
14 time of the earnings?

15 MR. COWAN: Yes.

16 THE CHAIRMAN: After the collection of that tax
17 the Government has no further interest in the distribution
18 of the earnings?

9 MR. COWAN: I am not sure, but I imagine so. I
10 don't know.

11 THE CHAIRMAN: The next item is on page 10:
12 Returns on disbursements of dividends, interest and wages,
13 and you make what appears to be a not unreasonable sugges-
14 tion; namely, that everything in excess of \$10 be reported,
15 rather than what is now the case; namely, \$100 up.

16 MR. COWAN: Yes, but in respect to bond interest
17 it is \$3. Anything in excess of \$3 is reported in respect
18 to bond interest.

19 THE CHAIRMAN: Well, I don't know at this time
20 what the objection would be to such a change. I suppose



H1 the only one there could be is the difficulty of making
2 returns but it may not involve very much; I wouldn't know.

3 MR. COWAN: I point out that in the United
4 States reports are required on annual investment income
5 of \$10 or more, and in the United Kingdom they deduct a
6 standard tax at source from dividends, so naturally the
7 people will report their dividends, especially if they
8 are entitled to a refund.

9 THE CHAIRMAN: Moving on to "Earnings of depen-
10 dants": we have your recommendation. Are there any ques-
11 tions? We have no questions on that.

12 "Averaging farmers' incomes."

13 COMMISSIONER WALLS: I would just like to say
14 something there. Personally, of course, I am in absolute
15 sympathy with this paragraph, but on the other hand the
16 average farmer that has to take off-farm employment does
17 not do it for one year. Statistics show that there are
18 large sections of farmers in Canada who of necessity have to
19 take off-farm employment every year, and, therefore, if
20 you have to do it consistently, there is not much point
21 in the five-year average.

22 Of course, the intent of the five-year average
23 was to make up for the hazards of nature that affect
24 farming as a full-time occupation. Then, if you put this
25 in effect, how are you going to draw the line between
26 extending it from that farmer to the hobby farmer?

27 MR. COWAN: I think, maybe, if it was allowed
28 for those whose principal occupation was farming, it would
29 not be extended to the hobby farmer.

30 I was referring to a man that got nothing from



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H6 1 his farm one year, because he couldn't get grain in in the
2 Spring because of floods, and he just got nothing and so
3 he took a truck and he went out and made money trucking in
4 the winter, and he couldn't average his income because his
5 chief source of income in that year was from trucking. He
6 had nothing from his farming.

7 COMMISSIONER WALLS: In one province 39% of all
8 the farmers take off-farm employment and are required to
9 do that consistently. You see what I am getting at? It
10 is quite possible that the income that he gets from his
11 off-farm employment may be more than he gets from his
12 farming occupation.

13 MR. COWAN: Yes. That is quite true, but if his
14 main occupation is farming, I think he should be allowed
15 to average it. Take, perhaps, the occupation that
16 generally takes up most of his time.

17 COMMISSIONER WALLS: From the time element, yes,
18 that might be possible.

19 THE CHAIRMAN: The next item here: "Penalties
20 for failure to declare income." Rather than limiting
21 opening of returns to four years, I believe you would
22 remove that limitation?

23 MR. COWAN: Yes.

24 THE CHAIRMAN: Would you be a little harsh on
25 the person who has made an innocent mistake because the
26 law now permits the opening for all time if a mistake is
27 not innocent?

28 MR. COWAN: Yes. If one makes an innocent
29 mistake - here is an example: I had a small estate and the
30 man had not declared, or he just declared a small portion



H7 1 of his invested income for about 14 years. When he died
2 his widow was very embarrassed to find this out and we
3 figured out - they asked us from the Income Tax Office
2 4 the income he had received from interest for the previous
5 years.

6 We gave it to them and they made an assessment
7 that went back up to four years. Some time had elapsed,
8 so it actually only covered three years and income tax
9 was paid for just the three years. Whereas, if the
10 regular taxpayer would have paid his proper income tax
11 on that income all during the years his estate would not
12 have benefited and they should not have benefited, but
13 they did benefit by virtue of the man not declaring his
14 income.

15 THE CHAIRMAN: Wouldn't that omission be fraudu-
16 lent?

17 MR. COWAN: I would think so, but the Income Tax
18 Office did not suggest that, or did not suggest that there
19 should be paid more tax than on the three years.

20 THE CHAIRMAN: Well, under the illustration that
21 you give, your quarrel is not with the law but the appli-
22 cation of the law?

23 MR. COWAN: Yes. The law says fraud or misrep-
24 sentation. Now, it does not say fraudulent misrepresenta-
25 tion. It could be innocent misrepresentation, but the
26 Income Tax Office seems to think it should be fraudulent
27 misrepresentation, although in this case I mentioned it
28 was really fraudulent.

29 THE CHAIRMAN: In all events, I suggest the law
30 would suitably take care of what you are complaining about.



HE 1 MR. COWAN: In practice ---

2 THE CHAIRMAN: In practice it may not be.

3 MR. COWAN: There is no penalty at all and this
4 man did not pay income tax on his income for a number of
5 years.

6 THE CHAIRMAN: But I would not like to see the
7 law changed, as you suggest, to take care of perfectly
8 innocent mistakes back 10 years. It seems to me that
9 would be very unfair.

10 MR. COWAN: They should at least pay a regular
11 tax, I would think, back to 10 years, and interest. Maybe
12 not a penalty, but pay a regular tax, because the chap
13 that made the direct return, he paid a regular tax. Taxes
14 should be as fair as possible.

15 THE CHAIRMAN: Thank you. I understand the point.
16 Estate taxes: you would like the Federal Government to be
17 the sole collector of estate taxes, as I believe it was
18 recommended by the Powell Sirols Commission. Are you
19 making this recommendation anywhere else than here?

20 MR. COWAN: No. I understand that it might be
21 outside your terms of reference.

22 THE CHAIRMAN: We certainly are in no position
23 to make recommendations to other than the Federal Govern-
24 ment. I think we understand what you put before us, Mr.
25 Cowan. We are very grateful to you. You have covered a
26 lot of material, indeed, and certainly some of the points
27 will be very useful to our deliberations.

28 Is there anything else you would like to say?

29 MR. COWAN: No, sir. Thank you very much,

30 indeed.



H9 1 THE SECRETARY: The next brief, Mr. Chairman,
2 is from the Hotel Association of Canada. Mr. Bert Fraser,
3 who is sitting in the centre, Secretary of the Association,
4 will speak to the brief, and on his left is Mr. Robinson,
5 auditor for the Association, and on his right, Mr. R.A.
6 Gallagher, legal counsel.

7 I would like to enter this brief into the record
8 as Exhibit 184.

9
10 --- EXHIBIT NO. 184: Submission of The Hotel Association
11 of Canada.

12 SUBMISSION OF THE HOTEL ASSOCIATION
13 OF CANADA

14 Appearances: Mr. Bert Fraser
15 Mr. H. Robinson
16 Mr. R.A. Gallagher

17 THE CHAIRMAN: Thank you, Mr. Secretary. Good
18 morning, Mr. Fraser, gentlemen. You are the Hotel Asso-
19 ciation of Canada. We have had representations on this
20 particular subject from various local associations. I
21 think we understand the general principle.

22 We have found difficulty in being able to
23 establish from our witnesses reasonable lines of demarca-
24 tion as between commercial activities and non-commercial
25 activities. Before we get into your submission would you
26 like to say anything to us about what you have put here?

27 MR. FRASER: Yes, Mr. Chairman. One brief
28 omission in the submission; on page 4, the fourth or
29 fifth sentence: "All charitable..." - do you follow me?
30 About mid-page. "All charitable, educational, scientific,



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3130

H101 religious and similar groups including charitable founda-
2 tions are required..." - insert there "to file a new form
3 No. 990-A." Insert information which will require for
4 the first time..."

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1 Now, Mr. Chairman, I know that you have had from
2 local associations in three provinces submissions made on
3 this general theme. We, in the Hotel Association of
4 Canada, which is an association of all the provinces with
5 the exception of Newfoundland, and membership in each
6 provincial Association, have become increasingly aware of
7 this competition that we are facing. The Income Tax Act,
8 I don't believe, has, as yet, the teeth in it that it
9 might have in administering to these types of tax-exempt
10 organizations and associations which do, in fact, embark
11 on a business venture.

12 We have, in outlining our brief, summarized the
13 principle in which, throughout the submission, we had
14 extended or gone into more detail under these various
15 sections. Examples of this type of competition that we
16 think is unfair are certainly well-known and easily deter-
17 mined.

18 We have pointed out some of the aspects as well
19 in the brief. I would leave it at this point, Mr. Chair-
20 man, for you to put questions to us. I have with me, as
21 you know, my legal counsel for the Association and auditing
22 counsel.

23 THE CHAIRMAN: Thank you, Mr. Fraser. Would
24 there be any estimates as to how much business we are, in
25 fact, talking about? I can well recognize that the problem exists; I
26 have seen it in several places. I wouldn't have the
27 vaguest notion whether it represents a substantial finan-
28 cial factor to you.

29 MR. FRASER: Mr. Chairman, it is unfortunate
30 that without some sort of report, annual submission, or



I2 1 some evidence that is compiled centrally we are not able
2 to gather this sort of material. For instance, to indi-
3 cate one simple aspect: the question of weddings and recep-
4 tions which are not held in hotels, and we know are held
5 in other places, many of which are tax-exempt under the
6 Income Tax Act.

7 During a period, locally, here, from June 1st
8 until August 17th, the society page of one of our daily
9 papers where receptions were held in hotels some 71
10 weddings and receptions were listed and receptions held
11 in tax-exempt organization halls were 78, and in restau-
12 rants some 13, and in commercial catering halls, 14, and
13 one brewery hall.

14 I think that is indicative that hotels are
15 facing a problem here from the so-called tax-exempt
16 organizations.

17 This 78 includes churches, fraternal clubs,
18 veterans' clubs, sporting clubs, such as curling and golf
19 clubs, community halls, military messes, canteens, and
20 professional clubs.

21 THE CHAIRMAN: Professional clubs are what?

22 MR. FRASER: Local professional business women's
23 clubs.

24 COMMISSIONER PERRY: How long a period did you
25 say that covered?

26 MR. FRASER: That covers from June 1st until
27 August 17th.

28 COMMISSIONER PERRY: Two-and-a-half months.

29 MR. FRASER: Yes. If we include last Saturday's,
30 it jumps to 88 in the tax-exempt as against 75 hotels.



13 1 There is another aspect and I must speak
2 provincially because we are more aware of the situation
3 here in the matter of beer consumption. Manitoba has an
4 average consumption of 16.6 gallons for persons 21 years
5 and over in the province. The beer consumption
6 per member in licensed clubs in 1959/60 just prior to when
7 this study was done gives an indication of the drinking
8 habits at the clubs in certain areas of Manitoba. As a
9 member of these clubs is allowed to bring his wife or a
10 guest to the club the average per-member consumption
11 figure of 33.2 gallons has been used; that is the wife
12 and guest would double the provincial average.

13 Beer sales for some eight clubs out of 35
14 investigated showed that the two-person average ranged as
15 high as 91.9 gallons.

16 THE CHAIRMAN: Two-person average?

17 MR. FRASER: Yes, or three times; 2.8 times the
18 Manitoba average. Excuse me, beer sales, however, in 10
19 clubs, veterans' clubs, ranged up as high as 130.8 gallons
20 per member or 3.9 times the Manitoba two-person average.

21 THE CHAIRMAN: I don't know what the two-person
22 average is.

23 MR. FRASER: That is a man-and-his-wife average
24 in Manitoba of 16.6 gallons at that time of all persons
25 over 21 years of age, and that club members are allowed
26 to take their wives or guests to the club and we have
27 used a two-person average.

28 COMMISSIONER WALLS: How does this figure
29 compare with home consumption of beer?

30 MR. FRASER: That is taking the overall



I41 consumption of all beer sold in the province which is 16.6
2 gallons.

3 COMMISSIONER WALLS: You have no means of
4 separating what is bought and consumed at home? I have a
5 reason for asking this.

6 MR. FRASER: No. I could get those figures
7 between home consumption and on-premise consumption.

8 THE CHAIRMAN: You have given us the on-premise
9 consumption for clubs.

10 MR. FRASER: Yes.

11 THE CHAIRMAN: How about pubs and taverns?

12 MR. FRASER: This is the overall in the province.
13 I am comparing these clubs.

14 COMMISSIONER WALLS: The overall average?

15 MR. FRASER: Yes, which includes everything.

16 COMMISSIONER GRANT: Your purpose in bringing
17 out these figures, Mr. Fraser, is to tell the Commission
18 that there is a great deal of beer being bought on
19 premises by people who are there not as members but as
20 guests?

21 MR. FRASER: Yes.

22 COMMISSIONER GRANT: Were you talking about
23 wedding receptions? Do you relate this consumption of
24 beer directly to wedding receptions?

25 MR. FRASER: No, not at all. It is the food
26 catering end of it I am talking about in wedding recep-
27 tions.

28 THE CHAIRMAN: I would be very interested in
29 what kind of clubs the 10 are. I see this is more than
30 10 gallons per member per month or something around



15 1 2½ gallons a week.

2 MR. FRASER: That is 10 veterans' clubs within
3 suburban Winnipeg.

4 THE CHAIRMAN: These are veterans' clubs?

5 MR. FRASER: Yes.

6 MR. ROBINSON: The inference there is not that
7 it is being drunk by members, it is being drunk by other
8 than members and therefore the club is carrying on a
9 business.

10 THE CHAIRMAN: The 130 gallons per member is not
11 actually 130 gallons per member; you have taken the total
12 gallonage and divided it by the members. You are demon-
13 strating to us there are other people than members
14 consuming the beer?

15 MR. ROBINSON: That the actual club is carrying
16 on business and as such should file an income tax return.

17 COMMISSIONER PERRY: You disappointed me. I
18 thought we had some interesting figures here.

19 COMMISSIONER GRANT: Is all this consumption on
20 the premises? Is it consumed by people going in for the
21 evening along with a member and sitting at a table and
22 sipping the beer - could they distinguish what proportion
23 to allocate to members and what proportion to the guests?

24 MR. ROBINSON: We suggest that the doors of many
25 of these clubs are open to other than members; registered
26 members and their guests.

27 COMMISSIONER GRANT: That doesn't affect - the
28 persons that come in off the street to buy a bottle of beer
29 doesn't affect the hotel business as such, does it? It
30 may affect them if they have a tavern in the hotel, but



I6 1 does it affect the hotel business?

2 MR. ROBINSON: It would if they were only
3 entitled to sell beer to their members.

4 COMMISSIONER WALLS: I think we all pretty well
5 are in accord with the spirit of your representation and
6 we know ourselves you are being unjustly treated. It
7 seems to me the hard thing here is to define something
8 that will be fair. For instance, what do you think of a
9 man's club - I am not thinking necessarily of a veterans'
10 club, but it is the same category. Is it not really an exten-
11 sion of his home, and if he decides he wants to entertain
12 a number of his friends, instead of at his home, at his
13 club, I don't mean only liquid refreshment, but even food,
14 then do you consider that is depriving the hotels of
15 business when normally it would have been done at his home?

16 Another thing: there are many places where this
17 is done by church groups in rural parts of the province
18 where there is no other facilities. Once again, surely this is not
19 robbing hotel people.

20 Then, I think you must agree that churchwomen's
21 groups from the time that Canada was started and churches
22 were started have always done a certain amount of catering
23 in order to make money for the good purposes that they
24 have, and how are you going to define which of them shall
25 be taxable and which shall not be taxable?

26 I can understand if they are advertising its
27 availability to non-members, so perhaps you could do it on
28 the basis of advertising, but I don't think most of these
29 functions resort to advertising.

30 The big problem we are up against, as the



17 Chairman said when we began, is how you draw the line of
2 demarcation to protect and yet not to encroach on systems
3 that people have become accustomed to.

4 MR. ROBINSON: If I may I will have a whack at
5 that. We are not trying, in my opinion, to curtail unfair
6 competition, but rather we would like to see these
7 organizations file under the Income Tax Act; that we
8 would have them file with the Government, the same as any
9 other taxpayer, financial statements. If they are building
10 up substantial surpluses then there is no doubt that they
11 are making a substantial profit and they are, in fact, in
12 business, and should pay tax the same as any other tax-
13 payer.

14 COMMISSIONER WALLS: I am afraid that I inferred
15 from the previous briefs we have had that your main pur-
16 pose was that you were being charged a tax that other
17 forms of competition weren't being charged.

18 MR. ROBINSON: No, I think that is wrong. What
19 we want is organizations, and I am not going to name them
20 specifically, we want the organizations to fall within
21 the Income Tax Act. That is all.

22 COMMISSIONER WALLS: One other question, because
23 this came up in our discussion at Calgary or Regina with
24 the hotel operators - that was the use of a municipal tax
25 to cover the situation that you have. I see you made a
26 presentation to your provincial Royal Commission. Your
27 brief doesn't state what your representations were in
28 that regard. Could you enlighten us as to what tax?
29 Was this a business tax you were suggesting they should pay?

30 MR. ROBINSON: Primarily realty and business tax.



I8 1 MR. GALLAGHER: Primarily realty and business tax,
2 which in many instances these organizations are being
3 exempted from also. In some instances that we are aware
4 of the tax is actually levied and a request for a grant
5 made and the grants have a remarkable resemblance to the
6 tax which had initially been levied; in fact, wipe out
7 the tax and allow the organization to carry on business
8 without paying any tax at all, either on the municipal or
9 on the federal level.

10 COMMISSIONER WALLS: How did you treat the tax
11 on the municipal level, because, once again, these church
12 groups who have taken on a considerable amount of catering,
13 and not necessarily for their own members, would be non-
14 taxable, and it is not customary for municipalities - and
15 I doubt if there is a law that gives any municipality
16 the right to place a business tax or other tax on church
17 property.

18 MR. GALLAGHER: We didn't concern ourselves, sir,
19 with church groups. We were concerned with other organiza-
20 tions calling themselves charitable, philanthropic and so
21 on, which were, in fact, conducting business which had
22 gone outside the field which they had chosen as being
23 their object when they first started the organization up.
24 Those were the people we were after.

25 COMMISSIONER WALLS: The reason I mentioned
26 church groups - you mentioned them in your brief and also
27 point to the fact that the United States are requiring
28 religious organizations to file returns now.

29 COMMISSIONER GRANT: At the previous hearing
30 this was put forward and I wondered if you might subscribe



19 1 to it: one, that you have no quarrel whatsoever with the
2 club member who visits his club and partakes of its facilities
3 and invites his friends there as his guests?

4 MR. ROBINSON: No quarrel.

5 COMMISSIONER GRANT: Number two: that you still
6 have no quarrel, although you frown on the practice of
7 using such club facilities for business entertainment on
8 a fairly large scale, but you still have no quarrel with
9 that. In other words, if I am a member of a recognized
10 club in the City of Winnipeg and I have a group of people
11 that I want to entertain at a cocktail party and the club
12 has facilities to take care of that number I am at liberty,
13 if the club will accommodate me, to go there. No quarrel
14 with that.

15 Where you have the quarrel and where you do take
16 exception to the present state of affairs is where they
17 hold themselves out by advertising that they have facilities
18 open to all and sundry who have the money to pay for
19 them to come in and to partake of these facilities and
20 that they use that money for their own benefit without
21 payment of tax.

22 MR. ROBINSON: They are then carrying on business
23 and should fall within the Income Tax Act.

24 COMMISSIONER GRANT: Would you agree with those
25 three categories?

26 MR. ROBINSON: Yes.

27 THE CHAIRMAN: I understand your request is for
28 an amendment to the Income Tax Act to bring into taxes
29 those restaurants or taverns, no matter what the ownership
30 may be, if they are, in fact, commercial. The test of



110 1 commercial - you would, I think, be satisfied if that test
2 was something like what it is in the United States.

J/MR/dpw 3 MR. ROBINSON: That is right. If they file, Mr.
4 Chairman. They will tell them whether or not they are
5 taxable, if they cannot determine it themselves.

6 THE CHAIRMAN: I am not happy with those words
7 of yours whatsoever. To have the Department decide these
8 matters, the Department has got to have something on which
9 they can make a decision. There must be some laid-down
10 test. Now, what are the laid-down tests? That is the
11 difficulty.

12 The laid-down tests are, to my way of thinking,
13 set out in the U.S. Internal Code. If you are satisfied
14 that those are tests, the rest can
15 follow, but the difficulty in this matter is to establish
16 what those tests are to be.

17 MR. GALLAGHER: We have no quarrel with the
18 tests that are set out in the Internal Revenue regulations.
19 They seem to cover the field quite amply.

20 As you are aware, Mr. Chairman, solicitation by
21 advertising or other ways is prima facie evidence only of
22 carrying on business, which is fair to both sides.

23 THE CHAIRMAN: I would have thought so. Thank
24 you very much. We have got the provisions of the U.S.
25 Internal Revenue Code here. It seems to me they are
26 satisfactory for that purpose, but, anyhow, they can be
27 looked at, if we decide to recommend along the lines that
28 you are putting forward.

29 COMMISSIONER MILNE: I want to ask you a ques-
30 tion, Mr. Fraser, about the specific instance of wherea



J2 1 convention is held in this city, that you would know of,
2 next month, where, certainly, all the facilities of the
3 hotels are being taxed, possibly, to the limit, and a
4 social function where 1,200 will be attending is to be held on
5 government property, and I would assume there would be
6 some profit.

7 MR. FRASER: This does not only go on here; it
8 goes on in other provinces, as you well know, where they
9 have developed these centres, and even in university
10 sites where they are actually catering to the convention
11 groups.

12 If the facilities are present within the hotel
13 industry, I think they should be used, but open sollicita-
14 tion of these groups and their business rubs a little bit
15 when you see it going on and in an increasing proportion.

16 COMMISSIONER MILNE: It wasn't so much in regard
17 to this particular instance, but we do know this does go
18 on on government property. We can look around and see it.
19 I wondered if you had any recommendation in that respect.

20 MR. FRASER: No, I am afraid not.

21 MR. GALLAGHER: We have one simple recommendation:
22 that would be, let's make sure the Government can't do it.

23 THE CHAIRMAN: Thank you, gentlemen, very much,
24 indeed. Mr. Fraser, have you got anything further you
25 wish to say to us?

26 MR. FRASER: No, that is all, Mr. Chairman.

27 THE CHAIRMAN: We are very pleased to receive
28 this. It is helpful to us. We will certainly continue
29 to examine this problem and your words will be very help-
30 ful in that connection. Thank you, indeed.



J3 1 MR. FRASER: Thank you.

2 THE CHAIRMAN: Mr. Secretary?

3 THE SECRETARY: Mr. Chairman, I just have three
4 briefs to enter here quickly into the record. One is from
5 Mr. A.T. Burstow of Winnipeg, Manitoba; Exhibit 185.

6

7 --- EXHIBIT NO. 185: Submission of Mr. A.T. Burstow.

8

9 THE SECRETARY: One from Canadian Federation of
10 Government Employee Organizations, Vital, Manitoba;
11 Exhibit 186.

12

13 --- EXHIBIT NO. 186: Submission of Canadian Federation of
14 Government Employee Organizations.

14

15 THE SECRETARY: And the brief sent in from Mr.
16 Daniel McDonald of Vancouver, which has just reached us,
17 as Exhibit 187.

18

19 --- EXHIBIT NO. 187: Submission of Mr. Daniel McDonald.

20

21 THE SECRETARY: That is all for this morning,
22 Mr. Chairman.

23

24 THE CHAIRMAN: Thank you. We will stand over
25 until 9.30 tomorrow morning.

25

26 --- Adjournment

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ROYAL COMMISSION

ON

TAXATION

HEARINGS

HELD AT
WINNIPEG
MAN.

VOLUME No.:

46

DATE:

AUGUST, 28 1963

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ROYAL COMMISSION ON TAXATION

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Hearing held in Room 200,
Legislative Building,
Winnipeg, Manitoba, on the
28th day of August, 1963.

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9 COMMISSION:

10 MR. KENNETH LeM. CARTER -- Chairman

11 MR. J. HARVEY PERRY

12 MR. A. EMILE BEAUVAIS

13 MR. DONALD G. GRANT

14 MRS.S.M. MILNE

15 MR. CHARLES E.S. WALLS

16

17 LEGAL ADVISER:

18 MR. J.L. STEWART, Q.C.

19

20 RESEARCH DIRECTOR:

21 PROF. D.G. HARTLE

22

23 SECRETARY:

24 MR. G.L. BENNETT

25

26

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28

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I

ROYAL COMMISSION ON TAXATION

HEARINGS HELD AT THE CITY OF WINNIPEG, MANITOBA

August 28, 1963

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A2 1 --- On commencing at 9.30 a.m.

2 THE CHAIRMAN: Mr. Secretary, I think we might
3 commence. The participants are likewise ready.

4 THE SECRETARY: Good morning, Mr. Chairman,
5 Commissioners. The first brief this morning is being
6 presented by the United Grain Growers Limited. We have
7 with us this morning Mr. H.L. Griffin, who is an economist
8 in the United Grain Growers Limited and also Mr. Louis
9 Driscoll, General Manager.

10 Mr. Griffin will speak to the brief which I
11 now enter into the record as Exhibit 188.

12
13 --- EXHIBIT NO. 188: Submission of United Grain Growers
14 Limited.

15 SUBMISSION OF UNITED GRAIN GROWERS LIMITED

16 Appearances: Mr. H.L. Griffin
17 Mr. Louis Driscoll

18 THE CHAIRMAN: Thank you, Mr. Secretary. Good
19 morning, Mr. Griffin and Mr. Driscoll. We have received
20 your submission, examined it with considerable interest.
21 We sometimes in these matters ask our legal adviser and
22 counsel to attend and ask some of the questions. We never
23 completely give up the right to ask questions ourselves.

24 When submissions contain considerable technical
25 substance, we like to be assisted by a competent examiner,
26 and this morning we have asked Mr. Stewart to be so kind
27 as to lead the questions. As I say, we reserve some for
28 ourselves.

29 This morning we have only two submissions, I
30 believe, but they are both very long and we think that



A3 1 it would assist us a great deal if Mr. Stewart led the
2 questions. We hope you don't mind us doing that.

3 MR. GRIFFIN: I hope I shall be equal to them.

4 THE CHAIRMAN: I am sure you will be. Before we
5 come to your submission, is there anything you would like
6 to say to us?

7 MR. GRIFFIN: Yes, Mr. Chairman and Members of
8 the Commission. The instructions given to participants
9 suggested that presentations should be prefaced by a
10 summary. Ours does not contain a separate summary but
11 in paragraph 4 on page 1 there is summarized very briefly
12 the essence of our submission in these words:

13 "...subject to some possible limitation,
14 cash dividends on share capital should
15 be deductible in calculating taxable
16 income, as is the case with interest
17 paid under a legal obligation on
18 borrowed money."

19 Those words "possible limitation" were intended
20 to recognize the fact if your Commission should accept
21 the major recommendation you would doubtless find some
22 reasons of your own based on considerations that we may
23 not have dealt with for arriving at a limitation and,
24 consequently, in drafting this submission we left the
25 reference to limitations until the latter part of the brief,
26 where they are found in Section 37, on page 13.

27 However, it seems to me desirable to point out
28 that in the argument we present there are some inherent
29 limitations and that our argument would not go beyond a
30 deductibility of dividends on capital stock past a certain



A4 1 point. For example, we present the idea of deductibility
2 as tending to promote the continued ownership of Canadian
3 industries by Canadians and on that account it will be
4 evident that we cannot be understood as going beyond
5 recommending deductibility of dividends paid to residents
6 of Canada.

7 Then, one of the arguments we present is based
8 on the analogy, as I have just read, of interest paid on
9 borrowed money. The present tax law, by allowing as
10 deductible interest paid on borrowed money, providing it
11 is under a legal obligation and the money is borrowed for
12 the purpose of earning income, such interest is deductible
13 and, thereby, the law recognizes that such borrowed capital
14 has a cost and that a corporation cannot be understood to
15 be making a profit unless it is earning enough to cover
16 that cost.

17 Similarly, we present the idea that money raised
18 by the issue of shares has a cost; a cost which must be
19 recovered by the corporation before it can be said to be
20 earning a profit.

21 Now, since we make that analogy, it will be
22 evident that our argument would not carry us beyond a
23 point where you could be said to be recovering the prime
24 cost of that capital and we suggest that a reasonable
25 measure of that cost would be the minimum expectations
26 that would have been held out by the corporation or that
27 would have been entertained by the original shareholder
28 when money was paid into the hands of a corporation in
29 exchange for its shares.

30 Consequently, it is suggested in our paragraph 37



A5 1 that a reasonable overall limitation of such deductibility
2 might be, say, on a moderate rate of 6% on money hereto-
3 fore or hereafter obtained by a corporation in exchange
4 for its shares.

5 In presenting the argument on that basis, it is
6 evident that we exclude from consideration capitalization
7 of retained earnings, and also shares issued for considera-
8 tion other than cash.

9 Now, it may be that an argument could be
10 presented in favour of greater deductibility than that
11 for which we have asked. In all events, our own argument
12 is limited to that extent.

13 That covers that point, Mr. Chairman, and if I
14 might add briefly a question of emphasis. I might point
15 out that by way of showing that this is not a revolutionary
16 idea at all, we list a number of precedents which might be
17 said to apply either to practice or to theory. The most
18 important one that we list, at least the first one we list,
19 is the one I have already referred to; that of the deduc-
20 tibility of interest paid on borrowed money, which needs
21 no further elaboration.

22 The second precedent, the only other one I
23 would elect to stress here this morning, is the example
24 set by the tax laws of the United Kingdom, where, for
25 many years, dividends paid by a corporation were recognized
26 as being the income of the recipient shareholder but were
27 excluded from the income of the paying company.

28 Your Commission, of course, either is now or
29 will become thoroughly familiar with the tax laws of the
30 United Kingdom, and we would not want to be understood as



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1 endeavouring to expound to the Commission what those laws
2 are, but that being our understanding of what they are,
3 we wanted to rely on them as far as we could as providing
4 a precedent.

5 Then I should like to point out that our submis-
6 sion might be said to fall into two parts. In one we give
7 testimony. We provide information for the benefit of the
8 Commission as to the effect of one aspect of the tax laws
9 on one corporation; evidence that we think may be valuable
10 to the Commission as it pursues its investigation. The
11 remaining part of this submission, of course, is not in
12 the nature of evidence, and we are in a position of asking
13 the Commission to undertake an inquiry into certain fields,
14 or to draw inferences from observed facts, but we do
15 suggest that the recommendation we make is of very consi-
16 derable importance in relation to that aspect of the
17 Commission's work which deals with the request or instruc-
18 tion contained in the remit to consider how best the
19 tax laws could be formulated, to encourage - I have for-
20 gotten the words - the continued ownership of Canadian
21 industries by Canadians.

22 We ask you to draw a conclusion that the present
23 tax law which denies deductibility of dividend on capital
24 stock may have some considerable bearing on that problem,
25 one which has given a great deal of concern to many people
26 in Canada including members of the former Government of
27 this country and members of the present Government.

28 In support of that suggestion we have used two
29 examples of two major Canadian corporations which have
30 recently passed out of Canadian control and under the



A7 1 control of interests outside of the country.

2 Naturally, the information we have available on
3 a subject like that is only what may be gathered from
4 published reports, and we have no access to the records
5 of the company concerned nor any information as to the
6 motivation that may have resulted in the transfer of that
7 ownership, but we think it is worth enquiring into by the
8 Commission because those two transactions, amounting in
9 all to \$200 million, and the loss to Canadian ownership
10 of two extremely important and efficient, valuable
11 companies, took place after the appointment of the Commis-
12 sion; after you were asked to enquire into this particular
13 field and practically under your observation.

14 In conclusion, sir, I might point out that we
15 were brought to make this particular recommendation from
16 the experience of our own company on account of difficul-
17 ties and problems that our own company encountered. We
18 realize further that your Commission, before it could bring
19 itself to make a corresponding recommendation, would have
20 to find broader grounds for supporting it. You would
21 have to be convinced that it would be to the general interest
22 of Canada and tend to strengthen the whole Canadian
23 economy.

24 It has been our hope, sir, that the presentation
25 we make may tend to indicate that such is the case. Thank
26 you.

27 THE CHAIRMAN: Thank you, indeed, Mr. Griffin.
28 This is, as you say, not a brand-new idea, but as far as
29 I can recall - and I am sure I am correct - this is the
30 first time it has been put to this Commission by anybody



A8 1 appearing before us, and I am just delighted you have done
2 this because it gives us some opportunity to examine it,
3 to discuss it, and to try to detect what merit there may
4 be in such a proposal.

5 There are one or two things that concern me in
6 it, which we will come to later on, but I think we can
7 now start by asking Mr. Stewart to proceed with any
8 questions. Mr. Stewart?

9 MR. STEWART: Thank you, Mr. Chairman. Mr.
10 Griffin, you were identified by the Secretary as the
11 economist of the United Grain Growers. May I ask whether
12 you are engaged full-time with that organization?

13 MR. GRIFFIN: Yes. Probably I should have made
14 that clear. Although my title is economist, that is what
15 you might call an internal title. I have been for many
2 16 years a full-time employee of the company and in using
17 that title I am not claiming a professional status that
18 would disguise the fact that I speak as a member of the
19 organization.

20 MR. STEWART: May I ask how long you have been
21 connected with the United Grain Growers Limited?

22 MR. GRIFFIN: Longer, sir, than I like to recall.
23 If you put it over 30 years, perhaps it will suffice.

24 MR. STEWART: Now, Mr. Griffin, this brief
25 which we are looking at this morning relates simply to
26 the one point you have already mentioned to the Commission:
27 that is the question whether dividends, cash dividends on
28 shares of corporations should be deductible in the computa-
29 tion of taxable income.

30 My questions this morning to you will relate



A9 1 simply to that point, but I think I should perhaps say,
2 for the purpose of the record, that in correspondence
3 between the Commission and your company, it has been, I
4 think, agreed that if the Commission required information
5 or help from your company on other points, we will be able
6 to obtain that at a later stage.

7 MR. GRIFFIN: We shall be delighted to give any
8 information at all, sir.

9 MR. STEWART: Thank you very much. Now, so
10 that I can be sure we are on common ground, on the effect
11 of a particular comment of this proposal of yours that
12 cash dividends be made deductible, I have prepared a
13 memorandum which perhaps you would be kind enough to look
14 at. It deals, as you will see, with a purely hypothetical
15 company which I will call Company X, and there are three
16 possible situations.

17 The first deals with that company under the
18 present rules.

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B/PB/dpw 1 Mr. Griffin, you will observe that in paragraph 1 that I
2 deal with a hypothetical situation as the law now stands
3 and that for this Company X, this hypothetical company,
4 we assume a certain taxable income; tax on that income at
5 an effective rate of 50% and a balance available for
6 dividends of a particular amount. We assume a 50% divi-
7 dend pay-out and we, therefore, end up with retained
8 earnings of a particular amount.

9 You will also observe from No. 1 that it is
10 assumed in these three illustrations that income before
11 income tax and dividends remains constant, so that when
12 I come to No. 2 I have the same company, assuming that
13 your dividend deductibility is put through but that
14 Company X doesn't change the amount of dividend paid,
15 so that we start off with the same taxable income, the
16 same dividend on these, but a reduced amount subject to
17 tax because of the deductibility of the dividend for tax
18 purposes.

19 We have the same tax on what is assumed to be
20 the same rate and we have an increased amount of retained
21 earnings.

22 Then, in the third case, we are again assuming
23 that there is a dividend deductibility, but this time we
24 assume arbitrarily that the amount of the dividend is
25 increased; in fact, it is doubled, so that the taxable
26 income is reduced by a larger amount; the tax at the same
27 effective rate is also reduced, and the retained earnings
28 remain what they were under case 1.

29 If you look at Note 2 at the bottom of the page
30 that increase in case 2 is as opposed to case 1, the



B2 1 dividend is unchanged, the tax is reduced by \$150,000
2 and the retained earnings are increased by the same
3 amount; that is \$150,000.

4 Then, Note 3, we compare case 3 with case 1.
5 Under case 3 the dividend is doubled, increased from
6 \$300,000 to \$600,000 and the tax is reduced by that same
7 amount of \$300,000 and the retained earnings under case 3
8 are the same as under case 1.

9 Now, I wonder if you would agree that on the
10 assumptions made the effect of these three sets of
11 assumptions is accurately set out?

12 MR. GRIFFIN: Certainly I see nothing wrong at
13 the moment with the assumption.

14 MR. STEWART: Let us assume for our present
15 purposes that this is correct, and if you should find, at
16 a later stage, they are not, I hope you won't mind saying
17 so.

18 Now, on this basis, with these hypothetical
19 cases before us, I would like to discuss with you certain
20 possible effects of this change that you propose in our
21 tax law.

22 Let us suppose, for example, that the company
23 with which we are concerned is in a very competitive situa-
24 tion, and that all of a sudden the management of that
25 company finds, by reason of a budgetary change, its divi-
26 dends have been made deductible. The management would
27 then, might then, say to itself, "If we leave things as
28 they are, if we adopted case 2 here, if we don't change
29 our dividends, our tax is going to be reduced by \$150,000
30 and our retained earnings would be increased by \$350,000,



B3 1 but might not it be a good thing for us to reduce the
2 price of our product a little bit to make ourselves even
3 more competitive?"

4 MR. GRIFFIN: I am not sure at the moment
5 whether such reasoning might develop. It occurs to me
6 if it was a sound thing to reduce the price of the product
7 to become more competitive it might be so whether or not
8 you made that particular change. In other words, the
9 question of whether or not you reduce the price of your
10 product seems to me stands by itself and is not necessarily
11 affected, but if it were the case that the company were
12 moved to reduce the price of its product at the moment,
13 I can see no particular objection to it doing so. I
14 would think it might be in the general interest if such
15 a condition were brought about.

16 So far as if you have in mind the possible effect
17 on a competitor who himself is paying tax, a similar
18 thing, is not the answer that the competitor, presumably,
19 is also paying out dividends and will also benefit from
20 this new saving of theirs which will apply equally to
21 all concerned.

22 MR. STEWART: I imagine that might be so, and
23 if one of the competitors chose not to increase his divi-
24 dends but to reduce his price he might, in fact, compel
25 the others in the industry to do the same thing.

26 MR. GRIFFIN: I would think so. Broadly
27 speaking, the forces that play upon the setting of prices
28 are probably multitudinous and you bring a new one in and
29 you have a new situation to which everybody in the busi-
30 ness adjusts himself and just how that adjustment will be



B4 1 brought about or what circumstances will move people in
2 different times would be a little bit difficult to be
3 sure of in advance, but so far, at least, the question you
4 put doesn't seem to me to involve any objections to the
5 idea.

6 MR. STEWART: Then, I would like to put another
7 one to you: it seems to me another of the forces which
8 would have to be taken into account by management in
9 these circumstances would be the effect of increased divi-
10 dend pay-out on labour. If labour in a particular industry
11 is extremely wage-conscious at the time and management has
12 to consider the alternative possibilities of paying out
13 additional dividends on the one hand and paying additional
14 wages on the other, is it not possible that some sort of
15 compromise will be reached and part of this reduction in
16 tax will be passed on to labour and part, as already
17 indicated, may be passed on to the customers through
18 reduced prices and only part may be available for
19 increased dividends or utilized for increased dividends?

20 MR. GRIFFIN: I quite agree that it could, by
21 no means, be taken for granted that the whole of the bene-
22 fit of the deductibility will be transferred in every instance
23 to the shareholders. I would grant that without hesitation.
24 I would say, however, that the deductibility makes it
25 possible for a corporation to answer the reasonable expect-
26 tations of the shareholders, to retain them as investors
27 rather than as people anxious to sell their shares in
28 order to make a capital profit.

29 MR. STEWART: So far in the example that I have
30 put to you you have agreed that the effect of this tax



B5 1 reduction might be in part to affect price and in part
2 to affect wages. Those particular changes might, I
3 suppose, have a downward or depressing effect on the
4 profits of the company from the short-term point of view,
5 at any rate?

6 MR. GRIFFIN: I think the answer to that is,
7 we must assume in these hypothetical cases highly intelli-
8 gent men on the part of the companies that are in question.
9 It is always possible, of course, that management may not
10 be intelligent, that it may make some errors. That it may
11 do the wrong thing, but provided management is intelligent
12 and acts in accordance with the interests of the company
13 that it is managing I think, with respect, it might be a
14 little far-fetched to suggest there might be any injurious
15 effects.

16 MR. STEWART: I was thinking, if one could,
17 from the short-term point of view, if one's wages and costs
18 went up, this point would have an adverse effect.

19 MR. GRIFFIN: Yes, you could say without hesita-
20 tion that if a given volume of your product is going to
21 bring a lower amount and the wages, expenses and deductions
22 increase, undoubtedly some adverse effect will be produced,
23 but broadly speaking I think it's a little difficult to
24 imagine that a corporation is going to be put to increased
25 difficulties and going to lose money just because the
26 Government exacts somewhat less from it in taxation. I
27 will agree myself that possibly a certain degree of burden
28 is useful to any individual in any concern, but I don't
29 think any reduction in the burden of taxation could be
30 alleged as a probable cause of damage to the institution



B6 1 that is so relieved.

2 MR. STEWART: Well, I think we understand each
3 other on this point. This is a point on which it is very
4 difficult to be positive. Let me go on, and leaving aside
5 for the moment the question of the effect of a tax change
6 of this nature on profits of the company; let me put
7 certain other possibilities to you: looking, again, at
8 our memorandum here, management, it seems to me, is going
9 to be put in the position that it must leave dividends as
10 they are and increase retained earnings or it could increase
11 the dividends and keep the retained earnings at the same
12 level or at some other level.

13 Now, let us suppose that this particular company
14 that we are concerned with, Company X, has a crying need
15 for expansion. If that is the case, would the management
16 of Company X not be tempted to leave the situation so far
17 as dividends are concerned more or less as it was; keep
18 the dividends at approximately the same level, increase
19 the retained earnings and use the increase for expansion
20 purposes?

21 MR. GRIFFIN: To answer that I think you would
22 have to start, and go back to the assumption made that the
23 company in question has a crying need for expansion. If
2 24 that is the case, before you make the adjustment that we
25 are suggesting in the tax situation the company has the
26 choice, if it wants to expand between three different
27 things: that is, the use of retained earnings, the resort
28 to borrowing or the issue of further share capital.
29 Further share capital is a very doubtful expedient at the
30 present time because of the additional dividend cost, so



B7 1 your present alternatives are between the use of your
2 retained earnings and the increase of debt.

3 Of course, you can't use retained earnings beyond
4 the point to which you have been able to retain them, and
5 probably, therefore, this company, in the crying need of
6 expansion, resorts to debt, which may or may not turn out
7 to be a useful thing.

8 MR. STEWART: I am going to come in a few minutes,
9 if I may, to what you say in your brief about the effect of
10 a change of this nature on the alternative methods of
11 financing which would be available. All I am putting to
12 you now is, if this change did occur and there was a real
13 need for expansion in this company, it would tempt manage-
14 ment to hang on to the additional retained earnings for
15 expansion purposes rather than distribute them by way of
16 dividends.

17 MR. GRIFFIN: Insofar as the earnings presently
18 available from the present operations, possibly that is
19 the case. The point of view to which we are attempting to
20 adjust our thinking and suggest a correction for the
21 Commission's thinking is that the corporation in question
22 would decide to get new capital it needs for expansion by
23 a further issue of share capital, confident that it
24 could afford to do so because the reasonable return that
25 it would require to obtain that additional money would
26 be deductible just as would the interest on the debt.

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1 I might point out that when you speak of the
2 choice between paying out retained earnings, or using them
3 in the business, the choice is not always available to the
4 full extent it might be assumed.

5 Your balance sheet may show, for example, assets
6 of a certain amount and somebody may say, "Why don't you
7 pay out these retained earnings?" If those retained
8 earnings have been invested, as is the case with our own
9 company, in great concrete structures such as terminal
10 elevators, or in hundreds of building all over the
11 country, once you have spent that money that way, you
12 haven't got it in the form you can pay out.

13 MR. STEWART: Let me try to emphase my point,
14 Mr. Griffin. in this way: let's compare in this connection
15 two types of companies. One is a new, aggressive and
16 expanding business. The other is an old, established
17 but an aggressive and expanding business. Both companies
18 are suddenly the beneficiaries of this change that you
19 suggest in the tax law.

20 The new company has an urgent need for funds
21 for expansion. It has a limited ability because it is
22 new and because of its financial position generally to go
23 to the market for funds, whether they are capital or debt.
24 The old, established company, on the other hand, is equally
25 a beneficiary of the change in law, but it could afford
26 much more readily than the new company to pay out an
27 increased amount for dividends and yet expand, with the
28 cash flow which is available to it and because of the fact
29 that it can have recourse to the capital market in a way
30 which a new company simply cannot.



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1 Would you agree that this proposal of yours,
2 at any rate, would penalize that new company as against
3 the old, established company?

4 MR. GRIFFIN: I don't think I could agree to that.
5 Wouldn't the answer be this: that as between the old,
6 established company and the young, aspiring company trying to
7 find a foothold in the business, there is a certain present
8 balance of the advantage and disadvantage that is just
9 inherent in the economic structure; the people who want
10 to barge into business and establish themselves there
11 have to take their chances.

12 Now, any change whatever in the economic climate
13 will affect that balance of advantage and disadvantage as
14 between the two.

15 It might be a change in the exchange value of the
16 Canadian dollar. It might be a change in the rate of duty
17 on products imported or products exported. Every possible
18 change in the whole economic climate will have some bearing
19 on the comparative position of those two companies. One
20 will profit a little more than the other, but it's surely
21 not the affair of government to try to keep things
22 constantly balanced so that you would, so to speak, freeze
23 everybody in his present comparative position.

24 There is the case that one company is making more
25 progress than another, but the relative order of different
26 companies in the industry changes from time to time and
27 it is not necessarily a disadvantage to the whole economy
28 when that order changes, as when the second company
29 advances to first rank, or the third company has to drop
30 back to fourth place.



131 MR. STEWART: The only change I am dealing with
2 at the moment is this particular change you suggest, and I
3 put it to you that if the management of a new company
4 finds that by maintaining dividends at the present level,
5 rather than increasing it, it is going to have increased
6 funds available for expansion through retained earnings,
7 it is likely to seize that opportunity. It would
8 undoubtedly prefer to maintain dividends at the present
9 levels rather than increase them, whereas the older,
10 established company would find it easier to increase divi-
11 dends and expand through other sources of funds.

12 MR. GRIFFIN: If I can relate that situation to
13 the general argument that this proposal would tend to keep
14 Canadian industry in the ownership of Canadian shareholders,
15 I might suggest with the weaker company which you suggest
16 there is in no particular danger of being taken over by
17 financial invaders from outside of the country; that it
18 possibly doesn't need, for that particular purpose at
19 this moment, that particular advantage, whereas, a well-
20 established company might be becoming an object of envy
21 to outside interests and be in danger of drawing a take-
22 over bid from somebody or other.

23 MR. STEWART: Well, Mr. Griffin, I am going to
24 come again slightly later to this question of the effect
25 this change might have on take-overs, but I don't want to
26 labour unduly the point I am on at the moment. I think,
27 perhaps, from what you said earlier, you would agree that
28 if a tax change of this sort were made, there would
29 undoubtedly be some increase in dividend payments by
30 Canadian companies taken as a whole but perhaps the



C4 1 dividend increase would not be as great as might be
2 thought in the first instance.

3 MR. GRIFFIN: Yes, I can quite agree with that.
4 I would say that undoubtedly the effect of such a change
5 would be some increase in pay-out, but there would also,
6 I would think, be an increase, to some extent, in retained
7 earnings.

8 MR. STEWART: I am looking at my memorandum
9 again. I take it that you would not expect that many
10 companies would increase their dividends more than in our
11 case 3. In other words, that while there might be dividend
12 increase, the retained earnings would not likely be
13 decreased.

14 MR. GRIFFIN: That seems, at the moment, to be
15 a reasonable assumption.

16 MR. STEWART: In other words, under case 3 the
17 company has passed on to its shareholders all the benefit
18 of the tax reduction, but its retained earnings remain
19 what they were before the change was made.

20 MR. GRIFFIN: I think I must ask you to allow me
21 to point out, so far as the money available for expansion
22 and capital expenditures is concerned, the proposal I am
23 making certainly envisages the investment of more share
24 capital by Canadians in Canadian companies. I would
25 expect more companies to issue shares. I would expect
26 more Canadian investors to buy those so that the amount
27 of money available for capital expenditures is not to be
28 understood as limited to what presently exists in retained
29 earnings. It is, rather, the increased investment in
30 increased share capital to which I would like to draw your



05 1 attention.

2 MR. STEWART: I was just about to come to that.

3 We anticipate that if your proposal were adopted, there
4 would be a different proportion of new financing done as
5 between debt and equity. You would anticipate that once
6 the present differential in favour of debt financing was
7 removed, there would be a tendency to increase the amount
8 of equity from that as opposed to debt.

9 MR. GRIFFIN: Very definitely.

10 MR. STEWART: Though, I suppose, the new propor-
11 tion that we establish again would depend on a number of
12 factors. I take it that in each industry, or in each
13 company, there is likely to be a more or less appropriate
14 debt-equity ratio?

15 MR. GRIFFIN: Yes. That ratio, to a certain
16 extent, is set by the market, and lenders probably observe
17 with a great deal of care the equity in a company behind
18 its debt obligation and there are some companies, I dare-
19 say, which have come pretty near to the tolerable ratio,
20 while others may have a very large borrowing power.

21 MR. STEWART: By the same token, the management
22 or the owners of each particular company may tend to
23 maximize debt financing at the expense of equity finan-
24 cing because they will want to keep the dilution of the
25 equity to a minimum?

26 MR. GRIFFIN: Yes. There will certainly be a
27 separate problem to be separately solved in the case of
28 every individual business.

29 MR. STEWART: You suggest, as I understand it,
30 that if your proposal is adopted, and there is an increase



61 pay-out of dividends, this will encourage the retention
2 of equities by Canadians. You suggest in your brief
3 that, at the present time, I am thinking in particular of
4 paragraph 18, you suggest that the prices of Canadian
5 equities are presently high because in part, at any rate,
6 of short supply.

7 MR. GRIFFIN: Certainly that is a comment that
8 has been made by leaders in the investment banking field.
9 It is not one that I would feel justified in putting
10 forward on the basis of my own knowledge. I have to
11 depend there on what experts in the field say.

12 MR. STEWART: Would you care to comment on the
13 proposition that the present level of equity prices in
14 Canada may be due, to some extent, to short supply, but
15 that it can also be due to such factors as existence of
16 the dividend tax credit from Canadian companies and the
17 fact that in this country there is no capital gains tax?

18 MR. GRIFFIN: I think you have to give dividend
19 credit some credit for the present price structure in the
20 stock market.

21 On the subject of lack of capital gains tax, it
22 is a little more difficult to be precise because, after all,
23 we have what you might call a deferred capital gains tax
24 in Canada in the estate tax, which is ultimately going to
25 catch up with capital profits.

26 I think that the lack of a capital gains tax
27 may have some effect in encouraging the owners of shares
28 to look for the benefit of ownership, not so much in an
29 income to be derived from that, which is traditionally the
30 benefit people are supposed to look to, but rather to the



1 opportunity for advantageous selling. That is, it tends
2 to make people a little less concerned with the actual
3 returns and more concerned with the possibility of profit-
4 ing by sale.

5 MR. STEWART: Does it not also encourage people
6 to retain shares for a longer time in the hope their
7 capital gain will be greater?

8 MR. GRIFFIN: Yes, undoubtedly, but I suppose,
9 again, you would have this to take into consideration
10 when you want to make a profitable sale of the asset that
11 you own it is well to take advantage of a market when
12 it exists. It may be decidedly unwise to refuse a take-
13 over bid at the present moment in the hope of getting a
14 higher take-over bid a little later on, although from what
15 one reads in the financial papers, that sort of thing does
16 take place from time to time.

17 MR. STEWART: I was not quite clear from your
18 brief whether you would anticipate that the change that
19 you envisage or suggest would result in an increase or a
20 decrease in the general price level of equities in
21 Canada. It seems to me that there are, again, a number
22 of factors here; the fact that the return on shares was
23 increased would presumably result in an increase in share
24 prices.

25 The fact that retained earnings of a company
26 might increase, again, would appear to have a beneficial
27 effect on prices.

28 On the other hand, you contemplate an additional
29 amount of share financing so that there would be a larger
30 supply of equities paid by whatever money was available



C8 1 for investment. That might have a depressing effect on
2 prices. I don't know whether you have determined, in
3 your own mind, what the net effect of this on the general
4 price level would likely be.

5 MR. GRIFFIN: The comparison that would be valid
6 or useful in that case is not that what now exists and
7 what will exist in the future, but rather what may exist
8 in the future under one plan and what might exist in the
9 future under another plan. It would be a very poor method
10 of advocating a change such as I suggest here if I were to
11 predict that to put it into effect would bring down the
12 price of Canadian shares.

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1/2dpw 1 Certainly, I would put forward no such idea as
2 that at all. I would say in the future, under this plan,
3 share prices might not go as high as they might go under
4 other certain circumstances or depending upon the many
5 unknown factors, you might have an opposite effect.

6 To try to decide at the moment which of two
7 alternatives would be more likely to come would be a very
8 difficult matter, indeed.

9 THE CHAIRMAN: Might I interrupt to make my own
10 prediction and see whether Mr. Griffin agrees with it?
11 It would seem to me that this proposal would increase
12 security, would increase equity, for the simple reason
13 it would produce income tax and you previously said that
14 the shareholders would reap some benefit of the reduction
15 of income tax.

16 Therefore, surely, if they are going to benefit
17 they are going to pay more for securities?

18 MR. GRIFFIN: I think I could agree with your
19 assumption, if I understand it correctly, and that is, if
20 more income is obtained on shares that they will be more
21 valuable.

22 THE CHAIRMAN: That is right.

23 MR. GRIFFIN: Yes, I agree with you, undoubtedly.

24 MR. STEWART: Then, Mr. Griffin, let us go on
25 to the point you have just made; the situation you

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D2 1 envisage: let us suppose that this tax change is made
2 today, if we had the power to make it, and that two years
3 goes by. At that time there will be some sort of prevailing
4 price level for Canadian shares. Let us make it five
5 years from now so that the effect of the change will have
6 become clear.

7 Canadian equities - and let us take blue chips
8 - are now selling at a particular price-earning ratio.
9 They are selling at a particular price as judged by the
10 usual yardstick of valuation. At that time the dividend
11 pay-out, the dividend yield, is a particular percentage.
12 It may be 3% or 4% or 5% of the market price of the stock.
13 There are more equities, presumably, about; available for
14 purchase. Why do you say in those circumstances Canadians
15 or shareholders are more likely to retain stocks than they
16 are today?

17 MR. GRIFFIN: I count, for one thing, on the
18 fact that it would be to the advantage of a corporation to
19 secure the maximum holding of its shares by Canadian
20 shareholders. That is something that, to a certain - not
21 inconsiderable extent is within the power of the corpora-
22 tion to influence.

23 I think the deliberate efforts of a corporation
24 to ensure the maximum holdings of shares in Canada would
25 have a very considerable effect. If you will allow me to
26 give a particular company; say, Company X, that is now
27 paying a \$2 annual dividend on its shares, and a rate of
28 return at the present price of anything you like to
29 suggest, if that rate of return gives the shareholder an
30 amount of income, an appreciable amount of income, something



that he takes into account in his expectation as part of his spendable income, if that is sufficient and substantial he will tend to want to keep that because of the income advantage.

If, however, it has not been a substantial part of the total income, a considerable portion, he will be thinking "One of these days the shares of X will be worth more than they are now and at that moment I will sell out."

In other words, his mind will be constantly on the possibility of sale. The possibility of sale would be probably the reason that he bought the shares in the first place. I can pretend to no particular knowledge in this respect at all, but I can recall reading accounts of company meetings in the United Kingdom many years ago and one would read the shareholders were very vigorous in demanding of the management some increased dividends; were very critical of the details of operation causing the dividends to be paid at the same rate as formerly.

One would get the impression that the British shareholder had the inducement to put money into shares - has been accustomed to put his money into shares because of the income he expected would accrue to him on that account.

I think if you read the financial papers these days you come to the conclusion shareholders very frequently buy shares not at all with the idea of obtaining an income from them but rather in the hope of advantageous selling of them before very long.

MR. STEWART: Let us concern ourselves with the investors in the strict sense. Today, let us suppose



D41 that an investor may consider that there are 100 Canadian
2 stocks in which he may be interested for investment
3 purposes. Let us suppose five years from now under your
4 new proposed regime we have the same investor with the
5 same investment motive, legitimate investment motive,
6 and, in fact, because of your proposal there are 200 or
7 250 stocks in which he might be prepared to invest.

8 I am not clear why the fact that there is a
9 larger general rate of dividend returns is going to induce
10 him to retain any particular stock because in your new
11 disposition if someone comes along and makes him an offer
12 for the stock of Company X he has another 150 or 200 stocks
13 which he can substitute in his portfolio for Company X
14 that will yield him approximately the same rate of income
15 return.

16 They are all stocks that, judged from normal
17 investment considerations, would make suitable investments.
18 I am afraid, looking at the current situation, and this
19 new theoretical situation that you are suggesting I can't
20 quite see why the likelihood for the continuation of
21 stock is more in a new situation than in the present one.

22 MR. GRIFFIN: The suggestion we have made here,
23 really, is the motive for being a shareholder or for
24 remaining a shareholder would be, to a great extent, that
25 of being a recipient of income, and to that extent the
26 investor's mind would be less on
27 the opportunity of making a satisfactory sale.

28 MR. STEWART: I see.

29 MR. GRIFFIN: Persons, for example, who, at the
30 present time, put their money into bonds or insurance



D5 1 policies or annuities because they get income, those
2 persons, to some considerable extent, might then be more
3 attracted to stocks as an investment.

4 Now, of course, what you are suggesting to me
5 here is that the price of shares might, in the future, go
6 up to the same ratio as now prevails; that the average
7 ratio as it now ----

8 MR. STEWART: I am not suggesting that. I am
9 suggesting there will be some prevailing ratio so if you
10 sell one stock you can buy another that will give you
11 approximately the same return.

12 MR. GRIFFIN: I am not quite sure that I can
13 follow you completely there. I suppose it is possible
14 always to have two points of view as to what may happen
15 five or ten years from now. There will be a multitude of
16 different circumstances at the moment, and that is a
17 little further into the future than I can see.

18 MR. STEWART: Let me ask you this; this is some-
19 what a different point: one of the objects of this
20 proposal of yours is to prevent the selling-out of
21 Canadian stocks to foreigners. I put it to you that
22 there are basically two ways of accomplishing that result.
23 One is to encourage Canadians to hold Canadian stock by
24 such devices as our dividend tax credit and the other
25 general approach is to discourage foreigners from
26 acquiring Canadian stocks.

27 Your approach, I take it, is the second approach.
28 You are discouraging; you propose that foreigners be
29 discouraged by denying the Canadian company this deduction
30 to the extent that their shares are held by foreigners.



D6 1 MR. GRIFFIN: The proposal we make would in no
2 way operate on the mind of the investor abroad. It has
3 no impact on him at all. It has the impact on the Canadian
4 corporation which has the motive for securing the largest
5 possible Canadian content in its shareholders' list.
6 I think it would be quite effective.

7 MR. STEWART: Let me put this to you, Mr.
8 Griffin: let us suppose that Company X here, that we
9 have been talking about, is owned 100% by foreigners.
10 Under your proposal, as I understand it, and let me give
11 you an extreme case - take a Canadian company which is a
12 wholly-owned subsidiary of a foreign company, and which
13 pays out all its earnings or has been paying out all its
14 earnings by way of dividends. This is admittedly an
15 extreme case. As matters now stand that company is in
16 the same position as a Canadian company as far as its
17 corporate income tax is concerned. As far as the dividend
18 it pays, the other foreign shareholder is subject to the
19 Canadian withholding tax.

20 The Canadian shareholder, if the company were
21 owned by Canadians, would be subject to the regular
22 Canadian income tax of Canada less dividend tax credit.
23 Under your proposal, in that particular case the foreign-
24 owned company would be subject to, let us say, a 50%
25 corporate income tax. The company which was owned by
26 Canadians would be subject to no corporate tax at all.

27 MR. GRIFFIN: Yes.

28 MR. STEWART: Do you say that is not a discrimi-
29 nation against the foreign investor?

30 MR. GRIFFIN: It is not too difficult for



1 individuals and corporations to make very considerable
2 adjustments of their affairs to adjust to whatever may be
3 the tax situation. If, for example, a foreign-owned
4 company may have set up a subsidiary in Canada and it
5 may have suited its purpose in view of the prevailing tax
6 laws at the present time to employ a certain corporate
7 structure.

8 It is not too difficult to revise that corporate
9 structure, if necessary, so that the Canadian subsidiary
10 would, in essence, be borrowing funds from the parent
11 company. It wouldn't seem to me that you were going to
12 do any damage to the investor who had put his money into
13 the company by bringing about the change that is
14 suggested.

15 There is such a multitude of ways of adjusting
16 these things to meet changes either in the economic
17 climate or in the tax situation.

18 MR. STEWART: Well, Mr. Griffin, I think I
19 will abandon some of these more general points I am
20 putting to you, or have been putting to you, and come
21 to some points which relate to your company itself.

22 You indicate in your brief that in the post-war
23 period your company has relied on debt financing to a
24 considerable extent. Do you consider that this has been
25 harmful to the company?

26 MR. GRIFFIN: If you look at the published reports
27 of the company I think you would conclude that has been
28 reasonably successful, and, consequently, it hasn't
29 suffered any great amount of actual damage. I would
30 suggest, however, that if we had been able to continue



D8 1 issuing share capital along the lines of the original plan
2 we would have done still better than we have done.

E/MR/dpw 3 In other words, we don't come before you and show you the
4 wounds that we have; we would have to ask you to consider
5 how much better off we might have been had we been able
6 to enlarge the foundation on which the company is erected.

7 MR. STEWART: You would prefer for the future
8 to finance through the issuance of shares rather than
9 the issuance of debt?

10 MR. GRIFFIN: I think we would have to say this:
11 that we would find it hard to envisage a time when a
12 company might have extinguished all its long-term debt.
13 We should be much better off, I feel sure, if we had a
14 broader foundation of share capital.

15 It is possible that there are limits to the
16 expansion you can make on a given basis of capital stock.
17 Certainly, all we can show from the record is this: that
18 at one time we desired to issue more share capital and
19 we planned to do so and because of the tax situation we
20 deliberately shifted to a greater use of borrowed funds.
21 The judgment of the company at the time certainly would
22 have been that it would prefer to go on with the issuing
23 of shares. We did not, for the tax situation made it so
24 difficult.

25 MR. STEWART: If you were doing additional
26 share financing would you be subject to any limitation
27 as to the type of person who could purchase these shares?

28 MR. GRIFFIN: At the present time the share
29 capital of the company is divided into two classes:
30 there is a class of preferred shares which may be held by



1 the general public but which, in fact, are mainly held by
2 customers of the company and by people who are also holders
3 of voting shares. If we were to issue more share capital,
4 it would predominantly, undoubtedly, be of the preferred
5 share class, what we call Class A shares.

6 While we do not limit the persons who may hold
7 those shares, we do limit the number of shares that may
8 be held by any one person to 250, making a total par
9 value of \$5,000. That by itself excludes almost auto-
10 matically the large investor who will not be bothered
11 with the administration of a small amount, and, in fact,
12 most of those shares are held by people who actually do
13 business with the company.

14 Now, I think, perhaps, I am not being quite
15 responsive to your question, which was as to with which people
16 we would attempt to place these shares. Undoubtedly, in
17 issuing further share capital the company's endeavour
18 would be to place such shares with active customers.

19 We find a great deal of advantage in the
20 customer ownership of these shares. Undoubtedly, we want
21 to continue that.

22 MR. STEWART: Then, your post-war financing,
23 Mr. Griffin, has been done to a considerable extent
24 through the issuance of patronage dividends in the form
25 of debentures?

26 MR. GRIFFIN: Yes.

27 MR. STEWART: If I look at your balance sheet
28 as of July 31st, 1962, which was attached to your brief,
29 I assume - and perhaps you can tell me whether these
30 assumptions are correct or not - that the reserves which



E3 1 you carry under liabilities, those we know, they are the
2 deferred taxes on income represented with bonds because
3 of the difference between income for corporate purposes
4 and income for tax purposes. When you say reserve for
5 contingencies and self-insurance, I take it that is basi-
6 cally a surplus account of reserves. You show the general
7 reserve; the capital surplus, no doubt, explains itself.
8 The earned surplus - that explains itself. You have,
9 therefore, financed through retained earnings to a very
10 considerable extent?

11 MR. GRIFFIN: Oh, yes, undoubtedly. I might
12 say that through the long history of the company, which
13 is quite an old one, it has consistently been the theory
14 of the company that it should build up its strength
15 through retained earnings.

16 MR. STEWART: I would like to ask you why you
17 put this recommendation forward, looking at it strictly
18 from the point of view of the United Grain Growers itself.
19 I am not suggesting that in putting it forward you have
20 not been motivated by the thought that this would be in
21 the best interests of your country as a whole, but no
22 doubt you also consider it would be in the best interests
23 of the United Grain Growers.

24 Now, I take it that the amounts that you have
25 paid out by way of dividend in the past, by way of cash
26 dividends, have been limited each year, in recent years,
27 so that the saving in corporation income tax itself is
28 not the most compelling motive.

29 MR. GRIFFIN: I don't think I would want to be
30 put in the position of denying some concern about the



E4 1 amount of tax actually paid, but we were brought to this
2 recommendation through the broader question of the funda-
3 mental financing structure.

4 MR. STEWART: Were you comparing that structure
5 with the structure of the wheat pools, for example?

6 MR. GRIFFIN: Undoubtedly we have continuously
7 compared our structure with that of our competitors in
8 the business, not only wheat pools, but I would say all
9 others, and I think I would like to put in this point:
10 I trust there is no suggestion here that we were looking
11 for a comparative advantage over the wheat pools because we
12 happen to have share capital and they don't, because I
13 would expect that whatever concessions were made in
14 respect to deductibility of dividends of share capital
15 would equally apply to all amounts that might be other-
16 wise subscribed, but had also been acquired in the same
17 way by direct sale of obligation.

18 MR. STEWART: In any event, the effect of this,
19 as far as you are concerned, would be to equate your
20 position more closely with that of the wheat pools as
21 regards overall distribution?

22 MR. GRIFFIN: It would have some effect in that,
23 not so much on account of tax situations but because for
24 reasons of their own, undoubtedly perfectly good ones,
25 they have refrained for many years past from paying any
26 return on their capital.

27 THE CHAIRMAN: Mr. Stewart, when you come to a
28 good point, we might break.

29 MR. STEWART: I have one more basic point, Mr.
30 Chairman, which follows on. In putting this recommendation



E51 forward I am thinking that this would equate the position
2 of the line companies more closely with the position of the
3 United Grain Growers and the wheat pools on the other
4 hand. In other words, let me explain my point: the line
5 companies, as I understand it, are concerned about the
6 fact that patronage dividends are deductible in the computa-
7 tion of income. If ordinary cash dividends on shares were
8 made deductible, then to some extent, at any rate, the
9 position of the co-operatives and the United Grain
10 Growers on the one hand would more closely approximate
11 that of the line companies. Would this be a beneficial
12 result, do you think, from your proposal?

13 MR. GRIFFIN: Certainly, it is a question that
14 plays no part whatever in arriving at the recommendation
15 we made. We have not been restrained from making it by
16 the fact that competitive institutions might benefit
17 from it exactly the same way that we would benefit from
18 it.

19 Broadly speaking, we would expect that others
20 would derive an advantage from it just as we would, but
21 I cannot claim that we were so generous in our thinking
22 as to be very much concerned with the desire to benefit
23 them. Undoubtedly, we were brought to make this recommen-
24 dation by consideration of our own problem, and we have
25 endeavoured to show that it might be to the general advan-
26 tage also.

27 MR. STEWART: Mr. Chairman, in view of the hour,
28 I think I would close my examination at this stage.

29 THE CHAIRMAN: I prefer that we break before
30 you close your examination. I would like to speak to you



E6 1 during the recess.

2 We will stand over for ten minutes.

3
4 --- Short Recess

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6 MR. STEWART: Mr. Griffin, with your permission,
7 I would like to raise two other points with you before we
8 close. The first is this: at the present time we have a
9 particular system of taxation of corporate income in this
10 country which you suggest may have had or may have some
11 effect on the distribution of earnings after tax. The
12 change that you suggest is designed, among other things,
13 to increase the distribution as opposed to the retention
14 of earnings.

15 Now, the question I would like to put to you is:
16 should fiscal policy, tax policy, be used for that parti-
17 cular purpose? Should the Government take a new step
18 which is designed to encourage distribution as opposed to
19 retention?

20 MR. GRIFFIN: Certainly I would have no idea
21 that the Government ought to attempt to force the distri-
22 bution of earnings, nor do any more than to make it
23 reasonably possible for a company to distribute its
24 earnings, rather than more or less force retention when
25 expansion is desired.

26 There is no thought whatever in this presentation
27 that there is anything wrong with the accumulation of
28 savings in the hands of corporations. It has been my
29 own idea - I am not attempting to speak for anyone else
30 in this respect - that on the whole the existence of



E7 1 corporate savings was very important in the general
2 economy, and certainly our own company has always thought
3 it desirable to build up its extensive surplus. & the
4 argument as to the distribution of funds goes no farther
5 than to enable what might be called a reasonable dividend
6 to be paid on share capital and to encourage the use of
7 share capital rather than debt for purposes of expansion.

8 MR. STEWART: My other point was somewhat a
9 related one that you have already touched on, or got
10 close to. These earnings which are presently being
2 11 retained by companies are used for capital formation, by
12 and large. If an increased proportion of tax earnings
13 is distributed to shareholders, the shareholders may save
14 all the increased distribution, or they may save part of
15 it and spend the rest on consumption expenditures, or they
16 may spend the whole works on consumption expenditures.
17 This will vary from shareholder to shareholder.

18 The probability, though, is that if an increase
19 in the proportion of these earnings is distributed by way
20 of dividend to shareholders, there will, on balance, be
21 less rather than more capital formation.

22 MR. GRIFFIN: I think possibly in making that
23 suggestion, you are tending to ignore one probable effect
24 of the suggestion we made, and that is that money which is
25 now paid in interest on debt obligations might, in the
26 future, be paid in the form of dividends on share capital.

27 To the extent that that takes place, there
28 would be no alteration whatever in the formation of
29 capital.

30 MR. STEWART: Only perhaps in the sense that



ES 1 the interest on the debt may find its way into different
2 hands from the dividend on the shares?

3 MR. GRIFFIN: Yes, that is a possibility, of
4 course.

5 MR. STEWART: On your basis, what you are sugges-
6 ting, as I understand it, is that income tax be materially
7 reduced. We have, I think, agreed that not all of that
8 reduction is going to be passed on to shareholders in the
9 way of dividend, but you expect that some of it will be,
10 and there is, presumably, going to be a greater overall
11 distribution on that basis to the holders of obligations
12 or shares of the companies than there had been before.

13 Is there not, as I say, a risk that your
14 capital formation on balance will decrease?

15 MR. GRIFFIN: It doesn't seem so, sir. The
16 capital formation would take a different form. In one
17 case, as at present, it tends to take the form of debt
18 obligations. We have ourselves, for example, outstanding
19 bonds and notes and debentures. That sort of thing we
20 would expect in the future, under a plan such as this,
21 would have a greater extent of the capital we employ
22 represented by shares.

23 MR. STEWART: Well, again, just so I am sure
24 we understand each other on this, looking at this memoran-
25 dum that I put to you earlier, let us suppose, for the
26 sake of argument, that a great many companies, such as
27 Company X, follow alternative 3. Under alternative 3
28 the tax on Company X has been reduced by \$300,000 and we
29 are agreed that part of that \$300,000 may be distributed,
30 so this \$300,000, if you like, has been taken away



E9 1 temporarily from the public sector and has been put into
2 the private sector, by one way or another. Some of it
3 has gone out in increased distribution to shareholders.

4 Now, if there are a great many Companies X
5 which are in that position, is there not a substantial
6 increase overall in the distribution to shareholders and
7 does it not become important from the point of view of
8 capital formation to decide just what they are going to
9 do with the extra amounts?

10 MR. GRIFFIN: If a suggestion such as we make
11 is for the general good and encourages the Canadian
12 economy as a whole, I think you can assume that there
13 would be some increase out of that general benefit in the
14 formation of capital in Canada.

15 MR. STEWART: I think that is probably a fair
16 answer. What you are suggesting is this: that the monies
17 which are distributed, whether they are saved or expended
18 on consumption expenditures, will be used beneficially as
19 far as the economy as a whole is concerned, and the thing
20 may balance itself out or produce on balance a more
21 favourable result than what we may have?

22 MR. GRIFFIN: Yes. Looking again at your
23 illustration numbered 3, there is nothing in that as
24 compared with No. 1 to reduce the formation of capital.

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dpw 1 Rather you might expect with the greater distribution to
2 shareholders that is provided for here it would result
3 in the formation of some capital in their hands.

4 MR. STEWART: Yes, to the extent there is a
5 distribution.

6 MR. GRIFFIN: Yes.

7 MR. STEWART: Mr. Chairman, I think that is all
8 I have.

9 THE CHAIRMAN: Thank you, Mr. Stewart. We may
10 have a few questions here. I have one matter I pondered.
11 It is possible Mr. Griffin considered it and can be of
12 some help to me. The effect this proposal would have on
13 capital values might, I think, be irregular, and I say
14 that for this reason: the price at which shares trade on
15 the stock exchange is certainly influenced by profits.
16 Right now in Canada we determine profits after income tax,
17 and there is usually some relationship between profits
18 and the price at which shares trade. Income tax, at the
19 moment, varies in accordance with the amount of income
20 before tax. In future, under this proposal, the tax would
21 vary not only with the profits, but also with the propor-
22 tion of profits which were distributed to shareholders,
23 so there is another fact introduced into the computation
24 of taxes and, therefore, would share value fluctuate in
25 accordance with the proportion of profits which were
26 distributed to shareholders, and, if so, would that not
27 cause a substantial variation from time to time in the
28 shares traded on exchanges? Have you considered that at
29 all?

30 MR. GRIFFIN: You mean the possible variation in



F2 1 the price of a single issue of shares; that is shares of
2 Company X?

3 THE CHAIRMAN: Quotations on the stock market.

4 MR. GRIFFIN: That is right. The standard
5 theory of the price of a security, as I recall it, is that
6 it is supposed to be the present value of the expected
7 future income. If you enlarge the expectation of future
8 income you doubtless tend to enlarge the price. If there
9 is a considerable fluctuation in the rates of dividends
10 from time to time I think it would have an effect in
11 producing a greater variation in price values from time
12 to time, but provided that the expectation of returns
13 remains fairly constant; that is, people get used to a
14 rate, say, of \$2 per share on the shares of Company X,
15 and more or less expect that to be maintained, then you
16 have no influence tending to make the share price vary.

17 Share prices do, of course, vary tremendously
18 at the present time, and I imagine that they always will,
19 but I must confess I don't see the suggestion we have
20 made as tending to either increase or decrease such fluctuation in the future.

22 THE CHAIRMAN: Thank you. I was a little
23 concerned that the impact of it might enhance the value
24 of some shares and diminish the value of others.

25 MR. GRIFFIN: On that, if you mean the immediate
26 impact, undoubtedly there would be a change from present
27 valuation of some securities. Some of them might decrease;
28 if the preference of investors were to run to a particular
29 lot of securities, well, then, others might tend to lose
30 in favour of that account. Broadly speaking, I think you



F3 1 have to say this, that every change that is ever made in
2 economic conditions tends to be reflected in changes
3 throughout the economy. That is, you can't introduce a
4 new tax or lower an old one or increase or decrease the
5 rate of personal income or the rate of corporate tax
6 without introducing new elements of valuation.

7 THE CHAIRMAN: Thank you.

8 COMMISSIONER PERRY: I would just like to ask
9 whether you have taken into account the extent to which
10 the grossing effect plus the progressive rate of income
11 tax, the extent to which this might overcome the tax
12 reduction at the corporate level. I give you a very simple
13 demonstration to show what I am getting at.

14 That is, if, under present conditions, assume
15 there is a \$100 profit that is being earned, taxable
16 profit at the corporate level that is then reduced by,
17 we will say, 50% tax to \$50. That is distributed, we
18 will say, for the purpose of argument, to a taxpayer, with
19 a 50% marginal rate. The effect of the dividend tax
20 credit in this case is to reduce his marginal rate to 30%.
21 He has to pay 30% on half the original \$100 that was
22 earned which gives him a total effective rate of 15% on
23 the original \$100, giving him a total tax of about 65%
24 on the original \$100.

25 If your proposal worked as you intended he
26 would receive twice the dividend that he formerly was.
27 He would receive the whole \$100 which would mean that
28 his own taxable income had been doubled, and this might
29 have the effect of putting him into the 60 or 70 percent
30 marginal rate of personal income tax on that \$100 which



F4 1 would largely - I am assuming the dividend tax credit
2 has gone - which would largely wipe out the benefit
3 intended. This is not just a theoretical demonstration
4 because for personal income tax one has to think of
5 corporate tax as a deductible item; really part of
6 corporate income which doesn't come into the personal
7 income tax which under your scheme would. Have I made
8 my point clear?

9 MR. GRIFFIN: To this extent: I think you are
10 asking me to assume that as a result of such a change a
11 given shareholder receives more dividends than would
12 previously have been the case.

13 COMMISSIONER PERRY: I assumed that was the
14 object of the exercise.

15 MR. GRIFFIN: You are also assuming that the
16 dividend credit would have disappeared?

17 COMMISSIONER PERRY: That is right.

18 MR. GRIFFIN: That might or might not be the
19 consequence of the recommendation we have put forward.
20 I must admit in my own mind I have often thought of the
21 dividend credit as being intended largely as an allevia-
22 tion of the very large rates of tax that are required on
23 large incomes.

24 COMMISSIONER PERRY: That is a fairly frank
25 appraisal of its purpose.

26 MR. GRIFFIN: I have never seen an admission to
27 that effect made. I have always supposed that it was the
28 underlying condition, and, frankly, I wouldn't expect the
29 dividend credit to disappear except concurrently with
30 some modification of the progressive rate on very large



F51 incomes.

2 COMMISSIONER PERRY: I see. That concept, then,
3 would defend the retention of dividend tax credit. I
4 don't think, in fact, most other people putting up a
5 scheme of your kind would assume the retention of the
6 dividend tax credit. They would accept the argument that
7 this had been done as a means of alleviating so-called
8 double taxation and without federal taxation dividend
9 credit would have to go.

10 MR. GRIFFIN: In our submission I think we set
11 out the fact that we don't concern ourselves with the
12 problem of double taxation; to what extent it actually
13 exists, and to what extent corporate taxes may be passed
14 on to the general public or to the wage-earner instead
15 of being entirely a burden on the shareholder - that
16 represents a field of controversy which we have deliberately
17 avoided. I have no doubt the Commission will come to
18 consider that, but so far as we are concerned we can't
19 give you any help on that.

20 COMMISSIONER PERRY: I would just like to
21 suggest to you that there is some validity in the point I
22 was making even assuming retention of the dividend tax
23 credit, because it is inevitable under your scheme that
24 the shareholder receives more income inevitably under a
25 progressive rate of tax and that puts him into a higher
26 bracket, and to the extent he is moved into the higher
27 bracket he has lost the benefit of being relieved of
28 corporate profit tax. It is a varying sort of thing.
29 It seems it isn't all benefit.

30 MR. GRIFFIN: Yes, undoubtedly there are some



F6 1 offsetting factors and it would require some close calcula-
2 tions to decide what they would amount to, and, of course,
3 they would amount to something different in the case of
4 almost every different person.

5 COMMISSIONER PERRY: I think you would be
6 surprised to find some people might be worse off under
7 your proposal if the change were drastic enough.

8 MR. GRIFFIN: It is quite conceivable. If there
9 are such persons I would suggest by definition they are
10 already so well off that perhaps it doesn't matter.

11 COMMISSIONER PERRY: In that respect, they
12 don't have your sympathy.

13 MR. GRIFFIN: I am hardly acquainted with them,
14 sir.

15 COMMISSIONER GRANT: I would like to ask you a
16 question or two in connection with your balance sheet,
17 Mr. Griffin. In your consolidated earnings statement
18 which appears on page 28, out of net earnings after profit,
19 after expenses of management, and after charging \$650,000
20 for patronage dividends, you have a profit of \$2,181,000;
21 is that correct?

22 MR. GRIFFIN: We use the word "earnings."

23 COMMISSIONER GRANT: I see; earnings, yes. Out
24 of which you have paid interest on funded debt and other
25 long-term debt of \$484,000. How much of that debt would
26 be in the form of patronage dividends which have been
27 issued in the form of certificates bearing interest at the
28 rate of 3%, would you estimate?

29 MR. GRIFFIN: The amount of such debentures
30 outstanding and credits, is approximately \$5 million. The



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F7 1 interest provided on this would amount to \$150,000 out of
2 that amount of \$484,367.

3 COMMISSIONER GRANT: Yes.

4 MR. GRIFFIN: Included in that there is also
5 interest on bonds and on promissory notes. As you will
6 see from the balance sheet we have at the moment outstan-
7 ding a considerable volume of debt in the form of promis-
8 sory notes.

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G/MR/dpw

1 COMMISSIONER GRANT: Well, then, would it be
2 fair to say that your customers, in addition to receiving
3 a patronage dividend of \$650,000, also received interest?

4 MR. GRIFFIN: Yes.

5 COMMISSIONER GRANT: In the form of another
6 \$150,000.

7 MR. GRIFFIN: Very much so, sir.

8 COMMISSIONER GRANT: Your share capital
9 apparently was split into Class A and Class B subsequent
10 to incorporation of the company?

11 MR. GRIFFIN: Yes.

12 COMMISSIONER GRANT: Your Class B is your
13 voting stock and it is held by your customers?

14 MR. GRIFFIN: It can only be issued to customers,
15 yes.

16 COMMISSIONER GRANT: But a customer does not
17 have to be an owner of shares?

18 MR. GRIFFIN: Not at all. Our elevators are
19 open to the general public.

20 COMMISSIONER GRANT: They receive grain from
21 all growers?

22 MR. GRIFFIN: Yes.

23 COMMISSIONER GRANT: Thank you.

24 COMMISSIONER BEAUVAIS: On page 13 you say you
25 limit deductibility to an amount not exceeding a rate on
26 capital employed as defined in the Excess Profits Tax
27 Act. I presume that it would be about 6%. You say that
28 in sub-paragraph (c). So in one year you would pay
29 nothing, then the next year you could, in your mind,
30 suggest you could deduct 12%?



G2 1 MR. GRIFFIN: I must admit, sir, that is a
2 question that has not presented itself to me. I think in
3 the administration of the Act the answer would be no. I
4 would expect that if such a suggestion were adopted,
5 there would be established for each company a certain
6 level. It would have to be proved to the authorities
7 and as I envisage administration, I would not envisage
8 any cumulative feature of it; not that I would argue
9 against a cumulative feature if the Commission in its
10 wisdom should recommend to have such a variation.

11 COMMISSIONER BEAUVAIS: Another question on the
12 same page, in sub-paragraph (a) you say that you limit
13 deductibility to dividends paid to residents of Canada.
14 You probably will agree that in some cases it might be
15 very difficult to ascertain whether the shareholders are
16 Canadians or foreigners, especially when the shares are
17 in the name of a trust.

18 MR. GRIFFIN: Yes. I imagine that difficulty
19 presents itself at the present moment in connection with
20 the application of the withholding tax.

21 I have not envisaged any greater policing of
22 that, you might say, than would be involved in the
23 simple address of the shareholder.

24 MR. STEWART: Could I have this memorandum,
25 which I handed Mr. Griffin, marked as an exhibit?

26 THE CHAIRMAN: Yes.

27 THE SECRETARY: It will be Exhibit 189, Mr.
28 Chairman.

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G3 1 --- EXHIBIT NO. 189: Sample memorandum.

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THE CHAIRMAN: We have no further questions up here, Mr. Griffin. If you gentlemen have anything further you would like to add, we would be very glad to hear from you.

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MR. GRIFFIN: Nothing to add, sir, except to thank you for the very patient hearing and for the care that you have taken to examine the proposal we put forward.

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THE CHAIRMAN: We, on our part, are very grateful to you, sir. This has provided us with a line of thought which is going to be useful and certainly going to cause us considerable discussion and probably some research. Thank you very much, indeed, for your help.

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MR. GRIFFIN: Thank you.

THE SECRETARY: Mr. Chairman, the next brief is being presented by the North-West Line Elevators Association. Mr. Cecil Lamont, President, is here to speak to the brief, together with a number of his associates. Mr. Lamont will introduce them to you.

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I would like to enter this brief into the record as Exhibit No. 190.

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--- EXHIBIT NO. 190: Submission of the North-West Line Elevators Association.



SUBMISSION OF THE NORTH-WEST LINE

ELEVATORS ASSOCIATION

Appearances: Cecil Lamont
A.J. McKitcham
Hazen Hansard, Q.C.
W. McG. Rait
H.C. MacGregor
George Sellars
A.S. Leach
Charles Kroft
George Heffelfinger

THE CHAIRMAN: Thank you, Mr. Secretary. Good morning, Mr. Lamont, gentlemen. You are going to introduce your associates to us, and on my part I will introduce you to the Commission, whom I think you probably know already. Their names are all before them if you do not.

We have received this with a great deal of interest. We certainly have some questions to put to you, but before proceeding, is there anything you would like to address to us?

MR. HANSARD: Mr. Chairman, I am Hazen Hansard. I am appearing before the Commission on behalf of the North-West Line Elevators Association with Mr. Lamont, who is to present the submission and perhaps it would be convenient if I said that in addition to Mr. Lamont we have here, representing the Association, Mr. A.J. McKitcham, who is the Secretary-Treasurer of the Association and the members of the Executive of the Association who are Mr. W. McG. Rait, President of the Pioneer Grain Company Limited.

Mr. H.C. MacGregor, who is President of the Alberta Pacific Grain Company Limited, and also Vice-Chairman of the Federal Grain Company.

Mr. George Sellars, President, Federal Grain



G5 1 Company; Mr. A.S. Leach, President of the Searle Grain
2 Company Limited; Mr. Charles Kroft, President, McCabe
3 Grain Company Limited, and Mr. George Heffelfinger, the
4 President of the National Grain Company Limited.

5 Mr. Chairman, I have no particular opening
6 statement to make. I will leave that to people who know
7 more about the facts than I do, but I think it is appre-
8 ciated by the Commission that the North-West Line Eleva-
9 tors Association is a body which represents the private
10 grain handling industry in Western Canada. That is to
11 say, as distinct from the co-ops, free pools, and the
12 last organization which was appearing before you.

13 Now, Mr. Chairman, the brief has already been
14 filed with you, but in accordance with the Commission's
15 suggestion, as we understand the briefs are not being
16 read into the record. Mr. Lamont has a brief summary of
17 our submission which I would ask him to put before you.

18 THE CHAIRMAN: Thank you, Mr. Hansard. Yes,
19 Mr. Lamont? Stand or not, as you please.

20 MR. LAMONT: 1. Mr. Chairman and Members of
21 the Commission, as President of The North-West Line
22 Elevators Association may I say that we welcome the oppor-
23 tunity of appearing before your Commission and of bringing
24 to your attention as forcefully as we can the serious
25 discriminatory situation which confronts our Members and
26 which is dealt with in detail in the formal Submission
27 already filed with you on behalf of the Association.

28 2. It is our understanding that you do not
29 wish formal submissions such as we have made to be read
30 into the record but would prefer us to open our oral



661 submission before you here with a brief summary of the
2 position we take, following which I, and/or those with me,
3 will be happy to answer questions or amplify any aspect
4 of our Submission as desired within the limits of the
5 information available.

6 3. The North-West Line Elevators Association
7 has been in existence since 1899 and it speaks for what
8 is sometimes referred to as the "private" segment of the
9 grain handling industry in Western Canada. Its membership
10 comprises the fifteen ordinary joint stock companies
11 listed at the outset of our formal Brief which as a group
12 are known as the "Line Companies" and which are engaged,
13 through the operation of country elevators in the three
14 Prairie Provinces and terminal elevators at the Lakehead
15 and on the Pacific Coast, in the handling of western
16 grain in direct and very active competition with the
17 Alberta, Saskatchewan and Manitoba Wheat Pools and the
18 United Grain Growers Limited, which four organizations
19 represent the balance of the grain handling industry
20 and purport to carry on business as co-operatives.

21 4. Our main concern in this Submission is the
22 fact that our Member Companies, as ordinary joint stock
23 companies, are called upon to pay income tax at full
24 corporate rates on the income they earn whereas their
25 co-op competitors, who perform identically the same
26 functions in the grain handling business and derive their
27 revenues from that business from the same identical
28 sources and in the same identical way, have managed to
29 pay only a small fraction of income tax on their earnings,
30 a great part of the balance of which they retain and use



G7 1 competitively against us. Without going into detail, the
2 figures set out in support of our Brief show that while
3 our Members contribute fifty per cent and more of their
4 income to defraying the cost of Government, their co-op
5 competitors have managed to pay less than ten per cent.

6 5. That this retention by the co-ops of
7 earnings as tax-free capital, plus the use of the so-
8 called patronage dividend as a competitive weapon, have
9 given the pools and the U.G.G. an unfair trading advantage
10 over our Members is amply illustrated by the continuing
11 erosion of the private grain trade which has occurred and
12 has been matched by continuing expansion on the part of
13 the co-ops. Thus in the crop year 1930-31, selected
14 because at about that time the three wheat pools abandoned
15 the pooling operations they had previously conducted for
16 the account of their members and ceased in fact to be
17 true co-operatives in any sense of the word, the pools
18 and the U.G.G. operated 38% of the total of 5,146 licensed
19 elevators and did an estimated 46% of the total business.
20 At that time, the Line Companies operated 62% of the
21 elevators and enjoyed 54% of the business. By contrast,
22 in the crop year 1961-62 (the last year for which figures
23 are available) we find the so-called co-ops operating 56%
24 of a slightly larger total number of elevators and doing
25 66% of the total business.

26 6. The history of Sections 73 and 75 of the
27 present Income Tax Act and predecessor legislation under
28 which this startling and we believe alarming result has
29 come about is dealt with extensively in our Brief.

30 7. It is literally true that, so far as the



1 grain handling business is concerned, the Line Companies
2 for whom we speak and the grain co-ops now carry on and
3 for many years have carried on identically the same busi-
4 ness from which they have derived identically the same
5 revenues. As is sometimes overlooked, the marketing of
6 wheat, oats and barley, which represents the bulk of the
7 grain crop, is not done by or under control of the grain
8 handling companies whether line or co-op. This function
9 is performed by the Canadian Wheat Board. The handling
10 and storage charges received by the grain handling
11 companies in respect of their country elevator operations
12 and the fees they may derive from their terminal elevator
13 operations are identical for both the Line Companies and
14 the co-ops. The profit or loss derived from such opera-
15 tions depends in either case exclusively on volume handled
16 and efficiency. So far as the balance of the grain crop
17 is concerned, i.e. rye, flax and rapeseed, the Line
18 Companies and the co-ops again conduct their operations on
19 identically the same trading basis and make a profit or
20 loss in respect thereof in identically the same way.

21 8. The three provincial wheat pools came into
22 being in 1923-4. The U.G.G. and its predecessor company
23 had been in business as far back as 1906. As your Commis-
24 sion will be aware, when income tax was first introduced
25 in Canada by the Income War Tax Act in 1917, the low rate
26 of tax involved was not such as to create much competitive
27 advantage in favour of those who managed not to pay it.

28 9. At the outset of their operations, the
29 pools did conduct a pooling operation in the marketing of
30 their members' grain and, in order to build up capital for



G9 1 the acquisition of elevators and other facilities and for
2 the carrying on of their operations, they withheld from
3 their members so-called commercial and elevator deductions
4 which, in the course of time, amounted in the aggregate to
5 a very large sum. Following an unsuccessful attempt by
6 the Department to recover income taxes in respect of such
7 reserves and as a result of other factors mentioned in
8 our Brief, the Income War Tax Act was amended in 1930 by
9 the insertion of the famous Section 4P which in effect
10 exempted farmers' co-operatives and the like from the pay-
11 ment of income tax. During the period from 1930 to 1946
12 while Section 4P was in the Act there was not therefore
13 the same incentive for co-operatives seeking to avoid pay-
14 ment of income tax to conduct their operations so as to
15 appear to be earning no income. The incentive then
16 became one to preserve the appearance of being a farmers'
17 co-operative or the like.

18 10. During the Depression and the years of
19 poor crops which coincided, there was moreover little
20 income to which to apply the relatively much lower income
21 tax rates then prevailing and the competitive problem
22 with which our Brief is concerned did not therefore really
23 arise in serious proportions until after the outbreak of
24 the Second World War with the high tax rates it engendered
25 coupled with the return of bumper crops in the early
26 1940's. As a result of increasing protest that many so-
27 called co-operatives, including the wheat pools, were
28 taking advantage of Section 4P to avoid payment of income
29 tax, although they did not qualify for exemption under its
30 terms, the McDougall Royal Commission on Taxation of



G10 1 Co-operatives was appointed in November 1944. The appoint-
2 ment of this Commission, among other things, forestalled
3 proceedings against the wheat pools which had been
4 commenced and were about to come on in the courts involving
5 alleged liability for payment of back taxes, interest and
6 penalties totalling a reported \$25,000,000.

7 11. The McDougall Commission after full
8 enquiry in its report reached certain basic conclusions
9 and made recommendations based thereon which were the
10 subject of legislative action in 1946. The McDougall
11 Commission's basic conclusions were that co-operatives
12 were capable of earning and did in fact earn income and
13 ought to be taxed thereon on the same basis as other
14 taxpayers. They therefore recommended repeal of Section
15 4P and, dealing specifically with the subject of patronage
16 dividends, recommended, as a solution which they apparently
17 thought would remove discrimination as between co-opera-
18 tives and ordinary business, that everyone be entitled to
19 deduct patronage dividends provided they were paid in cash
20 or its equivalent or credited in exigible form. They also
21 recommended that special treatment be afforded to new
22 co-operatives, on a theory we submit quite unfounded that
23 they were difficult to establish, by exempting them from
24 income tax for the first three years of their operation.

25 12. These recommendations were implemented by
26 Parliament in the 1946 amendments to the Income War Tax
27 Act which, with one exception, resulted in the legislation
28 now found in Sections 73 and 75 of the present Income Tax
29 Act.

30 13. The basic concept of this amending



G11 1 legislation was, as clearly appears from Sub-section(1)
2 of Section 75, that patronage dividends, to qualify for
3 income tax deduction, would have to be paid out in cash
4 or its equivalent or credited in exigible form. This
5 concept of actual payment was unfortunately watered down
6 first by paragraph (1) of Sub-section 4(f) and subse-
7 quently by further amendment in 1948 by the addition of
8 paragraphs (2) and (3) of Sub-section 4(f). These provi-
9 sions, extending the meaning of the word "payment," have
10 tended to nullify the basic recommendation that dividends
11 should be actually dispersed. They are quite obviously
12 tailored to fit the peculiar circumstances of the wheat
13 pools who have made great use of them.

14 14. It will also be observed that the amend-
15 ments thus introduced called for payment of patronage
16 dividends, not to members. but to customers. This had to
17 be done in order to carry out the idea that everyone should
18 be entitled to deduct such payments. Ordinary joint
19 stock companies of course do not have members.

20 15. Notional "payments" under paragraphs (1)
21 and (2) of Sub-section 4(f) have enabled the wheat pools
22 and the U.G.G. to declare so-called patronage dividends
23 which never in fact are dispersed but are retained on an
24 indefinite basis either as having been used to redeem past
25 certificates of indebtedness or to satisfy so-called
26 forced loans." The extent to which this has been done
27 is set out in our Brief and supporting data and consti-
28 tutes one of the major sources of discrimination about
29 which we complain. The point of course is that ordinary
30 joint stock companies such as our Line Company Members do



1 not have certificates of past indebtedness to redeem under
2 paragraph (1) and are not in a position to force loans
3 from anyone under paragraph (2).

4 16. Moreover, the idea that making patronage
5 payments deductible for everyone would remove discrimina-
6 tion in favour of co-ops has completely failed. The
7 reason is that ordinary joint stock companies do not deal
8 with their members but with the public at large. Accord-
9 dingly, patronage payments made by them in fact constitute
10 cash rebates. On the contrary, in the case of co-ops, it
11 is easy to convert the few customers who are not members
12 into members and payments made to members are in fact
13 returns to them on the capital they have invested in the
14 business.

15 17. Section 73 which accords the three-year
16 exemption to new co-operatives is of course something
17 apart but we submit, on the record disclosed in our Brief,
18 that new co-ops are not entitled and ought not to be
19 given special tax treatment of this kind which again
20 discriminates against every ordinary business.

21 18. It is finally our contention that patronage
22 payments under Section 75 are no different, where they are
23 made by a co-operative, than are ordinary dividends paid
24 by joint stock companies to their shareholders. Here
25 they are in effect dividends, whereas in the case of
26 ordinary joint stock companies, patronage payments to
27 customers are of course no such thing. In this connection
28 and in particular when considering the situation as it
29 exists in the grain handling trade today, it is emphasized
30 in our brief that, apart from the fact that the co-op



G13 1 revenues from grain handling are identical with those
2 earned by their Line Company competitors, co-op revenues
3 used for patronage payments, whether in cash or on some
4 deferred notional basis are also derived from an
5 increasingly large number of very substantial side lines
6 in which the co-ops engage on a purely commercial basis.

7 19. It is therefore our submission that your
8 Commission should recommend that patronage payments, by
9 whomsoever made should no longer be permitted as tax
10 deductions but should be treated as ordinary dividends
11 where they go to the members of a co-op who are the owners
12 of its equity capital; that such payments should be
13 taxable in the hands of the recipient but obviously in
14 fairness such recipient should receive the same relief
15 as is accorded the shareholder receiving ordinary divi-
16 dends; and that Section 73 should be repealed.

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dpw 1 Thank you, Mr. Chairman. This is the summary.

2 THE CHAIRMAN: Thank you. We will proceed to
3 questioning. Mr. Hansard, do we direct our questions to
4 you?

5 MR. HANSARD: I don't propose to answer the
6 questions. If I can be of any assistance I will be happy
7 to do it. I think Mr. Lamont is quite capable of handling
8 himself if the Commission wishes to ask any questions.
9 I may say, of course, it may be more advantageous for
10 someone else in the group to deal with a particular ques-
11 tion. I think Mr. Lamont should field the first questions.

12 THE CHAIRMAN: Mr. Stewart, will you proceed?

13 MR. STEWART: Mr. Lamont, I wonder if you would,
14 at the outset, tell the Commission how long you have been
15 connected with your Association.

16 MR. LAMONT: I have been connected with the
17 Association since 1939.

18 MR. STEWART: How long have you held your
19 present office?

20 MR. LAMONT: Since 1942.

21 MR. STEWART: Now, Mr. Lamont, this brief of
22 your Association is concerned, in particular, of course,
23 with the tax treatment of the grain trade on the one hand
24 and the grain marketing co-operatives on the other. Most
25 of the questions of mine are going to be directed to that
26 particular situation. There will be some questions which
27 relate to co-operatives generally, but basically most of
28 the questioning, you will find, will be concerned with
29 the position of the grain trade as between those different
30 types of companies.



H2 1 I wonder if, at the outset, I could put to you
2 certain characteristics which I suggest appertain to these
3 two types of organizations and get your comments on what I
4 put to you so that I can find out whether we are in agree-
5 ment on what the basic characteristics are in each case.

6 I take it that the members of your Association,
7 the Line Companies, are, as you describe them, joint stock
8 companies; that is, they are companies which have share
9 capital, that the shares of these companies may or may
10 not be held by people who sell their products to these
11 companies, the grain.

12 That ordinarily, at any rate, each shareholder -
13 and perhaps for simplicity's sake we could confine those
14 to the holders of the common shares of these companies,
15 each shareholder will have one vote at a company meeting
16 for each share he holds and that if these companies carry
17 on their operations at a profit that profit will accrue
18 to their shareholders, and assuming - again, for the sake
19 of simplicity - that there is one class of shares outstan-
20 ding, it will accrue to those shareholders in accordance
21 with the number of shares they respectively hold.

22 MR. LAMONT: First, I notice you call them
23 marketing co-operatives. They are grain handling co-opera-
24 tives. They are no longer marketing, really. That passed
25 out in 1931. They did originally market their members'
26 grain; they no longer do so. The Wheat Board is the
27 marketing agency. The investor in the company naturally
28 gets - if a profit is earned, the profit will eventually,
29 after taxes, after income tax, go to the investor or be
30 held in the company's treasury for purposes of the company.



H3 1 MR. STEWART: As far as I am concerned at the
2 moment nothing turns on the meaning of grain marketing
3 and grain handling companies. I gathered from your brief
4 there were differences as between the different types of
5 grain in some respects and that the Wheat Board is the
6 marketer in some, but there are other grains which are
7 handled by these companies.

8 MR. LAMONT: Flax and rye and rapeseed, which
9 are very minor in quantity as compared with wheat, oats
10 and barley.

11 MR. STEWART: Let us call it merely the grain
12 co-operatives. I am referring in particular to the three
13 provincial associations and to the United Grain Growers
14 and I am trying to distinguish between those four
15 companies on the one hand and the members of your Associa-
16 tion on the other.

17 Taking the members of your Association, would
18 the characteristics that I mentioned pertain to those
19 particular companies?

20 MR. LAMONT: Not to all of them. We have the
21 Scottish Co-operative Wholesale Society, a member of our
22 organization. Otherwise, the companies are publicly or
23 privately-owned by investors.

24 MR. STEWART: Well, now, let us take these four
25 grain co-operatives, the three Pools and the United
26 Grain Growers: I would like to see if these particular
27 characteristics which are suggested to you are characteris-
28 tic of these companies. I realize, of course, there are
29 certain differences in this regard between the United
30 Grain Growers on the one hand and the three Pools on the



H4 1 other.

2 Would it be fair to say that these four companies
3 four co-operatives, may or may not have share capital;
4 that their members are usually farmers who do sell their
5 grain to the companies; at meetings of the particular
6 co-operatives the member is entitled to one vote as a
7 member as opposed to one vote per share, and if these
8 companies carry on their operations at a profit, these
9 four co-operatives, if there is a return paid on share
10 capital - that is, if there is share capital - if a
11 return is paid on it, it is a limited rate of return and
12 the balance of the earnings for the particular period is
13 distributed to the members, not in accordance with their
14 share holdings or their investments, if you want to
15 consider them as having an investment in a particular
16 co-operative, but in accordance with the patronage that
17 they have provided the co-operative in the course of that
18 particular period.

19 MR. LAMONT: It is a rather long question. I
20 will start off by first dealing with your question of
21 investment. Back in 1924 to 1928 the Pools deducted two
22 cents a bushel on the grain delivered by their members.
23 When I speak of the Association, I am talking of the old,
24 original pool which no longer operates in the case of any
25 of the three provinces.

26 They deducted two cents a bushel for elevator
27 repairs, and 1% of the selling price of the grain for
28 commercial reserves. That 1% amounted to 1.66 cents per
29 bushel, making a total of 3.66 cents a bushel. The
30 Pools undertook they would pay interest at the rate of 6%



H5 1 on the elevator reserve and 5% in the case of commercial
2 reserve. If this Commission will refer to the first and
3 second annual reports of the Saskatchewan Wheat Pool they
4 will see it is clearly set forth this money is being
5 deducted and it was a form of investment for the farmer
6 on which he knew he would get 6% in the one case and 5%
7 in the other.

8 That undertaking to pay interest was carried out
9 until about 1929 when they got into financial difficulties
10 and discontinued it for a number of years except when a
11 farmer in Saskatchewan brought court action against the
12 Saskatchewan Wheat Pool and the courts handed down a
13 ruling and for one or two years the Saskatchewan Wheat
14 Pool paid 3%, so there is a definite investment angle in
15 the Pool which you refer to there.

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Now, on the question of returns, patronage
returns, you refer to the voting rights. They have
certain voting rights. They have the right to elect a
delegate who is more or less -you might call him in the
category of a director of a corporation.

They each, in the country, elect delegates who
go into the annual meeting and run the affairs of the
company - at least they direct. On top of that, again,
the delegates elect a director, so this one vote is a
long way off.

Now, on the question of the distribution, you
will see we have questions there. On the question of
this patronage dividend - now, the man who put up money
back in the 1923/24 period is down pretty much to a
forgotten soul. He may have got part of his money back.
For a time the Saskatchewan Pool, I think, started buying
in these deductions at 50 cents on the dollar and gradually
moved up to 100 cents on the dollar.

As to what proportion those old resources are
redeemed, I have no way of knowing and then they were
evolving these funds so that the man who put up the money
is not necessarily - they don't pay any interest now on
that money.

Supposing a man is farming today: he has got all
this money in there. He can't be delivering grain; may
have a crop failure this year, but his grain is still in
the storage in the elevator earning money for him next
year.

The man who delivered the actual grain, the
money is earned at a storage so that he may not be getting



12 1 the earnings on the patronage that he gave it.

2 MR. STEWART: I think what you are basically
3 saying, Mr. Lamont, on this question of investment is
4 that members of any particular co-operative will have
5 varying amounts to their credit with that particular
6 co-operative; those amounts being represented in different
7 ways, and I do not dispute them, but is it not a fact that
8 so far as the earnings of a particular period are concerned
9 the distribution is made not in accordance with those
10 relative amounts standing to members' credits, what you
11 may call a relative investment of the members in the
12 particular pool, but distribution is made in accordance
13 with the patronage given by particular members to the pool
14 in that particular period.

15 MR. LAMONT: Depending on how much grain a
16 farmer delivers this year he would get the earnings of
17 that particular year, but those earnings may not come
18 from the grain delivered in that particular year. It
19 does not necessarily come from grain. It might be from
20 the printing operations or their rentals from buildings
21 or from the multiplicity of operations in which they
22 engage.

23 MR. STEWART: But keeping the matter as simple
24 as we can, subject to these qualifications that you
25 mentioned, the basic distribution of patronage dividends
26 in respect to a particular year is to the customers in
27 that year in proportion to their custom rather than to
28 the members in accordance with their investment?

29 MR. LAMONT: That is so, but the earnings may not
30 have come from the deliveries of that particular year



I3 1 entirely. It is not necessarily a distribution of their
2 particular grain. It's the distribution of the pool, the
3 earnings of the operation, and in the storage of grain
4 from previous years.

5 MR. STEWART: Is the basic distinction between
6 the line companies on the one hand, and these four
7 co-operatives on the other, this: that the ultimate bene-
8 ficiaries of the operations of the line companies are
9 their shareholders in accordance with the numbers of
10 shares held?

11 Whereas, in the case of the four co-operatives
12 the ultimate beneficiaries are the customers of the
13 co-operatives in proportion to their patronage?

14 MR. LAMONT: No, the ultimate beneficiary of
15 the operation of line companies is the Government, 52%;
16 and the shareholder, 48%, and in connection with the pools,
17 100%. No participation by the Government.

18 MR. STEWART: Leaving the Government out of it
19 for the moment, Mr. Lamont - and I realize that the reason
20 we are here is that the Government is very much in it -
21 but accepting the rules as they are for the moment, and
22 accepting the fact that the line companies are paying tax
23 at the corporate rate, and that the co-operatives are
24 paying, or are permitted to deduct, patronage dividends
25 for tax purposes, the ultimate profit, the profit after
26 taxes, of the line companies goes to its shareholders,
27 in accordance with the number of shares held.

28 The ultimate profit, if there is such a thing,
29 of the co-operatives, goes, for a particular year, to its
30 customers, in accordance with the patronage; is that a



I41 fair statement?

2 MR. LAMONT: Yes, I would say it is a fair
3 statement, but the investor in the private companies, if
4 there is a surplus after tax, and that money is not
5 required for working capital, expansion of the business,
6 it would go to the shareholder.

7 MR. STEWART: Well, what I am really getting at,
8 you see, is this: I realize that these line companies and
9 the co-operatives may be, as you suggest, carrying on
10 exactly the same type of business, and they may be perfor-
11 ming identical functions, but are we not faced here with
12 the very basic question which is: whether we have two
13 quite distinct forms of economic association?

14 Let me explain why I put that question to you.
15 What I have in the back of my mind in this connection is,
16 that if there are two distinct types of economic associa-
17 tion, the line company on the one hand, and the co-opera-
18 tive on the other, perhaps this is a point we are going
19 to be talking about later on today, but should the tax
20 rules which are applicable to the one form be the same as
21 those which are applicable to the other?

22 I know what you are going to say to that ulti-
23 mate question. I am well aware of what you are going to
24 say, but neither defending nor attacking them, let us
25 assume these rules are in effect. What are your views
26 on that question; whether these are two quite separate
27 and distinct types of economic association?

28 MR. LAMONT: I do not see that they are really
29 any different. That is, in the one case a group of inves-
30 tors have got together, pooled their resources, and they



15 1 provide a service for the farmer.

2 In the other case, a farmer investor group gets
3 together, and builds a series of elevators, engages in
4 business generally, and from the pooling of his money he
5 makes a profit, or he suffers a loss.

6 Now, if you get into an agency co-operative,
7 you are talking about a different thing. I am talking
8 about a group of farmers who get into a commercial venture,
9 and this is a commercial venture.

10 MR. STEWART: We are talking about these four.

11 MR. LAMONT: They are definitely a commercial
12 venture in every sense of the word.

13 THE CHAIRMAN: Mr. Stewart, is this a good point
14 to break?

15 MR. LAMONT: On that point, they earn a profit
16 or suffer a loss at the end of the year. Any accountant
17 can figure out, regardless of what they want to call it,
18 whether excess charges or anything else - they can figure
19 out whether they have got a profit or a loss, and it is a
20 very simple thing for the Income Tax Department to say
21 what the tax should be.

22 MR. STEWART: So that you say that the members
23 of a co-operative are entrepreneurs in the same sense as
24 a joint stock company?

25 MR. LAMONT: They are a group of investors who
26 happen to be engaged in agriculture.

27 THE CHAIRMAN: We will stand over until 2.15.

28

29 --- Luncheon adjournment.

30



R/dpw --- On resuming at 2.15 p.m.

2 THE CHAIRMAN: If you have got nothing to say
3 on this point, Mr. Secretary, I think we will ask Mr.
4 Stewart to continue his examination. Are you people all
5 ready?

6 MR. HANSARD: Yes, sir. I wonder, before Mr.
7 Stewart begins, if I may file this? On page 6 of our
8 brief, in paragraph 2.1, reference is made to our filing
9 a specimen copy of the agreement that is signed between
10 all the grain handling companies and the Canadian Wheat
11 Board, and we said we would file a copy of that and tender
12 it as an exhibit.

13 I have such a specimen copy. I wonder if this
14 would be a good time to tender it so your record will be
15 complete?

16 THE CHAIRMAN: Thank you. Is that not what we
17 have as Exhibit A at the back of the brief?

18 MR. HANSARD: Yes. This can be the formal copy,
19 then.

20
21 --- EXHIBIT NO. 191: Formal copy of specimen agreement.

22
23 MR. STEWART: Mr. Lamont, to continue with our
24 discussion, I observe that in one or two places in this
25 brief of your Association you use the expression "bona
26 fide co-operative." I wonder if you could tell the
27 Commission what you mean by that expression and how you
28 distinguish between bona fide co-operatives on the one
29 hand and other co-operatives on the other?

30 MR. LAMONT: Well, Mr. Chairman, I would say



AA2 1 that the parent organizations of the Manitoba, Saskatchewan
2 and Alberta Wheat Pool elevator companies, as they
3 originally operated from their formation in 1923/24, until
4 1929 and partially into 1931, that they were a true type
5 of co-operatives in the way that they accepted the produce
6 of their members. That is wheat only at that time.

7 They sold it, they delivered the proceeds of
8 sales, less selling expenses. They did make these deduc-
9 tions which I mentioned this morning: elevator reserves
10 and the commercial reserves, and with those reserves they
11 invested that money in elevators.

12 Now, it is rather interesting to note that when
13 they set up these elevator companies, you will find, in
14 referring to the financial statement of the Saskatchewan
15 Wheat Pool, that the elevator companies that they set up
16 originally did pay income tax.

17 Now, in Alberta, there was a different situation
18 that existed there. You had the option of paying, for
19 instance, a provincial income tax, paying either the
20 provincial tax or you paid a per elevator tax; \$50 an
21 elevator, whichever was the greater. The Saskatchewan
22 Co-operative Elevator Company which operated in Saskat-
23 ewan from 1911 until it was absorbed by the Saskatchewan
24 Wheat Pool in 1926 paid income tax on exactly the same
25 basis as any ordinary corporation.

26 United Grain Growers, up until the amendment to
27 the Act in 1946, paid full income tax. They were one of
28 the main complainants against this favoured situation
29 that the pool got itself into after the passage of Section
30 4P in 1930. Now, how the pools did get under 4P we



AA3 1 contend - the United Grain Growers contend - were in there
2 improperly. Our contention was upheld by the Department
3 of Justice and they were assessed and the case was to come
4 before the courts at the time of the appointment of the
5 Royal Commission so that when I say the pool as originally
6 constituted, that is the Saskatchewan Co-operative Wheat
7 Producers Limited, the Alberta Co-operative Wheat
8 Producers Limited, the Manitoba Co-operative Wheat
9 Producers Limited, which went into bankruptcy finally,
10 and, I believe, is still in bankruptcy. I never heard of
11 it being taken out.

12 Those three organizations were, I think, true
13 co-operatives in that they accepted in this case the
14 wheat. They sold the wheat. They returned the proceeds
15 of sale less selling expenses but they set up these commer-
16 cial organizations which we are discussing today.

17 Now, there may be other true agency co-operatives.
18 It is pretty hard to put your finger on them because they
19 get into investing money and making a return on the invest-
20 ment so that I would find it hard to find a true agency
21 type of co-operative today.

22 MR. STEWART: Then, Mr. Lamont, your distinction
23 appears to be on the basis of function performed by the
24 co-operative.

25 MR. LAMONT: Function performed and the form of
26 earning income.

27 MR. STEWART: Let me ask you about a number of
28 other criteria, so that I can ascertain whether or not
29 these are material to you in connection with this overall
30 question as to what is a bona fide co-operative and what



AA4 1 is not.

2 I take it, from what you have said about the
3 pools that the fact that an association of this nature is
4 incorporated does not prevent it from being a bona fide
5 co-operative?

6 MR. LAMONT: You could have a bona fide co-opera-
7 tive if it carried on business in a manner in which it did
8 not earn income or suffer a loss.

9 MR. STEWART: So the fact of incorporation is
10 not ---

11 MR. LAMONT: I don't think it has a thing to do
12 with it, whether it is incorporated or unincorporated.

13 MR. STEWART: I take it because you are prepared
14 to recognize the pools as they existed in the earlier days,
15 the number of members is not material?

16 MR. LAMONT: No. You could have a million or
17 could have ten. I don't think that has got a thing to do
18 with it except from a political standpoint.

19 MR. STEWART: The size of the operation is not
20 material, then?

21 MR. LAMONT: No.

22 MR. STEWART: The fact that there is more than
23 one type of operation may not be material?

24 MR. LAMONT: Well, you are getting into a little
25 different ground there. If you had a co-operative that -
26 if a group of farmers decided to bring in a carload of
27 potatoes, and they appointed somebody to look after the
28 potatoes for them, and paid the cost of the potatoes and
29 paid his expenses for looking after them, and if there
30 were a few dollars left over after you got the car of



A5 1 potatoes distributed, that is an agency type of co-opera-
2 tive and there is no return.

3 Once you get into a set-up such as we have down
4 here, a supermarket that has thousands of types of goods
5 in the store, and you pool all the buying and selling of
6 all those goods, and then return patronage dividends, what
7 you are doing is returning a profit on an overall trading
8 operation, whether you call it a co-operative or anything
9 else, or whether her hair is red, white or black; regard-
10 less of ownership, I don't think it makes a bit of
11 difference.

12 MR. STEWART: Are you suggesting that the only
13 bona fide co-operative is an agency co-operative in the
14 strict sense?

15 MR. LAMONT: Once a co-operative gets into the
16 use of capital, then it moves itself into another category.

17 MR. STEWART: You mean once it acquires capital
18 of its own?

19 MR. LAMONT: Yes. After all, supposing you are
20 selling apples, and you get into the processing of apples
21 and you acquire a great deal of capital: you are using that
22 money for working capital. That is, there is some return
23 on that capital.

24 MR. STEWART: Then, let me ask you this: is it
25 a fact that the co-operative deals, or you deal with non-
26 members as well as members; is that material?

27 MR. LAMONT: I don't think it matters whether
28 they deal with members or non-members. What we are
29 looking at is the profit.
30



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2 THE CHAIRMAN: Mr. Stewart, I didn't hear the
3 last reply. What you are looking at --?

4 MR. STEWART: Profit.

5 MR. LAMONT: Profit, whether from a member or
6 non-member. The Act, as you know, at the present time
7 differentiates between member and non-member but in the
8 payment of patronage dividends you don't have to be a
9 member of an organization. A private company can adver-
10 tise intent to pay patronage dividends and pay it to
11 their customers. They are not necessarily members.

12 MR. STEWART: Does that come down to this, in
13 your opinion?

14 MR. LAMONT: There is one point: when they start
15 with non-members, why are they dealing with non-members
16 other than to make a profit?

17 MR. STEWART: Mr. Lamont, I am in the position
18 of asking questions rather than answering them. Do I
19 take it, at some stage in the operations of what starts
20 out as a bona fide co-operative you would expect it could
21 happen that the organizations get to the point where there
22 is a profit of the Association as opposed to a profit of
23 the particular members and at that point, in your opinion,
24 the co-operative ceases to be bona fide?

25 MR. LAMONT: I am not clear on what you are
26 asking.

27 MR. STEWART: Let me rephrase it. You say this:
28 at the stage where the Association earns a profit that it
29 ceases to be bona fide?

30 MR. LAMONT: No, they are in a different posi-
tion. Once they get into commercial operations, buying



BB2 1 and selling of goods - not merely acting as selling agent
2 or buying agent for their members, but in the ordinary
3 commercial operations they are going to make a profit or
4 suffer a loss.

5 MR. STEWART: Let us confine this for the
6 moment to grain marketing or grain handling co-operatives,
7 whichever expression you would like to use. You told me
8 it doesn't matter if they have a million members, they
9 are still bona fide co-operatives. Let us suppose we have
10 two and each have a million members. You might conclude
11 that one is bona fide and one isn't. What is the essen-
12 tial difference between the two, in your mind?

13 MR. LAMONT: The pools started out - first, the
14 compact wheat pools started out with over 100,000 members
15 in the three provinces. They accepted the wheat of their
16 members and returned the proceeds on sales less carrying
17 expenses. It didn't matter whether they had 50 members
18 or 100,000 members. They accepted the grain; they sold it
19 and returned proceeds of sale.

20 They didn't have any handling facilities. All
21 they had was a bank account. They are selling agents
22 employing men to sell.

23 MR. STEWART: As soon as they provided their
24 members with addition services such as storage did they
25 cease to be bona fide, in your opinion?

26 MR. LAMONT: The parent organization may have
27 been a bona fide one, but the operating organizations
28 they were commercial undertakings. They owned assets,
29 earned money on the assets. They were a trade organization;
30 bought and sold grain. They stored grain and entered into



BB3 1 a multiplicity of other things; milling of flour, grinding
2 of seeds, oilseed plant, publishing and printing business.
3 They pool all these earnings and if they have a loss,
4 what would happen there? I know the answer. I don't have
5 to have an answer. It would have to carry over to the
6 next year to pick up the loss. It would have to be the
7 members of the next year, the next year or some future
8 year's business.

MR. STEWART:

9 Take the wheat pools in connection with their
10 current operation as regards rye, where they, as I under-
11 stand it, are still performing pooling functions. As
12 regards that aspect of their activities are they bona
13 fide co-operatives?

14 MR. LAMONT: I don't think there is a pool in
15 rye, but some of the companies have a pool in rapeseed.

16 MR. STEWART: All right.

17 MR. LAMONT: The rapeseed - that is merely,
18 you set up some men in your office to handle that rapeseed
19 pool. You get a handling charge on the rapeseed; you get
20 your expenses, and that goes into the overall earnings,
21 into your elevator earnings. The mere operation of the
22 pool - for instance, we and several of the line companies
23 together operate a pool. We carry that on at cost and
24 return the profits of sale.

25 There is nothing left at the end and certainly
26 there is nothing to tax, but we do hope to get something
27 out of the handling and the storing of the rapeseed.

28 MR. STEWART: Well, now, Mr. Lamont, it does
29 seem to me the basic ground of distinction between bona
30 fide co-operatives and other co-operatives comes down to



BB4 1 the complexity or multiplicity of the operations which
2 these co-operatives are carrying on.

3 MR. LAMONT: If you have a pure agency where you
4 don't get involved in the ownership of properties and the
5 earning of money on investments, which is thrown into the
6 pool - if you stay away from that, if you merely accept
7 goods of your members, return the proceeds of sale less
8 your handling expensaes, there can be no profit and nothing
9 is taxable.

10 MR. STEWART: Let me put this to you: in the
11 early days of what has become, in the present day, the
12 joint stock company, two or three individuals bound them-
13 selves together to engage in a joint venture. Ultimately,
14 in different countries they were permitted to do this in
15 a corporate form. These early companies carried on their
16 operations in what we today refer to as a pretty primitive
17 manner. Their operations weren't complex. They weren't
18 engaged in multifarious types of business, but the form
19 of corporations which evolved in England and elsewhere
20 gradually grew. It turned out to be well-adjusted to the
21 development of the modern state, commercial activity of
22 our modern civilization with the result that that type
23 of corporation with relatively minor changes in character
24 evolved into the Gargantuan corporations we have today:
25 General Motors, General Electric and so on, and now, in
26 essence, the nature of General Motors is no different from
27 the nature of the corporation which you and I might form
28 to carry on some very minor type of activity.

29 MR. LAMONT: Or the wheat pools.

30 MR. STEWART: Now, what I am wondering about is



BB5 1 how the nature, the fundamental nature, of the co-operative
2 changes merely because, instead of carrying on one parti-
3 cular activity on behalf of its members - namely, in the
4 case of the grain co-operatives, the marketing of wheat -
5 they now indulge or engage in a great many different types
6 of activities; they store grain and they do the other type
7 of things you refer to in the brief. Has this changed
8 their fundamental nature?

9 MR. LAMONT: They changed their nature. It is a
10 central - the weavers of England - they may have been a
11 co-operative. I don't know. It was before my time. The
12 co-operatives themselves have changed their nature. They
13 have adopted the General Motors principle of operation,
14 but for some reason they want freedom from income tax.
15 They don't seek freedom from municipal tax or business tax;
16 they pay all those.

17 At one stage they paid income tax, but they got
18 to the taxation authority, and they have got able managers
19 and accountants and they do their best to avoid the payment
20 of income tax. They themselves have changed. I am not
21 trying to change the set-up and construction of the
22 co-operative. They are the people who set up the change.

23 MR. STEWART: Mr. Lamont, you indicated - and I
24 wonder whether you would consider this yourself, and I
25 think it is the law of the land, and I am not talking
26 about tax law: that co-operatives may be incorporated.
27 You conceded, in any event, that the mere fact of incor-
28 poration doesn't change the fundamental nature.

29 MR. LAMONT: Are they earning a profit?

30 MR. STEWART: You indicated there was nothing



1 to prevent a bona fide co-operative being incorporated, I
2 think.

3 MR. LAMONT: Yes.

4 MR. STEWART: Some of them have incorporated
5 themselves, and the mere fact of incorporation on that
6 basis doesn't change their basic nature. That is why, before
7 lunch, I attempted to define with you the general nature
8 of the co-operatives. I attempted to get your views on
9 the question of whether there are two fundamental types
10 of economic associations, because if there are, I think
11 there is a very real question.

12 I suggest to you there is a very real question
13 whether the nature of the association which is the
14 co-operative changes merely because it grows in the size and
15 complexity of its operation.

16 MR. HANSARD: Perhaps I might get into this.
17 It seems to me Mr. Stewart is trying to discuss sort of a
18 combined legal question with Mr. Lamont. Surely to
19 goodness, if there is a separate corporate entity, there
20 has to be incorporation? There has to be a separate
21 entity in order to be a taxable entity.

22 There are two questions. One: does that entity
23 have income and if it does then I think this is our
24 submission; that it should be taxed on that earning.
25 There has to be an entity before there can be something
26 that is taxable, but it does not matter as long as there
27 is an entity what the form of the entity is as long as it
28 identifiable and earning income that is subject to taxa-
29 tion, and merely because you call it a co-operative, if,
30 in fact, it is earning, we say it has ceased to be a



BB7 1 co-operative because the very essence of co-operation,
2 as we understand it, is that they don't earn income, and
3 that is the whole thesis upon which they say they shouldn't
4 pay taxes.

5 Whether or not it is set up in one form or
6 another as a separate entity and earning income, then I
2 7 think it is our thesis that it should pay taxes on the
8 same basis as other entities with whom it is competing.

9 THE CHAIRMAN: I might interrupt here. Mr.
10 Hansard, I think, has changed the course of what I was
11 following, but if he is correct in what he says and has
12 the support of Mr. Lamont it seems to me, perhaps, that
13 ends the discussion. The co-operative ceases to be a
14 bona fide co-operative, as you said, Mr. Hansard, if it
15 earns profit. That is not what I got from Mr. Lamont.

16 MR. HANSARD: I am sorry. I may be wrong.

17 THE CHAIRMAN: Is that your view, Mr. Lamont?
18 Does it cease to be a co-operative when it earns a profit?

19 MR. LAMONT: The co-operative is a strange
20 organization in many ways; it varies. It is a huge
21 commercial undertaking, that we compete with, classing
22 itself as a co-operative. I understand that you have to
23 be registered in order to be able to call yourself a
24 co-operative. There are many different kinds of co-opera-
25 tives.

26 I don't care who wants to call themselves a
27 co-operative so long as if he is earning a profit he pays
28 his share of the tax load. They can call themselves any-
29 thing they like.

30 MR. STEWART: Now, Mr. Lamont, I think it may



1 be unprofitable to discuss this particular question any
2 further at this particular time. In any event, if we
3 have a co-operative which is a bona fide co-operative
4 within your meaning of the term do you concede that the
5 present tax rules are not inequitable?

6 MR. LAMONT: If you have a mutual concern, what
7 is called a co-operative or mutual, or anything else that
8 has no profit, that returns the proceeds of sale, but once
9 it starts distributing income before taxation, then I
10 argue it has income.

11 As I say, the original concept of wheat pools: they
12 accepted wheat from their members; they returned the
13 proceeds on sale less selling expenses and there could
14 be no profit. I will go that far as to concede there is
15 no profit there.

16 Once they got into the subsidiary operations
17 and invested their members' money which they deducted
18 from the proceeds of sale of wheat - as a matter of fact
19 it was so confusing that the Income Tax Department at
20 that time attempted to assess the pools in that connection.
21 That is the money the pools were getting, the 3.66 cents
22 a bushel.

23 They took action against the Saskatchewan Wheat
24 Pool - I think quite improperly and with complete misunder-
25 standing of the operation. What they should have followed
26 through was the earning of income on the 3.66 cents a
27 bushel which amounted to \$30 million which, added to the
28 2 cents for those so-called various operations, \$20 million
29 - they got \$50 million of capital invested plus reinvest-
30 ment of earnings. They have got assets, probably, in the



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BB9 1 neighbourhood of \$200 million on which they are earning
2 income on which they should pay taxes.

3 MR. STEWART: Well, now, let us proceed, Mr.
4 Lamont, for a moment, to a discussion of the question of
5 the deductibility of patronage dividends, because as I
6 read your brief, this is your primary cause for concern
7 at the moment.

8 Again, I would like to give an example and ask
9 you to comment on it. My understanding of the co-opera-
10 approach to this particular question, as I understand it,
11 they consider that there is an essential difference between
12 the dividend on share capital in ordinary commercial
13 corporations and the patronage dividends paid by the
14 co-operatives.

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1 The difference is, as I understand it, something
2 like this: a dividend paid by an ordinary commercial
3 corporation is a distribution to the owners of the share
4 capital of that corporation of part of its residual profits.

5 Now, the co-operatives may go so far as to say
6 that a patronage dividend of a co-operative is also a
7 distribution of a residual profit to its customers. If
8 they go that far, they then proceed to say that that
9 distribution is made in accordance with patronage, and
10 therefore, in essence is a price rebate to the customers
11 of the co-operative, which is just as deductible as any
12 price concession which may be made by an ordinary commer-
13 cial corporation to its customers.

14 That, broadly, is my understanding of the
15 co-operatives' position as regards the distinction between
16 dividends of commercial corporations and patronage dividends
17 of co-operatives and I wonder if you would care to comment
18 on that?

19 MR. LAMONT: In the first place, we have no
20 objection to anybody paying patronage dividends. What we
21 say is - and we are dealing, in this case, with our
22 competitors, the pools - their earnings do not necessarily
23 come from the grain which is delivered in that year. They
24 have grain in stores; some of the grain might be in stores
25 in their elevators six or seven years. In the meantime,
26 the man who delivered that grain into the elevators may be
27 dead and gone, or left the farm, or may have had a crop
28 failure and delivered no grain in the current year. The
29 earnings on that grain go on.

30 They put up a very fine office building. I



CC2 1 trust you had an opportunity of seeing it when you were
2 in Calgary. It cost \$3 million. Half of it is rented
3 out to customers of various kinds.

4 They have working capital in the neighbourhood
5 of over \$20 million which enables them to buy and store
6 grain in their own right. They have put up thousands of
7 elevators. They put these huge terminal elevators up,
8 all money invested; they are in the printing and publishing
9 business. They earn the money from a multiplicity of
10 operations.

11 Now, I would say that they should first pay the
12 same as other companies pay; income tax on those earnings.
13 Then, after that, if they want to distribute the residual
14 in patronage dividends, or any other way, well and good,
15 but you see they have that first, the \$50 million of their
16 members' money and they pay no interest on it and there
17 is no maturity date to it. They have got that capital
18 and instead of paying it in one form, they pay it in
19 another; pay it as patronage dividends rather than as
20 interest.

21 MR. STEWART: Have you had an opportunity of
22 reading the brief which was filed with this Commission on
23 behalf of the Alberta Wheat Pool?

24 MR. LAMONT: No. I have received a copy of it
25 but I have not had an opportunity of reading it. I saw a
26 newspaper report on it.

27 MR. STEWART: So I would like to, again, state
28 my understanding of the position which is taken in the
29 brief on this particular point. They say - again, as I
30 understand it, and I have not discussed this with the



003 1 Alberta Wheat Pool and I may be mistaken in their position
2 but as I understand it they say this: it may well be that
3 the income of the Alberta Wheat Pool - and I suppose if it
4 is true of them, it may be true of the other co-operatives
5 - containing two elements: one is a return on capital and
6 the other is properly to be regarded as a price rebate to
7 its customers.

8 Now, they indicate that it would be extremely
9 difficult to divide that income between these two elements
10 but it may be that what they are suggesting is that it
11 would be reasonable for tax purposes to assume that one
12 of these co-operatives has a certain capital employed for
13 tax purposes which should be deemed to earn a particular
14 return. That is as regards that part of its income it is
15 taxable and as regards the balance, it is distributed by
16 way of patronage dividends and that should still be
17 treated as a price rebate and, therefore, not taxable.
18 Could you comment on that?

19 MR. LAMONT: I don't know whether in the course
20 of your examination of the manager of the Alberta Wheat
21 Pool you had an opportunity of discussing with him the
22 source of earnings. I think if you had, he would have
23 told you, "Well, some of our elevators make money, and
24 some of our elevators lose money."

25 An elevator that is in a poor crop district,
26 in a hailed-out district, in an over-built area - that
27 elevator might lose money.

28 A few miles off, the area may not be over-built,
29 may be a very large handling at their elevator. That
30 elevator might make a good profit. Now, here are two



CC4 1 farmers; one delivers to the profitable elevator and one
2 delivers to the losing elevator, the elevator that
3 actually loses money, but they both get the same patronage
4 dividend.

5 MR. STEWART: Is this not simply a reflection of
6 the fact that the size of this operation has become such
7 that the risk is spread?

8 MR. LAMONT: It merely shows that it is an
9 overall operation of the earning of money in their
10 terminals; the earning of the money in storing grain; in
11 their buying and selling of wheat, oats and barley, and a
12 multiplicity of operations they carry on. Premium grain
13 and conditioning grain in the terminals. It is an overall
14 operation in which they make an overall profit or loss.

15 MR. STEWART: Let me put the question to you
16 this way, Mr. Lamont: would you concede that if the
17 co-operatives were taxed - I am talking about marketing
18 co-operatives on the basis that their income consisted, in
19 part, of a return on capital - that it would be reasonable
20 to treat another part of their income as representing a
21 deductible price rebate to their customers?

22 MR. LAMONT: What kind of a co-operative are
23 you talking about?

24 MR. STEWART: I am talking about a marketing
25 co-operative.

26 MR. LAMONT: Are you talking about a retail
27 store?

28 MR. STEWART: No, a marketing co-operative.
29 Let's take, for example, one of the wheat pools.

30 MR. LAMONT: They are no longer marketing



CC5 1 co-operatives. These wheat pools ceased to exist in
2 1931.

3 MR. STEWART: I accept that.

4 MR. LAMONT: They ceased to carry on business.

5 MR. STEWART: It is an unfortunate use of
6 words on my part. Let's take one of the pools.

7 MR. LAMONT: Do you mean the so-called wheat
8 pools or pool elevator companies or what?

9 MR. STEWART: Yes. Let's take the Manitoba
10 pool or the Saskatchewan pool or the Alberta pool. I put
11 it to you - let's take the United Grain Growers. If
12 these companies are now to be taxed on the basis that
13 part of their income represented a return on capital
14 employed in the business and on the basis that the balance
15 of their income represented a price rebate to their
16 customers, which was deductible, what would your reaction
17 be to that?

18 MR. LAMONT: Well, I think the question is
19 based on the lack of understanding of the business as is
20 carried on.

21 MR. STEWART: I am afraid that may be so.

22 MR. LAMONT: They don't market the produce to
23 their members. They merely handle this grain and they
24 carry on these various other operations, ordinary commer-
25 cial undertakings, exactly the same as our own; carry it
26 on in precisely the same manner, and it's all earning of
27 income, and the whole thing is to be taxed. You can't
28 segregate part of it.

29 MR. STEWART: That is your answer to the ques-
30 tion. I don't think my question is related to the nature



006 1 of their operation. I think my question related to their
2 income. If it did not - let me put it to you this way:
3 let us assume that one of these four companies has income
4 in a particular year. Let us assume that in one way or
5 another we determine that that company has a certain
6 amount of capital employed in its business and that for
7 tax purposes the income is segregated into two parts;
8 one of which is taxable and the other is treated as repre-
9 senting a price rebate to its suppliers, if it is a pool.

10 What is your reaction to that type of proposal?

11 MR. LAMONT: In the first place, this is not a
12 price rebate. It's a distribution of profits they carry
13 on.

14 MR. STEWART: I take it that is your point,
15 that in the manner in which these companies operate there
16 is not, in fact, a price rebate.

17 MR. LAMONT: It's a distribution of profits.

18 MR. STEWART: So that again do we not come back
19 to the basic question of what is the nature of this type
20 of association?

21 MR. LAMONT: Just on that last question, Mr.
22 McKitcham has a point I think he wants to express on the
23 matter of price rebates.

24 MR. MCKITCHAM: Mr. Stewart, my understanding
25 of the distinction between a price rebate and a patronage
26 dividend, as paid by a co-operative, is this: a price
27 rebate is paid to somebody whose economic interest is
28 diverse from your own. That is to say, it is a refund
29 given by a seller of merchandise in the hope or expecta-
30 tion that this refund will encourage the customer to do



CC7 1 business with him in the future, or will in other ways
2 build up his good will.

3 On the other hand, a patronage dividend when paid
4 by a co-operative represents a division of part of the
5 profit earned by the investment which the members have
6 made in that co-operative over the years, and I think it
7 is also a point that in some situations patronage dividend
8 is not only a patronage dividend paid in relation to the
9 business done by the co-operative, it also, in fact, is
10 a patronage dividend paid in proportion to the member's
11 investment.

12 This arises by coincidence, not by design, but
13 it arises because of the practice of co-operatives of
14 paying part of their patronage dividend by way of dividend
15 credits, and so on, so that payment over a long period of
16 years, not looking at any one year, but over a long period
17 of years in the case of the three pools, for instance,
18 the patronage dividend which a member receives will also,
19 coincidentally, represent a return proportionate to the
20 amount which they have invested in the enterprise.

21 It seems to me a singularly inappropriate manner
22 for levying a tax on any organization simply because of
23 the manner in which it chooses to distribute its income,
24 particularly so when, in some cases, the manner may, at
25 the end of this long period of years, be similar or even
26 identical.

27 MR. STEWART: Is it not contended on behalf of
28 the co-operatives, in any case, that this suggestion that
29 you can only grant price rebates to people who are diverse
30 in interest is unsound, but that, in any event, the



009 relations between a member of a co-operative and the
2 co-operative are of two types, with the same person
3 dealing with the co-operative in two capacities. He is,
4 first, a member. Secondly, a customer, and that in his
5 capacity as customer he is dealing with the co-operative
6 on an arm's length basis as any customer of one of the
7 line companies will be dealing with it.

8 MR. McKITCHAM: I don't see how you can accept
9 this position when you appreciate that that customer has
10 a large investment in the co-operative.

11 MR. STEWART: He may or may not have a large
12 investment. He may be a new member who has no investment.

13 MR. McKITCHAM: No; taking it in any one year
14 this may be the case, but when you take it over a long
15 period of time, in many cases his investment is propor-
16 tionate to the amount of business he performs with the
17 co-operative.

18 MR. STEWART: I think it is perhaps unnecessary,
19 but I should make the point that I cannot accept any parti-
20 cular proposition. I am trying to explore this whole
21 question, which is a very interesting and difficult ques-
22 tion.

23 MR. HANSARD: One of the curious things that
24 struck me when I was investigating this, is Section 75,
25 which is captioned patronage dividends, nowhere makes use
26 of the expression "patronage dividend" at all, and I think
27 a lot of the difficulty that arises in this matter is in
28 using the expression "patronage dividend" to describe
29 something that is only a patronage payment.

30 Now, patronage dividend should mean, and originally



CC9 1 did mean that you are dividing up in accordance with
2 patronage the result of the operation, but here when you
3 are making a payment in accordance with patronage it may
4 not be a price rebate, unless it is a rebate of a
5 customer's price, and the price has to relate to the
6 particular transaction and, as I say, you don't get a
7 price rebate unless you are handing back to the man a
8 part of the price he has paid but this is not the case,
9 as I understand it, in respect to patronage payments
10 which are being claimed as patronage dividends, wrongly
11 so called, I suggest, for deducting.

12 MR. STEWART: May it not, Mr. Hansard, be
13 simply a reflection of the difficulty of dealing with
14 allocation in respect to patronage when you have the
15 large number of members and the large number of trans-
16 actions that are involved here?

17 MR. HANSARD: No, I don't think the number of
18 transactions or the number of members has anything to do
19 with it. I think where this difficulty arises is when
20 the McDougall Royal Commission, when there were complaints
21 about tax discrimination at that time, I don't know
22 whether this is a particularly apt expression, but they
23 felt that the proposition was, "Let's let everybody pay
24 patronage dividends and then nobody will complain," but
25 the point is that the draughtsmen of Section 75, which is
26 the legislation that was put into implement their thinking,
27 saw that you could not talk about patronage dividends
28 where you were going to make the patronage dividend
29 payable not in proportion to business done by members,
30 but in proportion to business done by customers.



CC10

1 Now, they take customers because to bring every-
2 body into this thing - the ordinary business people did
3 not have members; they were dealing with customers, so
4 they made it all customers, and once they did that, it
5 ceased to be a requirement that the patronage dividend
6 was a divying up of what was left over after the particular
7 pooling operations. It ceased to be that.

8 It was merely a payment of what was left over
9 after the operation, not to the members as such, but to
10 customers. It so happens that the wheat pools deal not
11 exclusively, but almost exclusively with members. There-
12 fore, when they make payments, the money goes back to the
13 members and he doesn't care how he gets it, but the
14 ordinary business, when he makes patronage payments, it
15 is, in fact, handing money back to his customers so the
16 ordinary businessman may be making a rebate, but the
17 other man is not because it is going back to the people
18 who own it.

19 THE CHAIRMAN: What do you mean by the ordinary
20 business?

21 MR. HANSARD: I am talking about the ordinary
22 joint stock company that we speak for.

23 MR. STEWART: While we are discussing Section
24 75, could I perhaps direct your attention to page 32 of
25 your brief, because the first sentence on that page is
26 one which I am not sure I understand. It reads this way:

27 "Accordingly, while a true patronage
28 dividend, genuinely paid by a bona fide
29 co-operative, would no doubt fall under
30 Section 75, payments or allocations



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CC11 1 under that section to qualify for tax
2 deduction are by no means the neces-
3 sary equivalent of patronage dividends."
4 Now, is the explanation the one you have just
5 made?

6 MR. HANSARD: I think that is what this is
7 intended to be. In other words, we draw the distinction
8 between patronage payments under Section 75. They don't
9 have to be dividends; they have to be made in accordance
10 with patronage, but they are made to a customer and you
11 don't give dividends to customers.

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DD/PB/dpw 1

2 I can see this little confusion when you read
3 it the second time. I think, perhaps, if this is taken
4 in connection with what precedes it on page 31 it is
5 clearer. My point is made right there at point two.

6 MR. STEWART: Yes, but on page 31 you say that
7 payment was not now made to members, but to customers
8 whether members or not and the amount of the fund was to
9 depend on the whim of the taxpayer. You say further
10 down on page 32 in the second sentence of paragraph 6.3:

11 To the extent that they are paid, they
12 are exactly the same as the payment of
13 dividends by ordinary joint stock
14 companies made in the discretion and at
15 the will of the Board of Directors and
16 out of the general funds of the corpora-
17 tion derived from its overall opera-
18 tions, including the numerous subsidiary
19 commercial undertakings having nothing
20 to do with the original purpose for which
21 the members banded together to co-operate."

22 Just dealing with that last sentence and the
23 last part of page 31 for the moment, again, it seems to
24 me you are arguing on two different points; the first is,
25 it is a different type of economic association, and,
26 secondly, is a patronage dividend so called ever wholly
27 or in part in the nature of a rebate?

28 MR. HANSARD: The first thing I would say about
29 that is, I suggest that you can't possibly, in the way
30 that patronage payments are made, say that any of the pay-
ments are related to particular transactions. I think



DD2 1 price rebate must be a rebate in respect of a sale. Price
2 is a consideration for sale and a rebate is a return on
3 part of the price.

4 MR. STEWART: Could I interrupt for just a
5 moment? The rules of this particular type of economic
6 association are that the rebate will be related to the
7 total amount of business handled on behalf of a parti-
8 cular member in the course of a given period; is that the
9 answer?

10 MR. HANSARD: I suggest it isn't because they
11 are not returning the net result of the total amount of
12 business handled to him during the period at all. You
13 are returning to him something that has been earned in
14 respect of that business and the business that everybody
15 else - an interest on other business done on the side,
16 and all lumped into a pot and what they decided to pay.
17 They don't exactly pay out everything they earned; on
18 the contrary. They don't pay out everything they earn.
19 They decide how much they declare and allocate patronage
20 dividends, so called, but not necessarily turn over every-
21 thing they get, far from it. Some of it is paid in cash.
22 Some may be paid out in the equivalent of cash. Some may
23 be in exigible form and some is merely used in the
24 notional section to create some sort of revolving fund.

25 While it might eventually get to the member it
26 doesn't get to the member in any measurable time and in
27 the meantime they have that for purposes of capital and
28 they use it.

29 MR. STEWART: And they, if I may say so - I think
30 what you have said is very helpful, but I think the nature



DD3 1 of the payment is one thing and the manner in which it is
2 made is another; two different things.

3 MR. HANSARD: That is probably true. I don't
4 think the nature of the organization has any bearing on
5 it. Once you have an entity - and I don't care how it is
6 incorporated - once you have an entity dealing through its
7 members and that entity is engaged in business, our
8 suggestion is that entity should pay taxes on that income
9 and I don't think it makes one little bit of difference
10 how they are organized, if that is what, infact, they
11 are doing, and that is what we say it is.

12 MR. McKITCHAM: If I could add something: I
13 feel that if it were the co-operative which performed
14 the function of the Canadian Wheat Board and at the same
15 time owned the assets, and 'f, after the end of the year's
16 trading, this was a product payment to the people who
17 delivered the grain to them, then, in that payment there
18 might be the element of price for the grain which they
19 purchased from the people who delivered to them, and there
20 might also be - and there probably would be - an element
21 of profit on the operation of its physical assets, and
22 in that circumstance I feel there might be a justification
23 for the patronage dividend.

24 In point of fact, I think co-operatives falling
25 within this category today are negligible. I can't think
26 of any offhand. Secondly, it is the power of the co-opera-
27 tive to determine and to segregate which element of its
28 patronage dividends is which by the expedient of adjusting
29 its prices at the point of purchase in the case of the
30 marketing co-operative.



DD4 1 MR. STEWART: Let me go back to page 32 for a
2 moment, to the last sentence of Section 3.6. You say
3 there, and I quote:

4 "To the extent that they are not paid,
5 but retained on investment terms, they
6 represent, from a practical point of
7 view, no more nor less than the trans-
8 fer of surplus income to capital
9 account."

10 That is the end of the quotation. I would like
11 to be sure that I follow that because I understand the
12 theory of the payment of these patronage dividends that
13 are treated as deductible by paying co-operatives, they
14 are taxed in the hands of the member recipient. However,
15 some of the amount involved may, as you have indicated in
16 your brief, be paid not by way of cash but through
17 issuance of paper or credit of the amount to the member
18 on some other type of basis.

19 No matter how it is done, let me deal with what
20 you call in your brief notional payments, which is not a
21 payment in cash. Having regard to the fact that it is
22 treated for tax purposes as having been distributed to
23 the member, he pays tax on it to the extent that he is
24 taxable. Is it correct to say that this is nothing more
25 nor less than transfer of surplus income to capital
26 account?

27 MR. HANSARD: I think you have to read the whole
28 sentence:

29 "To the extent that they are not paid, but
30 retained..."



DD5 1 They retain revolving funds and if they eventually have
2 to pay it in the sense of being disbursed, then the
3 situation changes, but in the meantime - it may be a long,
4 long number of years - the money is there to be used in the
5 business.

6 MR. STEWART: Is it there in the surplus
7 account or in the form of liability to members?

8 MR. HANSARD: It is there for use whether it is
9 capital or income. I don't care. It is there and it is
10 used.

11 MR. LAMONT: There is a difference in different
12 co-operatives. United Grain Growers, for instance, I
13 believe they have a rate and there is principal and
14 interest for a period of 15 years, but with the three
15 pools, there is neither a maturity date nor any provision
16 for payment of interest. You can go on till doomsday
17 as far as the member is concerned before he might get it.
18 As long as the corporation wants to retain and by corpora-
19 tion I mean co-operative, as long as they wish to retain
20 it and will retain it and do retain it without interest,
21 without maturity date - what more can you have than that?

22 MR. STEWART: It may be I have misunderstood
23 this expression "capital account" here. Taking, as you
24 suggest, the example of United Grain Growers, when they
25 issue debentures ---

26 MR. LAMONT: What we say from a practical point
27 of view - we don't say it is transferred from one account
28 to the capital account. We say, from a practical point of
29 view, and that is exactly what I am saying; if you have
30 money; money you don't have to pay interest on and



106 1 you don't have to return at any particular time; it is
2 just about as good as capital money.

3 THE CHAIRMAN: Before you move to the next point
4 this is an interesting thesis Mr. Hansard has advanced to
5 the effect, one should have regard to the identification of
6 the transaction. I quite frankly don't follow it. I was
7 wondering if you were coming back to explore it. In the
8 case of a producer it would be a premium increase in the
9 price, and in the case of the consumer co-operative it
10 would be a reduction in price.

11 I can't follow why Mr. Hansard suggests that
12 it is necessary for it to be associated with the trans-
13 action in order to become an adjustment of the amount of
14 the transaction. The law seems to me to take care of that.

15 MR. HANSARD: I suggest, Mr. Chairman, when they
16 are justifying the non-payment of tax in respect of that -
17 because it is, in fact, a price rebate - I am saying it is
18 not a price rebate because it is not going in respect of
19 the transaction, but it is going in respect of custom
20 and it is mixed up with a whole mass of other things,
21 and I say that it is identifiable in no way, shape or
22 form.

23 THE CHAIRMAN: Perhaps so. You, as a lawyer,
24 know it doesn't require identification and you are
25 saying that to a court of law one must identify - you are
26 saying, in order to really achieve what is intended in
27 the law in the whole concept of this matter you should be
28 able to go to the transaction.

2 29 MR. HANSARD: I am supposed to know about law.
30 There are vast fields where none of us know at all.



DD7 1 What I would like to say, Mr. Chairman, when you attempt
2 to justify a course of action on the basis of price
3 rebate when it isn't a tax rebate, I say you don't
4 justify it. That is what I am really saying.

5 THE CHAIRMAN: I am asking why it should be a
6 price rebate.

7 MR. HANSARD: I didn't put "price rebate"
8 forward. I think that was put forward in the Alberta
9 brief, the Alberta Wheat Pool.

10 COMMISSIONER GRANT: I would like to come in
11 here: it seems to me that this whole discussion is based
12 upon the concept of law that an agent exists. If you can
13 knock down or knock out the principle of an agent then
14 you are on fairly sound ground so far as the law is
15 concerned that there are assets which are owned by the
16 corporate entity.

17 Therefore, the income tax will take care of the
18 situation. The income tax - Section 75 of the Income Tax
19 is now based upon the principle of law that an agency
20 exists.

21 MR. HANSARD: I think it is based upon a lot
22 of confusion, to tell you the honest truth, sir, but the
23 agency must be an agency to do something and that is to
24 represent them either in the marketing or purchasing of
25 goods or services, and to do it at cost. That is the
26 theory, agency theory, of co-operation. It is not just
27 being an agent; it is being an agent for this specific
28 purpose and carrying on in that way and if you do that
29 then there are two arguments.

30 There is the argument because a man is an



DD8 1 agent it is merely being done by the principle because
2 the co-operative agent is merely doing it for the
3 member. That is one part.

4 The other argument is because the agent does it
5 at cost there is no income, so you don't tax for income
6 when there is no income. The other argument is, you are
7 not doing it because it is really being done by your
8 agent for you. Those are the two sides as I understand
9 it.

10 Our thesis, in our brief, is based upon the
11 proposition that Section 75 was enacted following the
12 last Royal Commission dealing with co-operatives to
13 endeavour to cure the situation, and it hasn't done it,
14 and that is why we have suggested what we suggest. There
15 is an awful lot of mystery behind that section.

16 MR. STEWART: Well, now, gentlemen, I would like
17 to move away, if I may, from the question of the nature
18 of the patronage dividends to the method of payment.
19 Part of your concern set out in your brief arises from
20 the fact that the co-operatives defer payment of patronage
21 dividends to their members in one way and the other.

22 Now, assuming that under the contract of a
23 co-operative deferment is proper; assuming that it has
24 been approved by the membership at large, or whatever
25 other way is provided in the legislation or in the charter
26 or in the bylaws of the particular co-operative, is this
27 not a feature of the organization of co-operatives which
28 tax legislation may be entitled to recognize? For tax
29 purposes, the members are treated as having received the
30 whole amount of the dividend.



DD9 1 Remember, I am not dealing with whether these
2 patronage dividends should be deducted; I am dealing
3 simply with the question of deferment. If it permits
4 dividends based on patronage or permits payment to be
5 deferred is there any reason why the law should penalize
6 deferment as long as tax is being paid by the recipient?

7 MR. LAMONT: Well, Mr. Chairman, I think we
8 have the answer back in the McDougall Royal Commission on
9 Co-operatives. That is exactly the opposite to his
10 recommendation. They recommended that patronage dividends
11 should be allowed, must be paid in cash within six months;
12 cash or its equivalent.

13 This deferment is not the desire of the members;
14 it is the desire of the management, and if I was manage-
15 ment of a co-op I would want it, too. It would assist me
16 to grow; it would assist me to escape payment of taxes.

17 The co-operative is like the joint stock company.
18 How many people attend the meeting of a corporation, even
19 a large corporation? He is sort of looked at as an odd-
20 ball if he goes to a corporate meeting and asks a question.
21 I don't think 10% of the members of co-operatives take an
22 active part in the actual affairs of the co-operatives.
23 It is left largely to the few active members and to manage-
24 ment.

25 They can get through any resolutions they want at
26 the meeting. It is the same as you go to the golf club
27 and you want to get something through. Nobody ever
28 opposes anything. They may not like it, but they don't
29 oppose it.



MR/dpw 1 MR. STEWART: Mr. Lamont, surely the same
2 reasoning applies to jointstock companies. The number
3 of companies whose dividend policy is determined by
4 shareholders, as such; it's the management that decides
5 dividends in joint stock companies, just as it is
6 apparently in the case of a co-operative.

7 MR. LAMONT: And it's management that says -
8 the Co-operative Union of Canada did go and they waited
9 on the late Prime Minister Mr. Mackenzie King and Mr.
10 Mackenzie King, without consulting his Cabinet in this
11 case, and not realizing the scope of what he was doing,
12 agreed with the Co-operative Union of Canada much to
13 the surprise of the Minister of Finance. He agreed to
14 this clause. It was nearly agreed to before the Committee.
15 It was a six-six vote. I was there.

16 MR. STEWART: You are talking about something
17 of which I have no familiarity.

18 MR. LAMONT: I happen to have. I think you
19 will find that behind the action of the Co-operative
20 Union of Canada were the three wheat pools. It doesn't
21 mean anything to the rank and file of co-operatives.
22 It does mean a great deal to these corporations of many
23 millions and millions of dollars a year.

24 MR. STEWART: The point that I am raising,
25 though, is if this deferment is perfectly legitimate
26 under the co-operative form of organization, let's
27 concede that maybe the members do not take the active
28 interest in dividend policy that perhaps they should.
29 I don't know whether they do or not, but if it is a
30 perfectly legitimate method of proceeding, and the



EE2 1 dividend policy is part of a premium by the members and
2 if the legal formalities are observed, is it a fact that
3 the payment is something to which the line companies
4 could not properly object?

5 MR. McKITCHAM: I think the important point
6 there is the fact that this is income which is not
7 bearing tax at the heavy corporate rate. It is bearing
8 tax at the very much smaller average personal rate, and
9 this is where the advantage lies with the co-operatives,
10 and it is not bearing double taxation.

11 MR. STEWART: I am trying to confine this at
12 the moment to the question of the nature of payment.
13 Let's suppose, for the moment, that co-operative income
14 was subject to tax. In other words, that the submission
15 you are making about Section 75 prevailed. Then the
16 co-operatives continue to pay patronage dividend out of
17 income which has now been taxed.

18 You could, presumably, have no objection to the
19 fact that the members of the co-operative are prepared
20 to take part of their dividend today and part of it in the
21 form of dividends payable over 15 years?

22 MR. McKITCHAM: If you are of the opinion that
23 the privilege of taking patronage dividends is unwarranted
24 and an unjust provision, then I think anything which
25 permits the extension of this privilege exaggerates the
26 injustice and I think this is the position of the line
27 companies. I think it is also unworthy in many countries.
28 Patronage dividends are permitted to be deducted largely
29 because of the importation of the United Kingdom
30 system, where co-operatives had their origin, and in many



EE3 1 comes the importation is taken into tax systems which are
2 quite foreign to them. If you are convinced that this is
3 an injustice, then anything that enlarges the injustice
4 and makes it even more artificial, I think, is unfair.

5 MR. STEWART: I am glad that you raised this
6 question of taxation in other countries because I would
7 like to refer you to a section of the Alberta Wheat Pool
8 brief which deals with that very question, and I refer
9 in particular to pages 24 to 34 of that brief in which
10 they deal with the taxation of co-operatives in the
11 United States, the United Kingdom and Sweden, and they
12 summarize their representations on this particular point
13 on pages 33 and 34 of their brief.

14 Now, Mr. Lamont has not had an opportunity of
15 reading that brief.

16 MR. LAMONT: Mr. Chairman, Mr. McKitcham was
17 up in Calgary at the time this brief was presented and
18 he might wish to make some comment on that.

19 MR. STEWART: The questions that I was going to
20 put, Mr. Chairman, are these: the Wheat Pool, I think,
21 indicates, or suggests, that the rules in those countries
22 with respect to the treatment of patronage dividend for
23 tax purposes are essentially the same as they are in
24 Canada and what I would be interested in learning from
25 these gentlemen is whether in their opinion there are
26 distinctions between the co-operative movement in Canada
27 and these other countries which should be taken into
28 account in assessing the significance of what the Alberta
29 people say.

30 MR. MCKITCHAM: I would like to answer that



EE4 1 question in this way, Mr. Stewart: I think it must always
2 be borne in mind that, first of all, in the United Kingdom
3 where this whole question first arose, at the time when
4 the legislation was enacted there was no profits tax in
5 Great Britain so the income tax - and the income tax is
6 only levied once on that part of the corporation income
7 which was distributed to its members, so in point of
8 fact it did not become tremendously significant whether
9 tax was paid on this part of the corporation's income,
10 either by the corporation or by the shareholders.

11 Then the question came to be decided: what ought
12 to be done with that part of the co-operative income
13 which was distributed by way of patronage dividend and the
14 decision was made that so far as the initial entity, so
15 far as the corporate entity was concerned it should be
16 deducted.

17 Now, if the Government of Great Britain had
18 then gone on to say that this income would be taxable in
19 the hands of the members of the co-operative, there
20 would have been no injustice between the corporate entity
21 on the one hand, the joint stock companies on the one
22 hand, and the co-operative on the other, but it did not do
23 this and it is my submission that it did not do this
24 because, first of all, patronage dividends were paid
25 largely by consumer co-operatives in Great Britain, where
26 there are very few marketing co-operatives. The great
27 bulk there are consumer co-operatives.

28 As a result, these patronage dividends were
29 extremely small in size and, secondly, they were paid to
30 people who generally speaking were in the lower income



EE5 1 groups and who were not liable to income tax anyway.

2 Under these circumstances it did not become
3 important whether or not this income paid to members was
4 taxed.

5 MR. STEWART: Are you in a position to comment
6 on the position in the United States and Sweden?

7 MR. McKITCHAM: I would just like to develop
8 this a little further. This being the case, the Government
9 of the United Kingdom at that time, I don't think, gave
10 the care and attention to deciding what the true nature
11 of this patronage dividend was because the point was a
12 mere bagatelle. When other countries, in the United
13 States and Canada, and elsewhere in the world, came to
14 evolve their own tax systems, they, I presume, looked at
15 what had been done in the United Kingdom and incorporated
16 that into their own taxation system.

17 In many cases, this resulted in a more signifi-
18 cant distortion than existed in Great Britain; first of all,
19 because of the fact in many countries it was double taxa-
20 tion of income and, secondly, because the co-operators
21 themselves were very much different people from the
22 consumer in Great Britain who belonged to the consumer
23 co-operative.

24 I think, when you have regard to all the other
25 systems throughout the world, you find that an exact
26 comparison is always very difficult because the impact on
27 corporate taxation is very often very much less than it
28 is in Canada and the United States and the corporation may
29 pay a great deal in tax, but it may pay it by a variety
30 of means.



EE6 1

2 It may be a turnover tax. As far as I know
3 co-operatives in other countries, where there is a turn-
4 over tax, pay the turnover tax. Similarly, there may be
5 a much greater proportion of income tax collected from
6 real estate, or property, or capital levied. In all
7 these situations, so far as I am aware, co-operatives
8 are paying in exactly the same manner as their correspon-
9 ding joint stock companies.

10 I should also bring out the point that in the
11 United Kingdom there is certainly no provision for the
12 deferment of payment and it is my understanding that this
13 point was raised in the House of Commons on one occasion
14 and the very definite answer was given by the then
15 Chancellor of the Exchequer to the effect that the payment
16 would only be allowed if it was paid in cash within a
17 very short period. I can't recall the exact period but
18 within, I think, the trading year of the co-operative.

19 MR. STEWART: Now, this brief of the Alberta
20 Wheat Pool indicates that the American legislation is
21 somewhat more complicated than the Canadian but, as I say,
22 they give the impression that the treatment of co-opera-
23 tives in Canada is not essentially different from that
24 in the United States and there, of course, the treatment
25 of corporate income is very similar to what it is in
26 Canada. Can you comment on that situation?

27 MR. McKITCHAM: In this situation I certainly
28 do not think we should use the United States as a model.
29 If there is an injustice somewhere else, this is not a
30 reason for perpetuating the injustice here.

MR. STEWART: I quite agree with you. I am not



EE7 1 suggesting that we use any country as a model, but if it
2 is the fact - and I am seeking knowledge here - if it is
3 the fact that in other parts of the world the treatment
4 of co-operatives for tax purposes is not dissimilar from
5 the present Canadian treatment, then this may be a
6 material fact.

7 MR. McKITCHAM: Yes, I think this may be a
8 material fact and I think it is also a material fact that
9 in most parts of the world co-operatives have a very potent
10 political influence, and I do not think this can be
11 ignored in assessing the application of tax to them.

12 MR. STEWART: You would not suggest it be ignored
13 in Canada?

14 THE CHAIRMAN: Mr. Stewart, before you go on to
15 a different subject, I think we might break. Are you
16 through with that subject?

17 MR. STEWART: Yes.

18 THE CHAIRMAN: We will break for ten minutes.

19
20 --- Short Recess
21

22 MR. STEWART: Mr. Lamont, I would like to
23 refer to a question which was put to your Association by
24 the Commission by letter and it read this way, and I am
25 reading now from page 9 of a letter that you wrote the
26 Commission under date of August 20th, numbered paragraph
27 5. On that page the question was this:

28 "Would you be willing to say that the
29 alleged superior competitive position of
30 the pool companies would be removed if



EE8

1 dividends of all corporations were
2 permitted as deductions from corporate
3 taxable income?"

4 Your reply to that question was this, and I
5 read again from your letter:

6 "While our members would no doubt be
7 happy to escape corporate taxation, we
8 feel that under conditions as they
9 exist any such solution would be subject
10 to criticism as short-sighted and not in
11 the best interests of the country as a
12 whole."

13 I wonder if you would mind enlarging on that
14 particular answer. Why, in substance, do you consider
15 that the permitting of corporate dividends to be deduc-
16 tible would be short-sighted and not in the interests of
17 the country as a whole?

18 MR. LAMONT: Well, as you are aware, we have a
19 budgetary deficit this year of something like \$600 million
20 and possibly it may be much higher. In the last several
21 years Canada has had budgetary deficits. We do know^d that
22 the corporate income tax produces a very substantial
23 amount of money; in the neighbourhood of one billion
24 dollars or so.

25 We recognize that if Canada is to remain a
26 stable country, we have to have revenue. We can't see
27 how it would be possible to do away with the corporate
28 income tax. True, we would like to see the rate of tax
29 reduced, if it could be carried off in some other manner.

30 First, we recognize our bills have to be paid.



EE9 1 The nation's bills have to be paid and that we have to
2 participate in paying them. We don't want to go on a
3 wild goose chase and say, "Well, we will do away with
4 the corporation tax, and at some future date the promise
5 is made to do away with the corporation tax as long as
6 we will leave co-operatives alone. We would like to see
7 them participate in carrying on the cost of government.

8 MR. STEWART: If this particular measure were
9 feasible as part of the overall change in our taxation
10 system - in other words, if it were found feasible to
11 tax not corporate income as such, but simply undistributed
12 profits, would that not equate the position of the line
13 companies more closely with that of the co-operatives?

14 MR. LAMONT: We don't see any basis on which you
15 could reduce substantially corporate income tax. It may
16 be very desirable but we don't see that it is possible.

17 MR. STEWART: You see, what I think we would
18 all be interested in finding, Mr. Lamont, is some sort
19 of compromise between the position of the line companies
20 here and the position of the co-operatives. You people,
21 as I understand it, are, at the moment, quite uncompromising.
22 You say not only should Section 75 be repealed,
23 but that the deduction in respect to patronage dividend
24 should also be eliminated.

25 Now, I have no doubt that the various co-operatives
26 who appear before this Commission will take exactly
27 the opposite position. They will want to maintain what
28 they have, with possible improvements. Your position is,
29 no doubt, perfectly natural from your point of view.
30 Theirs is, no doubt, equally natural from their point of



EELO 1 view.

2 I take it, though, at the moment, you do not
3 favour the deductibility of dividends from ordinary
4 corporations, and that you are not putting forward any
5 other possible compromise for the consideration of the
6 Commission?

7 MR. LAMONT: Well, Mr. Chairman, the remark
8 that we were uncompromising - I may say the Income Tax
9 Department is very uncompromising with us. If we make
10 a profit, we pay our taxes.

11 Now, we think that other people engaged in
12 commercial enterprises should do the same thing. We are
13 just ordinary businessmen. We are not economists. We
14 do not see any other way, any other solution to this but
15 that all people who make a profit, as long as there is
16 an Income Tax Act, I think that they should participate in
17 paying the cost of the Government the same as ordinary
18 businesses.

19 MR. STEWART: Let me move, for a moment, to the
20 general subject of pricing out, and I would like to deal
21 with pricing out both generally and from the point of view
22 of the grain trader.

23 Perhaps I should deal with the specific situa-
24 tion first: that is the position in the grain trade.
25 Let us, in this regard, deal with wheat. Is it a fact
26 that pricing out would be particularly difficult in the
27 grain trade at the present time because of the fact that
28 the cost of the storage of wheat is borne by the Canadian
29 Wheat Board and that it is only some time after the wheat
30 is delivered by the farmer that he receives his final



EE11 1 payment in respect of a particular year?

2 MR. LAMONT: In the first place the cost is not
3 borne by the Wheat Board. The cost is - the first 178
4 million bushels is borne by the farmer through the Wheat
5 Board and the Government pays the excess over 178 million
6 bushels.

7 MR. STEWART: I should perhaps have been more
8 particular in my question. Are the charges for the
9 storage of 178 million bushels paid by the Wheat Board in
10 the first instance, and does it recoup this cost when it
11 makes - when it calculates and makes its final payment?

12 MR. LAMONT: It recoups this cost on the first
13 178 million bushels from the farmer - they make their
14 initial payment, and then if they sell the grain above
15 that figure, there is an interim and possibly a final
16 payment and out of that they recoup their costs, the
17 storage and other expenses.

18 MR. STEWART: In the grain trade at the present
19 time I take it, from what you have said and what is in
20 your brief, the only service which the pool companies
21 render is the provision of storage?

22 MR. LAMONT: No. They accept the grain. They
23 handle the grain from which they get a charge, which is
24 precisely the same charge that we get.

25 COMMISSIONER WALLS: May I interrupt? You say
26 they get the same charge as you do. Is it not a fact that
27 the Wheat Board sets a maximum charge, I believe, of 5
28 cents a bushel, and that it is possible for any one of
29 you to set a handling charge under that?

30 MR. LAMONT: The Wheat Board does not set the



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EE12 1 charge. The Board of Grain Examiners does.

2 COMMISSIONER WALLS: The Board of Grain
3 Examiners sets a maximum charge?

4 MR. LAMONT: The Board of Grain Examiners sets
5 a maximum tariff for the handling and storage of grain.
6 Any company that so desires can handle under that maximum,
7 as it is with all companies, pools, United Grain - all
8 operate on the basis of actual charges. The maximum is
9 also the minimum.

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2 I was just telling you the operations. You suggest
3 they make money from storage - they make it from handling
4 - if they have handling charges, receiving of the grain
5 in the elevators, receiving it into the elevator and
6 moving it out, cleaning, dockage - there may be a
7 cleaning charge if the farmer wants the grain cleaned.
8 Then you follow through to the terminal.

9 Now, once you get into the terminals it is an
10 entirely different set of charges. There is a maximum
11 in the terminal in the elevation of the grain, for the
12 storage of the grain. The terminals will make money on
13 the export movement, through the exporters. All of that
14 is merged into this process. Farmers' grain that has
15 gone out of the province, out of the western provinces -
16 it is down at the Head of the Lakes or further down, or
17 it might move out to the Pacific Coast, to Hudson's Bay,
18 at the Head of the Lakes and at Vancouver.

19 The pools and ourselves receive terminal elevation.
20 Some of them make a profit but that grain is already out
21 of the farmer's hands. It is down there and they make a
22 profit on it there.

23 MR. STEWART: Let me put my question this way:
24 what proportion of what one of your companies makes in
25 respect of a particular bushel of wheat - of your income
26 in respect of a particular bushel of wheat is paid to
27 you by the farmer who delivers that wheat to your eleva-
28 tors, and what proportion is paid by the Canadian Wheat
29 Board? I mean, just roughly.

30 MR. LAMONT: Well, we will talk about wheat.

MR. STEWART: Yes.



FF2 1 MR. LAMONT: That wheat must be delivered to the
2 Canadian Wheat Board. They set the initial price. I
3 believe it is \$1.50 a bushel, and that grain is delivered
4 to the elevator and the elevator agent issues a partici-
5 pating certificate to the farmer for the \$1.50 less
6 freight, and the freight is whatever it is to that parti-
7 cular point.

8 In connection with wheat they deduct $4\frac{1}{2}$ cents
9 a bushel for the handling charge.

10 MR. STEWART: Maybe 10 cents of what you receive
11 in respect of the particular bushel of wheat comes from
12 the farmer in the sense there is a deduction from the \$1.50.

13 MR. LAMONT: Well, no, part of it is to pay
14 freight. That goes to the railway.

15 MR. STEWART: But it is paid by the farmer?

16 MR. LAMONT: It is paid by the farmer and then
17 we get our $4\frac{1}{2}$ cents a bushel.

18 MR. STEWART: Now, then, how much revenue are
19 you likely to receive in respect of a bushel of wheat
20 from the Canadian Wheat Board?

21 MR. LAMONT: We get $4\frac{1}{2}$ cents.

22 MR. STEWART: That is the initial payment. I
23 am not up ---

24 MR. LAMONT: Are you talking about storage?

25 MR. STEWART: Yes.

26 MR. LAMONT: Once the grain is in the elevator
27 we start earning storage on it at one-thirtieth of one
28 cent a bushel per day. That is paid by the Wheat Board
29 when we deliver that grain.

30 MR. STEWART: When it goes to your terminal



FF3 1 elevator you perform other services and are paid accord-
2 dingly?

3 MR. LAMONT: The grain is elevated at the
4 terminal, put in storage there. We receive an elevation
5 charge, and then after five days we receive a storage
6 charge. It depends on the amount of dockage of the
7 grain whether we get a cleaning charge.

8 MR. STEWART: You take this initial 10 cents...

9 MR. LAMONT: That terminal charge is not paid
10 by the farmer, but by the Wheat Board or the exporter.

11 MR. STEWART: That is right. There is the
12 initial 10 cents that is paid by the farmer.

13 MR. LAMONT: Where is your 10 cents?

14 MR. STEWART: I say 10 cents because I under-
15 stand that - if the current rate is \$1.50 the farmer is
16 subject to a couple of deductions; one in relation to
17 transportation and one in relation to preliminary handling,
18 something of that sort. It may not amount to 10 cents,
19 but that is the figure that is in my mind.

20 I realize this varies from year to year, but,
21 broadly speaking, is your revenue in respect of a particu-
22 lar bushel of wheat twice 10 cents, three times 10 cents;
23 how does it work out?

24 MR. LAMONT: Our earnings per bushel?

25 MR. STEWART: I mean your income from the
26 Canadian Wheat Board in respect of the bushel; your receipts
27 from the Canadian Wheat Board.

28 MR. LAMONT: Four-and-a-half cents. We get
29 terminal elevation charges - you get a new situation
30 where the exporter is paying further charges. It is not



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FF4 1 the Wheat Board.

2 MR. STEWART: Let us take the Wheat Board and
3 the exporter together.

4 MR. LAMONT: They will sell their grain at Fort
5 William to the exporter, and that is an entirely new set
6 of prices, a new source of revenue. Once you get your
7 interest ---

8 MR. STEWART: It may not be possible, Mr.
9 Lamont, to get a satisfactory answer to that question.
10 Would you consider that the pricing-out process is
11 peculiarly different in relation to wheat because of the
12 existence ---

13 MR. LAMONT: What do you mean by "pricing out"?

14 MR. STEWART: I mean the process by which the
15 co-operative reduces its income. In the case of a
16 marketing co-operative, I take it that would be by paying
17 its members more than the current market price, going
18 market price, for their produce?

19 MR. LAMONT: That is an ordinary commercial
20 risk that you have with any competitor. These 15 firms
21 we list here, they are just as competitive one with the
22 other as they are with the pool. At times I have seen
23 it happen over the years where one company will lock
24 horns with the other and it will be probably more than
25 pricing out. This is an ordinary business risk. If a
26 company decided it wanted to operate a lower scale of
27 charges they would have to meet that situation.

28 I don't believe our people who have engaged in
29 a risk capital business over the years would unduly worry
30 whether it was co-operatives or whether it was an ordinary



FF5 1 corporate competitor. There is as much danger from one
2 as the other.

3 MR. STEWART: It seems to me the whole system
4 of pricing out may be rendered more difficult in the
5 grain trade at the present time because of the role which
6 is played by the Canadian Wheat Board. Let us step away
7 for a moment from the marketing of grain and deal with
8 co-operatives in general. If the effect of your proposal
9 - let me put it this way: if your proposal were adopted
10 and deductibility of patronage dividends for tax purposes
11 was repealed and the marketing co-operative outside the
12 grain trade altogether decided that it was going to
13 minimize its income, and that the only way of doing this
14 would be to pay its suppliers not the going market price.
15 not what up to that time had been the going market price,
16 but something over and above that, would you consider
17 that such a move on the part of the marketing co-opera-
18 tives would be likely to cause harm?

19 MR. LAMONT: Well, I came across some very
20 interesting figures from the Department of National
21 Revenue, taxation statistics. It was this table of
22 figures; I will give you just in the year 1960, which is
23 the last one published. The Canadian Government had full
24 information about taxes, profits and income on this many
25 companies: 95,817. Of the companies above this many
26 operated at a loss: 32,505.

27 In Canada today, of the companies operating
28 32,000 out of 95,000 operate at a loss. There must be
29 quite a bit of pricing out going on right now. The
30 gross sales or revenue of all the above companies amounted



FF5 1 to \$59 billion. Profits for the year of all the above
2 companies before taxes amounted to \$2,795,000,000, so
3 out of every dollar of gross sales or revenue here is
4 what was left as profit before taxes: 4.7%.

5 Out of every dollar of gross sales or revenue
6 here is what is left as profit after taxes: 2.8%. You
7 will find a net income on investment of Canadian corpora-
8 tions of 2.8%. You are coming pretty close under the
9 ordinary general capitalistic system to pricing out when
10 you get down to 2.8%, so that I don't think I would worry
11 too much about coming too much closer to the 2.8% because
12 once one does they may be at a spot where there is a loss
13 instead of a profit as 32,000 of these companies found in
14 1960.

15 MR. STEWART: Now, perhaps you are using "pricing
16 out in a somewhat different sense that I am. Let me put
2 17 this to you: if there is a handling charge at the moment
18 on wheat of $4\frac{1}{2}$ cents a bushel, suppose this tax charge
19 you are advocating comes into effect and some of the
20 co-operatives would reduce that particular handling
21 charge from $4\frac{1}{2}$ cents to, perhaps, 3 cents. What would
22 the effect of that be on the line companies?

23 MR. LAMONT: This is a competitive situation
24 which we are quite prepared to meet, and which we have
25 met. As a matter of fact, just prior to the Manitoba
26 Royal Commission there was a little skirmish and the
27 handling charges went to 1 cent. They only stayed there
28 one year.

29 MR. STEWART: In the past the co-operatives
30 have been buying and selling at going market prices.



FF7 1 That is for reasons of their own which are no doubt well-
2 known to people such as yourselves. If this were changed
3 I am sure this would continue to apply, and I can't
4 refrain from reminding you of the concluding paragraph
5 of the first article which appears in the book with which
6 I am sure you are familiar, Recent Growth in Canadian
7 Co-operatives, which was published by the Canadian Tax
8 Foundation in 1962.

9 Mr. McIvor, in the first article, is talking
10 about recent developments in the co-operative field in
11 Canada and in the last paragraph which appears on page
12 38 he starts off with a statement with which I am sure
13 you would agree. Perhaps I had better read the paragraph:

14 "To conclude with a comment on Section 75(1),
15 the prospect of amending or expunging its provisions is
16 obviously not one which a Canadian government is likely
17 to find inviting. There is nevertheless a very good case,
18 on grounds of its effects upon equity, competitive advan-
19 tage, efficiency in resource allocation and upon public
20 revenue, for a re-examination and re-assessment of this
21 particular piece of legislation. It is in fact discrimina-
22 tory and its removal would represent neither the complete
23 disaster (to the co-operatives) nor the complete solution
24 (for the 'private' trade) that it is commonly held to repre-
25 sent.

26 What should give the 'private' sector of the
27 economy serious pause is that, having achieved the elimi-
28 nation of this tax discrimination, they might well then
29 face the prospect of the rapidly expanding co-operative
30 movement having decided, quite legitimately, to commit



FF3 1 itself, through 'pricing-out' methods, to a legally effec-
2 tive 'no-profit' basis of operation. In the light of its
3 fundamental philosophy, could 'private' enterprise
4 indefinitely survive?"

5 That is the end of the paragraph.

6 MR. LAMONT: Well, Mr. Chairman, I have a great
7 deal of respect for Dr. McIvor. I think he made an
8 excellent study there, but Dr. McIvor is an economist;
9 he is not a businessman. I would say that this trade
10 is quite prepared to meet any fair competition. We
11 object to meeting this competition when we pay 52% of
12 our profit to the Government and our competitor carrying
13 on identically the same business gets away with paying
14 less than 10%.

15 Just on this matter of pricing out, this is
16 the official publication of the Albert Wheat Pool. This
17 is for August 23rd, which is two or three days ago. The
18 Alberta Pool has just gone into a new phase of business;
19 the fertilizer department they have set up.

20 The Saskatchewan Wheat Pool has also gone into
21 it. They are selling fertilizer, farm chemicals,
22 pedigreed seed grains and twine. They are setting up a
23 thousand new stores in Saskatchewan. This is what the
24 Alberta Wheat Pool says about pricing in their official
25 publication, the official statement which W.W. Wagler
26 put out:

27 "The association fertilizer department
28 has announced its policy of maintaining
29 fair competitive prices uniform at all
30 points in the province except for freight



FF9 1 adjustments. The Pool will not take the
2 lead in cutting prices, but it will be
3 our intention to remain competitive.
4 Price cutting is contrary to co-operative
5 policy and we do not wish to engage in
6 any price wars, but we will not sit idly
7 by and see competitors take business from
8 us through price cutting."

9 That sounds like good business sense, and I
10 think it is the same as our people will think.

11 The thing that does worry us is this statement
12 which was made by Mr. Fowler, H.L. Fowler, at that time
13 President of the Federated Co-operatives and now President
14 and General Manager of Inter-provincial Co-operatives
15 which do a volume of business up in the good tens of
16 millions; say, one hundred million dollars a year. He
17 was speaking at the Manitoba Co-op Conference and it is
18 reported in the Western Producer, which - they don't like
19 the name official organ, but wholly-owned publication of
20 the Saskatchewan Wheat Pool.

21 MR. STEWART: What is the date of the article?

22 MR. LAMONT: The date is November 1st, 1962:

23 "H.L. Fowler, President of the Federated
24 Co-operatives, the first of four panel
25 members to speak, looked at the future of
26 co-operatives. He said that in the next
27 20 years, retail co-operatives should do
28 at least 25% or 35% of the total business
29 to provide goods used by humans. Some
30 Scandinavian countries are doing that now.



FF10

1 At present, retail co-ops in Canada are
2 doing about 2% of this business."

GG/IR/dpw

3 Well, Mr. Fowler is a very able businessman.

4 I do not think this is an idle boast, and if they continue
5 to have their present tax concessions, I would say that
6 he will fulfil his forecast so that we do not fear pricing
7 out. We fear this basis of taxation which gives our
8 competitors an almost 50% edge over us.

9 MR. STEWART: Have you considered the extent
10 that the sales of the co-operatives generally have
11 increased over the years since these present tax measures
12 were introduced?

13 MR. LAMONT: I am sure that you have had placed
14 before you statistics on the growth of co-operatives.
15 When we appeared before the McDougall Royal Commission in
16 1944, I believe then the volume of these co-operatives
17 was 242 million; today it's 1½ billion. That is only
18 one stage of the growth.

19 If you look at the credit unions, which are
20 also escaping taxation, the growth is even more phenomenal.

21 MR. STEWART: My question was: has this growth
22 been due to the tax situation solely or has it been due
23 partly to that, perhaps, and partly to other factors;
24 those which I have seen suggested being the importance,
25 to some people, at any rate, of the co-operative philo-
26 sophy, and also the fact that there is a suggestion that
27 over the years the management of the co-operatives, by
28 and large, has become more efficient?

29 MR. LAMONT: Well, just to take your last
30 question first, about the management becoming more



1 efficient, I started in the grain business in 1924 with
2 the Saskatchewan Co-operative Elevator Company and that
3 company was originally managed by The Honourable C.A.
4 Dunning, and later by F.W. Riddell. I would not put them
5 second to anybody in the grain trade. That is over 30
6 years ago, 35 years ago. They were amongst the highest-
7 paid men in the grain trade and among the most able men
8 in the grain trade.

9 Now, I would not like to compare them too much,
10 but they were just as able as anybody in the co-operative
11 movement today so that when you look back, the co-opera-
12 tives have had good and able men. Some of the very small
13 co-operatives, where they can't pay the same wages, there
14 may be less efficient management, but all in all, we have
15 had good management and where they have carried on an
16 efficient business, naturally their business will grow
17 but they have had a very distinct advantage in their
18 growth due to the fact they have been able to pay very high
19 patronage dividends through the saving on taxes, and not
20 paying interest on the capital invested.

21 The United Grain Growers, they have paid
22 interest on their money, that they have secured from
23 farmers but the wheat pools, they have had some \$50 million
24 of capital. \$50 million of capital gives you a start of
25 \$3 million a year, then you save income tax and their
26 earnings, in the case of the Saskatchewan Pool, ran as
27 high as \$7 million a year. Lately they have been totalling
28 \$10 to \$11 million; you save another \$5 to \$6 million
29 there. You can expand a lot with that tax saving, and
30 you can pay a lot of tax dividends with that tax saving,



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GG3 1 and it has been responsible for the very rapid expansion
2 that was pointed out very clearly in two of the annual
3 reports of the United Grain Growers by their late Presi-
4 dent.

5 MR. STEWART: You refer to this in your brief.
6 Thank you, Mr. Lamont. Those are all my questions.

7 THE CHAIRMAN: Thank you, Mr. Stewart. You have
8 been very complete in your questioning, but even so, I
9 suspect there may be one or two here. In fact, I have got
10 one small one which I think will only take one or two
11 minutes.

12 Would you be so kind, Mr. Lamont, as to turn
13 to Table 6. Table 6 shows the elevators, which are pool
14 elevators, and the total line and U.G.G. licensed elevators
15 and indicates a trend which is an increase in the pool
16 elevators, and a decline in the line elevators.

17 The attrition in the latter case does seem to
18 proceed steadily, save only in one year, and that is 1958/
19 59. Have you got the table which I am looking at; Table
20 6?

21 MR. LAMONT: Yes.

22 THE CHAIRMAN: In 1958/59 under the column
23 marked 4, there is a figure, 3,365. The line following
24 that drops to 3,119, a drop of some 246. Now, in the
25 column marked 3 there is an increase of 236, which seems
26 to be a very definite movement. So my question, Mr.
27 Lamont, is: can you tell me if there is a special circum-
28 stance respecting that year or would an explanation of
29 that illustrate the point of the schedule?

30 MR. LAMONT: The drop in the number of line



GG4 1 elevators there was due to the sale of the Lake of the
2 Woods and the Ogilvy Milling Company line of elevators to
3 three pool organizations.

4 THE CHAIRMAN: I imagined there must be some
5 explanation of that kind. In the other years there is
6 a continuing switch from one to the other, as you indicate
7 in your submission, and that is simply operation of
8 competition, I assume, that has brought that about?

9 MR. LAMONT: You will see back some years ago
10 there wasn't such a wide difference of percentages between
11 elevators owned and business done, but that growth has -
12 we run from the 41% which handle 53% of the business.
13 This is wider than it was back prior to the 1948 legisla-
14 tion.

15 THE CHAIRMAN: One more question, Mr. Lamont:
16 the transaction you referred to a minute ago, the sale
17 of the 246 elevators, was that in any way brought about
18 because of taxation?

19 MR. LAMONT: Well, Mr. C.D. Howe, who was then
20 head of those companies, was a very astute man and he
21 knew all about this tax situation. He had been told
22 enough about it in Ottawa.

23 After he became head of that company, he didn't
24 keep the elevator system very long.

25 THE CHAIRMAN: Thank you. Gentlemen, we don't
26 seem to have any more questions here. Is there anything
27 further you would like to say to us before we wind this
28 up?

29 MR. LAMONT: No, Mr. Chairman. I believe our
30 brief, which I am sorry to say is rather long - we felt



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3151

GG5 1 that we condensed it as much as we could - is what we have
2 to say.

3 We appreciate very much the hearing which you
4 have given us.

5 THE CHAIRMAN: Your brief was good reading,
6 indeed. The discussion has been very helpful. We realize
7 that we have got a long way to go in this matter. This
8 search for when is a co-operative not a bona fide co-opera-
9 tive, or whatever we are looking for, is a difficult thing
10 and we are seized with that difficulty and with the
11 responsibility, and it is a sizeable job.

12 Thank you very much for your assistance here.

13 THE SECRETARY: There is just one brief I wish
14 to enter into the record, Mr. Chairman. That is a brief
15 received from Mr. L.C. Kindree, of Squamish, British
16 Columbia, received here in Winnipeg after we left
17 Vancouver. This will be Exhibit 192.

18
19 --- EXHIBIT NO. 192: Submission of Mr. L.C. Kindree.

20
21 THE CHAIRMAN: We will stand over until 9.57
22 tomorrow morning.

23
24 --- Adjournment
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30

ROYAL COMMISSION ON TAXATION

HEARINGS

HELD AT
WINNIPEG
MAN.

VOLUME No.:

47

DATE:

AUGUST, 29 1963

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ROYAL COMMISSION ON TAXATION

Hearing held in Room 200,
Legislative Building,
Winnipeg, Manitoba, on the
29th day of August, 1963.

COMMISSION:

MR. KENNETH LeM. CARTER -- Chairman

MR. J. HARVEY PERRY

MR. A. EMILE BEAUVAIS

MR. DONALD G. GRANT

MRS. S.M. MILNE

MR. CHARLES E.S. WALLS

LEGAL ADVISER:

MR. J.L. STEWART, Q.C.

RESEARCH DIRECTOR:

PROF. D.G. HARTLE

SECRETARY:

MR. G.L. BENNETT



ROYAL COMMISSION ON TAXATION

HEARINGS HELD AT THE CITY OF WINNIPEG, MANITOBA

August 29, 1963

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Professor Clarence
Lyle Barber

August 29, 1963

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Lyle Barber

August 29, 1963

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--- On commencing at 9.30 a.m.

THE CHAIRMAN: Mr. Secretary, it is now 9.30.
I think we should commence.

THE SECRETARY: The first brief this morning is submitted by Professor Clarence Lyle Barber of the University of Manitoba. Professor Barber is here to speak to his brief and I would like to enter it into the record as Exhibit 193.

--- EXHIBIT NO. 193: Submission of Professor Clarence Lyle Barber.

SUBMISSION OF PROFESSOR CLARENCE

LYLE BARBER.

THE CHAIRMAN: Thank you, Mr. Secretary. Good morning, Professor Barber. It is very nice of you to come to see us today. We have read what you have said to us with a great deal of interest, and I might say for my part I have read it with considerable puzzlement. I have to learn more about this. For a long time I was under the impression that surpluses of business and individuals led to prosperity and deficits led to poverty. I am beginning to find out that rule does not apply to government whatsoever, and that surpluses are more apt to result in unemployment and deficits in inflation.

As you see, I am extremely ignorant, and as an accountant I am really horrified with the idea of having three sets of accounts for each government. It may be necessary, but I am afraid if we do we are going to have to have a new class of people to interpret all the



A3 1 accounts. I doubt if my profession is going to be
2 competent to do that task although the younger generation
3 may do a lot better at it.

4 With those remarks, Professor Barber, I think
5 we will have a few questions for you, but before, is there
6 anything you wish to say?

7 PROF. BARBER: Thank you very much, Mr. Chair-
8 man. I am very pleased to appear before you this morning.
9 I would like to make one or two comments on my brief, and
10 then I would be very glad to try and decrease the amount
11 of puzzlement, if it is possible.

12 I would like to just say a word about national
13 budgeting. It is a very well-known concept in economy,
14 and as a matter of fact the concept of national budgeting
15 seems to be adopted as a matter of course by many
16 European countries. It is really a budget for the country
17 as a whole, and in deciding what the Government should do
18 in a particular year, what are the prospects for various
19 private expenditures; you decide your budget in this
20 light.

21 I am not saying the Government doesn't do this,
22 anyway, at the present time. I think what happens is, a
23 certain amount of national budgeting goes on behind the
24 scenes, but since the figures are never brought out in
25 the open no one knows what the Government budget is to
26 the national budget.

27 There has been an economic unit, I know, in the
28 Government, that has been forecasting ever since 1945 and
29 1946, but what use the Government makes of this data in
30 preparing its budget is something I don't know. Just



A4 1 as a matter of interest, you may remember a little contro-
2 versy about 1957 about some report which alleged that the
3 economy was going into a down trend. This, I think, was
4 an example of the national budgets that are being
5 prepared and not, at the same time, being released.

6 I realize the difficulty in getting governments
7 to commit themselves to actual forecasting and I think
8 this difficulty might be gotten around if the new
9 National Economic Council prepared a forecast of budgets
10 and the Government would then state in terms of this
11 prediction that has been presented to us by the
12 National Economic Council, "We have now planned our
13 budget thus and so on." I think that provision would avoid this
14 particular difficulty.

15 I might say, also, that while economists always
16 seem to be in the position of supporting deficits against
17 the opposite view of the public it is not uniformly so,
18 and I have quite a bit of sympathy for people who believe
19 in balanced budgets because obviously these people are
20 worried about continued raise in government expenditure
21 and they look upon this as a method of control.

22 If government could be forced to tax in order
23 to make up expenditures today this would be one method
24 of keeping expenditures under control. However, observa-
25 tion would seem to show that it hasn't been a very effec-
26 tive control because government expenditures have been
27 increasing by leaps and bounds and seem to be continuing
28 to increase.

29 I think, perhaps, we might be much better off
30 if we were able to look rationally at what are likely to



A5 1 be the effects of budgetary deficits and what are likely
2 to be the effects of surplus and we could decide whether
3 we have a deficit or surplus in a particular year in the
4 light of the circumstances.

5 This brings me, perhaps, to the next major
6 point in the brief, and this concerns the relationship
7 between our dependence on foreign capital and the willing-
8 ness in government at all levels to generate either
9 surplus or deficit. I have found that there seems to be
10 in Canada a rather wide and unthinking acceptance of the
11 view that Canada should borrow on a substantial scale
12 from other countries at this stage of its development.

13 I think Mr. Gordon used words almost to this
14 effect in his last budget, and yet I haven't really seen
15 anyone present very good evidence to support this posi-
16 tion and it doesn't seem to me you can make too perfect
17 a logical case for it.

18 Take this one point: Canada has now a per capita
19 income second or third among all the countries in the
20 world. If, on this basis, Canada can't afford to finance
21 all its own capital expenditures, well, who can, other
22 than the United States, you might ask.

23 To take another point: when they have to look
24 at and decide on whether it is improper to borrow from
25 other countries or not is a question of how large a
26 capital spending program is the country running. If we
27 are trying to add to our capital at an extremely rapid
28 rate, in those circumstances we may very well be justified
29 in adding to what we can finance out of current savings
30 by borrowing from other countries.



A6 1 I think, in some degree, this was probably true
2 back in 1956 and 1957. This is not true today. For
3 example, in the first quarter of 1963, business capital
4 spending had fallen to about 17% of the Gross National
5 Product. This is the lowest level since about 1947 or
6 1948.

7 Back in 1949, the capital spending was somewhat
8 higher in relation to National Product than it is today
9 but we managed to generate an export surplus. We didn't,
10 on balance, borrow from other countries at all. One
11 further point I would like to make - and here I would like,
12 if I may, to introduce a further exhibit. I have some
13 tables here that make a comparison between the Canadian
14 position and the position in a number of countries in
15 Western Europe. Could I enter this as an exhibit?

16 THE SECRETARY: It will be Exhibit 194, Mr.
17 Chairman.

18
19 --- EXHIBIT NO. 194: Table of international comparisons
20 of capital expenditure and foreign
21 borrowing for 1961.

22 PROF. BARBER: This table shows a comparison
23 for the year 1961 between Canada and six other countries
24 in Western Europe; these countries being the six who had
25 the highest level of capital spending in relation to
26 National Product than Canada did in that year: the
27 countries of Austria, West Germany, Italy, Netherlands,
28 Norway and Sweden.

29 You will notice, if you look at the righthand
30 side of that table, only one of these countries had a



A7 1 balance of payment deficit. All of the others other than
2 Austria were in balance. All of the others had a small
3 or considerable balance of payment surplus. This would
4 indicate only one country was, in fact, borrowing from
5 other countries to help finance its capital expenditures;
6 that country being Norway, and Norway, in that year,
7 was running an extremely large capital spending program:
8 28.3% of its National Product.

9 This would suggest, even on the basis of
10 international comparisons, it is difficult to justify the
11 dependence on foreign capital that we have seen in
12 Canada in recent years.

13 Now, I realize I haven't suggested anything
14 very constructive about this problem. I pointed out the
15 degree of government expenditures were now to such a
16 high level that it may be very difficult to generate a
17 government surplus and use government savings, indeed,
18 to finance foreign investment. I would like to make
19 one suggestion: at the moment the new government in
20 Ottawa is promoting a pension program. I would like to
21 suggest a contribution to that pension program which
2 22 can be regarded in some ways as equivalent to taxation,
23 if they were varied by whatever amount would be neces-
24 sary to raise the level of Canadian savings to the size
25 needed to finance all or most of our capital expenditure
26 program - in other words, when Canada could generate a
27 capital investment boom you would raise the level of
28 contributions to the pension fund and thus increase the
29 rate of Canadian savings.

30 Then, I think, other times this would be the



1 method by which you could generate within Canada a great
2 deal more real income, and this would be one device
3 whereby you might really finance a pension program on a
4 genuine basis. As things are proposed now the pension
5 program amounts to a scheme for transferring income from
6 one group of society to another; the younger working
7 group to the older.

8 If you could make this scheme to increase the
9 Canadian rate of saving in circumstances where the
10 level of capital spending justify it, then you would
11 find, over time, a larger amount of Canadian capital
12 would be owned by Canadians; the income and dividends
13 would be coming to Canadians and there would be a larger
14 income from which to finance the pension program.

15 Those are all the comments I wanted to make by
16 way of elaboration. I would be very glad to answer any
17 questions.

18 THE CHAIRMAN: Well, thank you, Professor. You
19 have said a good deal and written a good deal and I think
20 we will have some questions. I was really interested in
21 this. In the first part of your remarks you spoke about
22 national budgeting and a surplus and a deficit which
23 meant there would be, I think, three times the surplus
24 or deficit under what we spoke of, ^{as} the national surplus
25 and deficit, the Government accounts, and the total,
26 which, I think, is all government accounts on a cash
27 basis.

28 PROF. BARBER: All government accounts, I
29 think what we call the national accounts basis. The cash
30 basis would be one where you included all borrowing and



A9 1 lending on a national account basis, base tax on an accrual
2 basis and exclude all types of expenditures that don't
3 affect, really, the current flow of income.

4 In other words, if the Government advances
5 funds to the Central Housing and Mortgage Corporation
6 this is looked upon as a transaction within the capital
7 market but it is not something affecting the expenditures
8 of income and the receipt of income.

9 THE CHAIRMAN: On that point I observe that
10 other countries frequently have a surplus or deficit
11 which they consider above line or below line; what is
12 deducted below line is capital expenditure from above.

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MR/dpw 1 When one compares our accounts with those of
2 other countries, one finds a very substantial difference
3 as the result^{of}/the way we compute it at the present time.
4 The other countries do not take in the full amount of
5 expenditures, capital expenditures. Do you have regard
6 to that in what you say?

7 PROF. BARBER: Not really, no. This is what
8 sometimes is called a capital budget. This is really
9 just a slightly different way of presenting the data.
10 There are problems involved there; one of them being,
11 for example, that no provision is usually made specifi-
12 cally for depreciation of government-owned capital.
13 To just set aside all new Gross National expenditures
14 in a separate budget is not making an allowance for the
15 degree in which you are simply replacing capital that
16 is wearing out. That would not give a correct budgetary
17 picture.

18 What I am concerned about, I would prefer to
19 stay away from this capital budget and simply think about
20 the total government picture. Is the government, as a
21 whole, and not making any distinction between what we
22 call its current and capital expenditures, is the Govern-
23 ment as a whole either generating a surplus or a deficit
24 on what we call the income account?

25 THE CHAIRMAN: The income account is after a
26 the Government expenditures have been charged, whether
27 they be salaries or battleships or whatever they may be

28 PROF. BARBER: Yes. Perhaps I just might make
29 a further point on these figures on domestic capital
30 formation. On this table which I have given they do not



B2 1 include any government capital, other than government
2 business organizations. In other words, Manitoba Hydro
3 expenditures would be treated as a capital expenditure.
4 Other government buildings and highways, no. This is
5 what is sometimes called business capital formation.
6 This, I think, is pretty uniform for all countries.

7 THE CHAIRMAN: You have mentioned in passing,
8 and I thought rather quickly, that we might draw certain
9 conclusions from a surplus or a deficit and I was
10 wondering what kind of conclusions that I, for instance,
11 might draw; semi-educated people like myself who are not
12 economists reading the Government statements, what conclu-
13 sion, if any, can I draw as to surplus or deficits?

14 PROF. BARBER: It is my feeling that there is a
15 need, I think, for a much clearer presentation of this
16 whole picture on the part of government.

17 In other words, I would feel that the annual
18 budget, the Government ought to try and explain these
19 different concepts and indicate the meaning so that
20 citizens and the Members of Parliament would be better
21 able to judge what is the impact of this budget upon the
22 country or what is likely to be its impact.

23 In practice, what seems to happen is that the
24 newspapers will, perhaps catering to the wishes of the
25 public, seize upon the budget that shows the largest
26 deficit and this is the picture that gets presented
27 usually. Frequently this is the cash budget. Some
28 people say this is more significant than an administra-
29 tive budget, presumably because the deficit appears
30 larger.



B3 1 This is particularly true of Canada and the
2 United States. Surprisingly, in Western Europe, you
3 don't find nearly as much discussion or concern whether
4 the Government is in a deficit position or not. For
5 example, last Spring the United Kingdom Government made
6 a tax cut which, in relation to the Canadian income,
7 would have been equivalent to about \$400 million here.

8 The London Economist had an editorial on this
9 in which they referred to this as half-speed ahead,
10 implying that the tax cut was much too small and in that
11 entire editorial there wasn't any reference to the fact
12 of whether the budget was in deficit or not.

13 THE CHAIRMAN: Do you suppose that Europeans
14 generally are more prepared to leave these technical
15 matters to the experts than are North Americans? I
16 must say I am hoping that North Americans won't proceed
17 to leave this alone.

18 PROF. BARBER: I am not sure that I know what
19 the explanation is. It seems to be true both of the
20 Continent and the United Kingdom. It may be that
21 Western Europeans are much more prepared to accept what-
22 ever is necessary for their Government to get a high
23 level of employment and force a rapid rate of growth.

24 Professor Tobin of Yale University, who was at
25 a conference of economic planning sponsored by the C.B.C.
26 last winter, he had been sent over by the Council of
27 Economic Advisors to try and find out if Western Europe
28 had any secrets to explain their more rapid rate of
29 growth and he came back with the conclusion that they
30 really did not have any secret gimmick. The only gimmick



B4 1 probably was that they were prepared to use monetary
2 and fiscal policy much more ruthlessly, if you like, in
3 order to achieve their goal, whereas here we were ham-
4 strung by prejudice about balancing the budget and
5 concern about what would happen if we increased the
6 money supply too quickly.

7 THE CHAIRMAN: I don't think you really dealt
8 with my question before, and perhaps it cannot be dealt
9 with. What I am interested in knowing is what would be
10 the ill effect to Canada of a substantial deficit in the
11 forthcoming year; a deficit on administrative account,
12 let us say. Perhaps you prefer to deal with a deficit
13 on the cash account.

14 PROF. BARBER: If we had a substantial deficit,
15 and it looks as though we will after all of the with-
16 draws of tax increases, the final estimate, the admini-
17 strative deficit was not down very much from the original
18 estimate on the basis of no tax change. I think that
19 perhaps even an increase in the administrative deficit,
20 if it is justified, this would have raised the level of
21 employment and income in Canada, given the fact that
22 private capital spending has been so low recently and
23 obviously needs some sort of stimulus.

24 I think here you have a problem: if the
25 economy once gets working below capacity, business firms
26 find they have a certain amount of idle capacity, they
27 say, "Why should we spend more for capital equipment?"
28 You still get a substantial volume of capital spending
29 going on but business sort of holds back. If you could
30 give the economy a push towards a higher level so that



B5 1 business firms found their capital facilities being
2 fully utilized, they would be much more willing to go
3 and add to their capacity and this would, of course,
4 raise the whole level of capital spending.

5 Now this, as I understand it, is the whole
6 philosophy behind the Kennedy administration, the
7 philosophy of the tax cut. They believe that if you
8 could just get the economy operating on a higher level,
9 this business capital spending will increase and in the
10 circumstances you may very well find that your tax
11 revenues are increasing more than you anticipate and if
12 the capital spending continues to build up, you may find
13 that a year or two from now you are justified in raising
14 taxes, and you can balance your budget.

15 Whereas, if you don't make the effort somehow
16 or other to get the economy operating on a higher level,
17 it may continue to crawl along and go a bit below the
18 level of which it is capable.

19 THE CHAIRMAN: What is the limit on the size of
20 push, or the size of a deficit? What would one notice
21 if the push were too great or the deficit were too great?

22 PROF. BARBER: I think as the deficit increases,
23 and sort of as the spending force increases you do, I
24 suppose, at some point run a risk that prices may begin
25 to rise, and so you have to accept some limits on infla-
26 tion as opposed to lower level of unemployment. I would
27 think that in the current circumstances of the Canadian
28 economy, perhaps a longer run picture favours the sugges-
29 tion that inflationary forces may not be particularly
30 strong.



B6 1 I base this partly on the ground we are
2 entering a period in which the labour force is going to
3 increase much more rapidly than it has. This is the
4 native-born, native force, now for a number of years,
5 mainly because the people that will be coming into the
6 labour force largely are those that were born after the
7 war when birthrates were high, whereas, we have just been
8 through a period when the entrants into the labour force
9 have been people born in the 30's and early 40's when
10 birthrates were much lower.

11 In a situation where you have a large number
12 of new entrants to the labour force, these are situations
13 in which the labour market is going to be very competitive,
14 less sort of upward pressure on wages, and I would think
15 given the fact that we are still in a position of substan-
16 tial unemployment, substantial excess capacity, given a
17 rapid growth in the labour force, that the inflation
2 18 would not need to be of primary concern for some time
19 to come but this is really, in the final analysis, a
20 question of judgment.

21 On the other hand, there isn't any doubt, in
22 my mind, for example, that the austerity program
23 introduced in the summer of 1962 - you look at the
24 national accounts you can trace almost directly the
25 effects on cost and expenditures and increased taxes in
26 a fairly sharp slow-down in the Canadian economy.

27 THE CHAIRMAN: Are there any other ill effects
28 that would emerge/other than inflation as a result of increased
29 deficits?

30 PROF. BAREER: Once you have a fixed exchange



B7 1 rate, you have to worry about your balance of payments
2 even more than you do. When you have a free rate, you
3 have got a freely flexible exchange rate, in large
4 measure this will adjust for changes in price levels
5 in your country relative to those elsewhere but even
6 here I think the circumstances are not unfavourable at
7 the moment. Wages and prices are going up much more
8 rapidly in Western Europe than they are in North
9 America generally and this, I think, is likely to
10 continue partly because they are, in a way, in a some-
11 what opposite labour situation to Canada.

12 Their labour force is growing more slowly.
13 They have sort of absorbed the large supply of excess
14 labour that was available at the end of the war. So
15 at a time when our labour market is becoming increasingly
16 easier, more competitive, there has been a tightening up
17 and I think that this is one of the major differences and
18 I think, again, this would suggest that there is a fair
19 amount of leeway for additional action to raise the level
20 of income and employment within Canada.

21 THE CHAIRMAN: Thank you, Professor. I think
22 somebody else would like to ask questions. I have got a
23 lot more, and I will come back.

24 COMMISSIONER WALLS: You have just said that
25 you think we are unduly concerned over deficit financing.
26 Are you not equally unduly concerned, as many other
27 Canadians, over our foreign indebtedness because I note
28 from the figures on page 10 of your brief that we have
29 foreign indebtedness of 5.1 billion, and it is now pretty
30 close to 20 billion. Has this not, over the years, borne



BQ a direct relationship to our Gross National Product, and
2 perhaps will continue in that relationship?

3 PROF. BARBER: Well, I think you might even
4 find that in relation to the National Product our capital
5 investment is lower now than it was in 1926. On the
6 other hand, if you take simply the rate of growth, parti-
7 cularly since about 1953, if that rate of growth were to
8 continue, you would find our foreign indebtedness would
9 continue to rise.

10 In other words, while there was a long period
11 when we were increasing our foreign debt, our National
12 Product was growing. It has been growing pretty rapidly
13 in the last five or six years. If this were to continue,
14 I think we would get into trouble. We will get into
15 trouble perhaps in terms of size of the interest and
16 dividend payments we had to make on our balance of pay-
17 ments and the problem we might have in meeting that.

18 The wonders of compound interest always amaze
19 me, really. There were stories that it was \$27 paid for
20 the Island of Manhattan. If it had been invested at 5%,
21 you could buy it back. Well, the comparable problem
22 exists, I think, in the balance of payment. These people
23 have - people in other countries have a very large invest-
24 ment in Canada. This will continue almost automatically -
25 a good deal of it - on the basis of the fact that they
26 re-invest substantial amounts of their earnings.

27 It is also probably true that the value of
28 this is seriously understated in the sense a lot of it
29 has been in equities and appeared here maybe at lower
30 prices. This is a book value rather than a current



B9 1 market value and currently it has been earning a fairly
2 low rate of return; something like 3%, or something,
3 annually provides an interest amounting to something in the
4 order of 3% on the investment. If it went up 5 or 6
5 percent and this continued, I think you might very soon
6 get into a pretty difficult balance of payment problem
7 simply meeting the interest and dividend on the invest-
8 ment.

9 In other words, we would have to somehow
10 generate enough exports in excess of our other imports
11 to pay interest and dividend payments.

12 Certainly, it would create difficulties and what
13 I am asking really is that there is an alternative - at
14 least it was virtually a costless alternative: from about
15 1957 on if we had managed to divert spending away from
16 imports to Canadian production, we could have increased
17 the level of employment here, reduced the amount of
18 foreign borrowing and been better off in the process.

19 COMMISSIONER WALLS: One other question on an
20 entirely different basis than that was: it would seem
21 to me that from your plan of federal budgeting that it
22 would lead to the end of the Canadian practice of secrecy
23 for budget presentation. I understand that that is the
24 practice in some other countries in Europe. If so, what
25 effect does it have on speculation of the money market
26 and the stock market?

27 PROF. BARBER: I don't really see that there
28 would be any harm in releasing this. This is a forecast,
29 anyway, and lots of private people are making some fore-
30 cast, and since the Federal Government simply tells the



Blq people that in terms of this picture we have now
2 decided to increase taxes here and here and there, I
3 don't see really any reason why that should be abandoned
4 in terms of what I am thinking.

5 What I am suggesting is the time may have come
6 when we ought to drop the concept of a budget just once
7 a year, and think, perhaps, in terms of quarterly review
8 of the picture; that perhaps the national budget was
9 all right when the Government was spending about 10% of
10 the National Product, but now that we have got - all
11 governments were spending that amount - now, we have got
12 to the stage where government spending is so large in
13 relation to the National Product as sort of a dominating
14 influence on the total picture, maybe we should take
15 another look at our procedure. Perhaps have a main
16 budget once a year and a quarterly review, introducing
17 whatever revisions seem justified at the end of three
18 months.

19 THE CHAIRMAN: You speak about difficulty in
20 that connection. I was puzzled as to why there was
21 difficulty. We get a peek at the national forecast once
22 a year at the time the annual budget is presented. We
23 get some forecast of an economic nature and more frequent
24 forecasts would, I imagine, be fairly simple and are
25 probably done now but it's just a matter as to whether
26 it is brought to light; is that not the case?

27 PROF. BARBER: Well, I have recently had occa-
28 sion to read through almost all the budget speeches
29 from 1945 on, and I was struck by the sort of haphazard
30 intermittent basis on which these were presented.



EB/dpw 1 They would seem to change from year to year, and one
2 year they would include old-age security funds and
3 another year they would put it another way, and some-
4 times write off deficit in the fund of the previous
5 year and put it in the current budget and sometimes
6 something else. Occasionally you would find out on what
7 basis they were estimating revenues and sometimes you
8 wouldn't. It just struck me that in terms of the way
9 the budget was presented it suggested that the people
10 preparing the budget, or certainly the Minister respon-
11 sible may not be just too clear on what the proposal
12 was going to be.

13 I mention one particular instance in my brief:
14 in 1956 when Mr. Harris presented his budget the country
15 forecast which had been issued earlier indicated one of
16 the largest increases in capital spending recorded in
17 Canadian history, but the budget brought down made small
18 tax reductions and budgeted for a small surplus; didn't
19 even mention the size of the capital forecast. I just
20 have a feeling there is no - that if government were
21 required to present its picture much more systematically
22 this would then enable the public to examine it much
23 more critically, but it might also force them to think
24 through the whole problem somewhat more clearly than
25 they seem to have been doing in recent years.

26 COMMISSIONER WALLS: Do you believe that we
27 would increase our exports to any considerable extent
28 by further devaluation of the dollar, and where do you
29 stop?

30 PROF. BARBER: Well, the effects, I think, of



C2 1 devaluation tend to take quite a while to show up and
2 it is rather difficult to judge. It may be that the
3 present level of the dollar in the long run will
4 gradually create balance of payment deficit and will be
5 sufficient. It is difficult to know how much of the
6 gain will come from a reduction in imports because manu-
7 facturers now find they can manufacture components in
8 Canada that they formerly imported, and how much will
9 come from additional exports.

10 I know, for example, for a while there was a
11 very extensive devaluation of sterling and other
12 currency that took place in 1949. For some time the
13 economists were arguing that it had little beneficial
14 effect but gradually it seemed to greatly improve the
15 position of these countries and now we have the reverse
16 where the United States has the balance of payment
17 problem and these other countries all have a pretty
18 strong position, so I think that - and I have never had
19 the time or the opportunity to examine the data in
20 sufficient detail to give an informed estimate - I don't
21 think you could look at the exchange rate and say
22 because it comes down from \$1.07 to 92½ this is
23 is nearly low enough. It may be or may not be; I don't
24 know.

25 COMMISSIONER BEAUVAIS: Do you believe,
26 Professor, that the devaluation of the dollar creates
27 inflation?

28 PROF. BARBER: I have been struck by the fact
29 that even though the value of the Canadian dollar in
30 the course of two years came down from a premium of 3 or



4 percent to a discount of $7\frac{1}{2}\%$ on the U.S. dollar, over that period the price level in Canada really didn't rise very much more than it did in the United States. I would really have expected some effects. Perhaps we are seeing some additional price raise, and, of course, this might be a delayed effect. I think, inevitably, if the exchange rate moves that much you have to adjust to some degree to the fact that import prices are now going to be higher than export prices.

There are adjustments but it doesn't produce continuing inflation. It can produce temporary adjustment in price levels. The indication in Canada is much less than you expect. I think, for example, that is because we import raw materials rather than finished goods and foodstuffs.

COMMISSIONER BEAUVAIS: As far as imports are concerned, of course, we have to pay more for them.

PROF. BARBER: Oh, yes, but it is surprising how little of this has showed up really at the final consumer level.

COMMISSIONER GRANT: With reference to deficit financing, would your concern or lack of concern with deficit financing be influenced purely by whether or not capital borrowing could be restricted to Canada or if we had to go outside of our borders?

PROF. BARBER: Well, in this sense that I would argue - I have argued, I think, that there is a relationship between the size of the overall capital investment program and whether the Government on balance might justifiably run deficits or surpluses. I have



C4 1 argued that the total capital spending program is
2 considered large so that it is difficult to finance it
3 all through Canadian savings it would justify having the
4 Government - we should encourage the Government to run
5 surplus and finance the additional portion. I am not
6 quite sure that is what you are thinking of. If you
7 are thinking of the circumstances, say, back in 1960,
8 when we were running a fairly large deficit, we were
9 also borrowing extensively in other countries.

10 I think we could borrow, and could borrow more
11 in Canada. The provinces and municipalities would have
12 if we had reduced the interest rate level. This was
13 within our power. You say how does this produce addi-
14 tional savings. I think the answer is that there was
15 a great deal of slack in the Canadian economy at the
16 time, and the effect would have been the additional
17 savings that came from the income that is created putting
18 these people back to work.

19 From the standpoint of financing or financing
20 power, if the bonds - if the Bank of Canada had eased
21 up on its monetary policy, provided additional reserves
22 for the chartered banks they would have bought the bonds
23 and I am sure the provinces would have been very happy to
24 borrow in Canada if they didn't have to pay at least 1%
25 more in interest.

26 COMMISSIONER GRANT: You feel that the money
27 is present in this country to take care of government
28 borrowing needs? In other words, the money is here;
29 they don't have to go elsewhere for it. They go elsewhere
30 because they can get it cheaper.



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1 PROF. BARBER: I think that is broadly the
2 picture of the period from 1958 to 1961.

3 COMMISSIONER GRANT: You would advocate the
4 Bank of Canada should regulate the interest on its loans
5 to the chartered banks to the extent that it would
6 stimulate government's borrowing?

7 PROF. BARBER: Well, this, I think, has been
8 true generally. It is a question of degree, isn't it?
9 In some periods the banks have been very large buyers
10 of government bonds and other periods when demands for
11 loans have been very active they sold some off and were
12 mainly going into loans. I think if you want to discuss
13 particularly what happened in this period, I think what
14 did happen was the whole conversion loan operation which
15 was the program for which there was really no precedent -
16 I am sure there never had been a conversion operation
17 in the bond market of this size in any country that I
18 know of anywhere, so really there was no basis for
19 judging what the result would be.

20 I think, somehow, this had the effect of
21 raising the whole interest rate structure in Canada
22 and it was this that then forced or encouraged a lot
23 of our people to borrow in the U.S. instead of in Canada.

24 What I am saying, is that I think that if the
25 Bank of Canada wanted to it could have offset this
26 inevitable effect of the conversion loan by creating
27 additional bank reserves, increasing money supply.
28 I don't think the problem was wholly appreciated at the
29 time and it didn't do this so we had this rather unfor-
30 tunate experience.



CQ COMMISSIONER GRANT: When the Bank of Canada
2 exercises its power in this country do you think it is
3 influenced more through the dangers of inflation than
4 need be?

5 PROF. BARBER: Well, I think that certainly
6 Mr. Coyne was unduly concerned about inflation. I
7 think part of the problem was he wasn't properly apprecia-
8 tive of what was happening at the time. Mr. Coyne
9 recently in defending his policy in this period pointed
10 out the money supply in Canada increased just as fast
11 as it did in the U.S., therefore, in his eyes, he seemed
12 to be pursuing a fairly easy money policy. "How can you
13 criticize me? I have been increasing it just as fast as
14 it was in the U.S."

15 I think the crux was probably the U.S. didn't
16 have a conversion loan and Canada did and the Bank of
17 Canada didn't really understand the impact of this policy
18 on the bond market and try and offset it.

19 COMMISSIONER GRANT: However, that refers to
20 deficit financing: as these deficits pile up year after
21 year they would carry charges through - as far as the
22 Federal Government is concerned, through interest pay-
23 ments, and I suppose that you are not unduly concerned
24 as far as those interest returns from the money paid to
25 Canadians, but it is when they go out of the country
26 they add to the imbalance of trade.

27 PROF. BARBER: Yes.

28 COMMISSIONER GRANT: Would you advocate that
29 the Federal Government should fund its debt? I don't
30 believe it does in circumstances such as we are meeting



C71 today.

2 PROF. BARBER: I am not quite sure what you
3 mean by funding its debt.

4 COMMISSIONER GRANT: Do you think that when
5 the Federal Government borrows money that it should set
6 aside a certain amount in a sinking fund to repay that
7 issue on its maturity?

8 PROF. BARBER: No, I don't really see any
9 particular advantage in this approach, really.

10 COMMISSIONER GRANT: You would agree that the
11 Provincial Governments on the whole do this, and the
12 municipalities do that?

13 PROF. BARBER: They are in somewhat a different
14 position in that they don't have available to them, for
15 example, the monetary powers of the Federal Government,
16 or the interest rate powers. In regard to the interest
17 policies I think, really, this has to be charged in
18 relation to national income just as our national indebted-
19 ness does. You will find that the national debt and the
20 interest policy is much smaller now in relation to the
21 National Product that it was in 1945.

22 A well-known American economist, Paul Samuelson,
23 is fond of quoting from Macaulay in the early 19th
24 century. He states many critics of the British national
25 debt were always predicting national ruin, but the debt
26 continued to grow and the economy continued to grow.
27 The people that predicted ruin forgot that the economy
28 grew along with the debt.

29 He contends in the heyday of Britain's great-
30 ness, the 19th century, the British Government had a



C8 1 deficit two years out of every three years because the
2 economy was growing so rapidly at the end of the 19th
3 century the debt was smaller in relation to the income
4 than in the beginning.

5 I think the debt has to be judged, really,
6 particularly in a country where income is growing with
7 some degree of speed, has to be judged almost entirely
8 relative to the National Product and national income.

9 COMMISSIONER GRANT: I take it the idea of
10 having funded debt so far as the Federal Government is
11 concerned, that its greatest effect would be in esta-
12 blishing confidence in the strength of the Government,
13 in the strength of the country abroad, if there is any
14 lack of confidence.

15 PROF. BARBER: I would doubt, really, whether
16 there is. It seems to me that confidence is much more
17 likely to be judged on the basis of how rapidly Canada
18 is growing than on whether the Canadian Government has a
19 deficit or not.

20 If the Canadian Government balanced its budget
21 and the Canadian economy stagnates, this isn't going to
22 do very much for the confidence of people in other
23 countries. Particularly I am surprised at this argument
24 being advanced when we recognize in Western Europe the
25 people there are not concerned about government deficits
26 anyway and these are some of the investors, presumably,
27 we are talking about.

28 COMMISSIONER GRANT: Yes.

29 PROF. BARBER: It is true in the United States.
30 Their attitude seems to be somewhat similar to that in



09 1 Canada towards deficits.

2 COMMISSIONER GRANT: We are led to believe
3 through the press that there is a lack of confidence
4 on the part of foreign investors in Canada because of
5 the continued budget deficits.

6 PROF. BARBER: Yes, although I have seen no
7 evidence that is true.

8 COMMISSIONER PERRY: Mr. Barber, I just want
9 to get back to your suggestions for the annual form of
10 budget presentation. I don't really feel, and probably
11 you will agree that anything you have suggested is
12 revolutionary. I have been mixed up enough myself in it and
13 I know all these elements are taken into account.
14 There is certainly a national accounts forecast. There
15 is a loan cash position forecast, which isn't as elaborate
16 as you would suggest here, and there has always been the
17 administration budget.

18 Even now there is very little argument about
19 the general shape of the budget, that sort of thing.
20 Conservative organizations continue year after year,
21 continue to propose we have a deficit in the federal
22 budget, so that I take it what you are looking for is
23 more precision, more direct and recognized effort in
24 the direction of a well-determined budget.

25 This is what bothers me a bit: I think it is
26 fair to say a lot of economists don't agree that the
27 forecasting progress has been accurate. The Minister of
28 Finance does an annual striptease to which most company
29 presidents wouldn't be subjected. Your proposal, in
30 fact, is rather admittedly that with improved tools



C10 1 here we have a Minister of Finance erect with these
2 tools what becomes not just a budget for his own govern-
3 ment, but for all governments in the country and for
4 the economy as a whole; not only do that in the confines
5 of his inner sanctum, but as an official pronouncement
6 in the House of Commons.

7 Do you think we are really ready for that?

8 PROF. BARBER: Well, I have suggested an
9 alternative; that the National Economic Council should
10 prepare the forecast and I think probably this is some-
11 thing it ought to do anyway, and then the Government
12 could accept this and discuss its proposals in the light
13 of them.

14 What I think concerns me a little is the -
15 for example, in the whole budget debate last Spring
16 there was no mention of the current position of the
17 national accounts budget.

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R/dpw 1 Here it was showing a deficit of only \$164
2 million on an annual basis. As of the first quarter of
3 1963 everyone was talking about the need to eliminate
4 a deficit of \$700 million. There is a pretty large
5 discrepancy here and this ought to have been discussed
6 and put before the House and proposals justified in the
7 light of this, and yet there was no reference made to
8 it.

9 COMMISSIONER PERRY: There is a problem of
10 education here, and I think I agree with you that
11 governments have almost given up making the attempt
12 because you would recall, sir, having read the budget
13 in the post-war period, or immediately after the war,
14 at any rate, there was quite an attempt being made to
15 propound the ideas, and, in fact, quite an attempt was
16 being made to carry them out.

17 The obscurity that you detect was largely
18 dictated by the political process. This may be the
19 necessary price that has to be borne for achieving
20 anything at all.

21 To get down to practical matters, you suggest
22 that this forecast be made quarterly and revised quar-
23 terly. Did you have in mind this would apply to quar-
24 terly corrective action as well in the fiscal area?

25 PROF. BARBER: Well, I would think perhaps
26 only occasionally, but in some circumstances it might.
27 I would see no harm in having the Minister of Finance
28 make a review in which he would report to the House
29 quarterly; what developments were in the light of these,
30 and if he thought that things were satisfactory, but if



D2 1 things seemed to be moving considerably out of line to
2 what had been proposed originally - to go back to one of
3 the early periods, for example, after the Korean War
4 broke out we had a budget in the Fall, I think about
5 August-September, and there were some changes made in
6 that. There were some pretty major changes, fairly
7 major, moving towards a tightening up of the whole
8 budgetary position, and more contractionary position.

9 By the time these changes were made most of
10 the inflation had run its course. In periods when
11 things are moving fairly quickly, if you wait six months
12 or a year it may be too late to change anything, or to
13 take any action.

14 COMMISSIONER PERRY: This partly reflects
15 still adequate information as to what has just happened.

16 PROF. BARBER: Yes, it is true that our know-
17 ledge is improving constantly. We are in a very much
18 better position today than we were 10 years ago.
19 Seasonally-adjusted quarterly figures are very recent.

20 COMMISSIONER PERRY: You think that the poli-
21 tical apparatus, the institutional apparatus, would
22 permit - assuming it were required - quarterly adjustment
23 in the cash position of the Government?

24 PROF. BARBER: Well, I haven't really studied
25 this in detail. I have seen proposals somewhat along
26 these lines. In the United States there is a suggestion
27 certain basic taxes could be adjusted fairly quickly.
28 The level of deductions now in income tax could be
29 revised; certain basic rates could be changed. This is
30 not a general change.



D3 1 COMMISSIONER PERRY: The tax machinery is
2 fairly flexible but the apparatus for approval of the
3 changes, the authorization for the changes is not.
4 Parliament is usually quite jealous of its prerogatives
5 in this field; this field of all fields.

6 PROF. BARBER: Yes, but you would agree,
7 I think, that we probably could get changes through
8 much more quickly here than we could, say, in the
9 United States.

10 COMMISSIONER PERRY: I agree on that. This is
11 comparing black and white. There is a practical problem
12 here, I think, both in the currency of the data and in
13 the slowness by which the machinery now operates for
14 bringing in changes. That is all I had on this first
15 point.

16 THE CHAIRMAN: The next point I want to deal
17 with concerns capital expenditures.

18 COMMISSIONER PERRY: One hardly knows where
19 to begin or end on this subject. I must say I am little
20 bit skeptical of just working on the aggregates in any
21 economy. Having a substantial budget surplus in this
22 country is not going to have much effect on the direct
23 investment of foreign firms. Probably is not going to
24 have much effect on take-over bids by foreign firms.
25 Without a great deal of education in the process of
26 investment it may not even have much effect on the
27 domestic equity formation, equity accumulation.

28 PROF. BARBER: The question of control over
29 Canadian industries, the question of the extent to which
30 Canadian savings finance current investment are separate



D4 1 questions and I was not, in my proposal, envisaging any
2 limitation on inflow of capital. I think that you can
3 achieve volume of capital inflow to a very considerable
4 degree through monetary policy, and it would be perfectly
5 consistent for Canadian saving on balance to be
6 equal to our capital spending program and still have a
7 substantial inflow of direct capital, and perhaps a
8 corresponding outflow of portfolio investment induced
9 through monetary policy.

10 If Canadians did want to control more of their
11 own industry, this, of course, is another question. I
12 am sure you probably could devise methods which would
13 encourage more savings to go into equity.

14 Some of our large savings institutions might
15 be induced to put more of the funds - the savings of
16 Canadians into equity position, but these, as I see it,
17 are somewhat separate questions and I was not dealing
18 here with the question of control and take-overs.

19 COMMISSIONER PERRY: There are factors in the
20 balance of payment which seem to be independent of
21 Canadians savings.

22 PROF. BARBER: But you would not deny that in
23 the period from 1947 to 1952, when we were generating a
24 substantial government surplus, that on balance we
25 financed about 90% of our capital expenditures out of
26 our own resources. Whereas, in the period from 1958 to
27 1961 this had fallen to about 40%.

28 COMMISSIONER PERRY: Oh, I agree, but direct
29 investment was not nearly as important at that time as
30 it is now.



D5 1 PROF. BARBER: It has fluctuated. I think if
2 you want to cut down the volume of direct investment,
3 I suppose the most effective direct way would simply be
4 to raise the withholding tax from 15 to 20 percent and
5 say, "While we welcome foreign investment, we do not
6 guarantee the degree to which they are going to be able
7 to withdraw from the country."

8 COMMISSIONER PERRY: It is hard to tell whether
9 that would have the result or not. It might mean money
10 would be left here which otherwise would have gone out.

11 PROF. BARBER: Yes.

12 COMMISSIONER PERRY: I think all I am saying is
13 that all you have done is perhaps given the economy the
14 slant which, if a lot of other things were done, might
15 produce the result you hope for.

16 PROF. BARBER: Yes. It is a complicated
17 problem but I do think that there was quite a lot of
18 borrowing made in the United States that would not have
19 been made there under other circumstances.

20 I happen to know of a small finance company,
21 in the period 1958 to 1962, or so, went into debt for
22 - I don't know how many million dollars - \$10 or \$15
23 million. These funds were borrowed from banks in the
24 United States because the banks in Canada would not
25 lend it to him. He didn't want to borrow in the United
26 States.

27 There must be all sorts of these cases. If
28 you maintain a high interest rate level in Canada, you
29 are going to encourage quite a few funds to come in that
30 would not come in otherwise, and the net result will be



16 1 that quite a lot of capital in Canada is foreign-owned
2 when it might otherwise have been Canadian.

3 COMMISSIONER GRANT: That must have been
4 expensive borrowing because there was quite a premium
5 in effect at that time.

6 PROF. BARBER: Yes, although 1% interest
7 differential - I think I have pointed out, for example,
8 if you can save 1% on the face value of a 30-year loan,
9 you have saved 30% of the face value over the lifetime
10 of the loan.

11 COMMISSIONER GRANT: Except the banks would
12 not give you this long a term.

13 PROF. BARBER: No. One percent differential -
14 if you maintain the debt continuously it will offset
15 the cost pretty considerably in such depreciation; more,
16 I think, than people generally realize.

17 THE CHAIRMAN: Professor, with regard to the
18 schedule which you put before us, which indicates that
19 of the countries listed Canadian capital formation is
20 the lowest, I think I would note that it may be larger
21 than that of the United States ---

22 PROF. BARBER: I have only listed the
23 countries which had a higher rate than Canada, deliberately

24 THE CHAIRMAN: That is what I wanted you to
25 say. Would you say that that is a fair rate, the capital
26 formation in Canada, or would you say it is a good rate?

27 PROF. BARBER: I would say that was a fairly
28 good rate. It is much higher than it is today, when it
29 is down in the order of 18%, perhaps.

30 THE CHAIRMAN: Do you think there is anything



D7 1 that should be done by way of tax policy in order to
2 encourage an increased rate of capital formation in
3 Canada?

4 PROF. BARBER: Well, I would think that given
5 the degree to which it has fallen from previous levels,
6 that something along the line of an investment incentive
7 through tax policy would be desirable.

8 The last budget contains some incentive, but
9 for the most part they were so restricted and hedged
10 about that their application, I don't think, is going
11 to be wide enough to add up to a great deal - this
12 applied to areas of slower growth of manufacturing firms,
13 of which more than 25% was - I have forgotten, but a
14 certain percent was Canadian-controlled, anyway - anyway,
15 the general incentives were so hedged about that it
16 did not look to me like they were going to be of suffi-
17 cient importance.

18 I think it would be better to have something
19 along the line of the investment credit originally
20 proposed by the Kennedy administration two years ago,
21 and adopted, I think in modified form, by Congress
22 whereby you simply offered all business firms a flat
23 investment credit so it could apply to increase in
24 their level of capital spending over the level of
25 three recent years and this is a credit in addition to
26 ordinary depreciation, so 10% of the increase in their
27 capital spending, or 20%, or whatever you choose - I
28 think sort of a sweeping, wide-range credit of this
29 kind would provide some relief from the corporate
30 income tax and that would tie that relief directly to



1 incentive to spend more on capital equipment.

2 THE CHAIRMAN: For a short time this country
3 had such a credit, as you refer to it. The U.S. tax
4 program distributes this tax reduction as between
5 producers and consumers, so as to stimulate both produc-
6 tion expenditures and also expenditure on consumer
7 goods.

8 Should a similar program in Canada be
9 distributed, do you think, between the two or should
10 emphasis be given more to the one than the other?

11 PROF. BARBER: Well, I would think that as
12 far as tax relief at the corporate level, I would prefer
13 to see this limited to the type of relief I have spoken
14 of; something along the line of investment. I think
15 to consider a reduction in corporate income tax - a
16 pretty large proportion of that goes to the benefit of
17 foreign stockholders and the ultimate effect upon the
18 Canadian economy may be somewhat doubtful.

19 I think it is also fair to point out that the
20 U.S. tax structure is considerably different from
21 Canada's in this degree: we rely to a large degree on
22 sales taxes, although I don't know whether this is
23 fundamental in answering your question. Even though
24 their present income tax rates may not be so very much
25 higher than ours, they derive a great deal more revenue
26 from that simply because the average per capita income
27 is about, say, one-third higher. If our per capita
28 income was one-third higher, our present personal income
29 tax rates would generate a great deal more revenue
30 because everybody would move up to a higher tax bracket



D9 1 and it is surprising to me the difference - I have
2 forgotten the figures, but the figures that run in my
3 mind are the Canadian personal income tax yields revenue
4 of something like 8% of the national income, whereas
5 the U.S. yields something around 13%. The difference
6 is very surprising.

7 THE CHAIRMAN: There are many questions I
8 have concerned with your conclusions. Is there anything
9 before the conclusion that anybody wants to comment on?

10 COMMISSIONER PERRY: I would just like to ask
11 what significance you attach to capital expenditure as
12 such? Is it, in your view, mainly as an offset to short-
13 term cyclical movement or does this have still as much
14 significance for long-term growth as it was thought to
15 have at one time, or do you visualize there are other
16 factors involved there as well?

17 PROF. BARBER: Well, the growth, I think, is
18 a complex phenomena and probably - there have been a
19 number of studies of this recently trying to assess how
20 much of it is due to technical innovation, how much is
21 due to additional capital and how much is due to addi-
22 tional education, and I think the results of these
23 studies tend to suggest that the addition of capital is
24 perhaps less important than it once was, though it is
25 still pretty important and it is important, I think,
26 also, in the sense that frequently the new capital incor-
27 porates new technical advances so the two tend to go
28 hand-in-hand.

29 There is no doubt in my mind that if you, for
30 example, look at a farm, the way it is operated today,



D10 1 and the way it was operated when I was a boy, that much
2 of the increased productivity is reflected directly
3 to the increased amount of capital that is used by the
4 average farm worker, so I think capital investment is
5 still very important, not only from the standpoint of
6 maintaining a high level of employment, but also with
7 reference to the weight of economic growth.

8 THE CHAIRMAN: You suggest, Professor Barber,
9 in paragraph 21, that if we wish to curtail borrowing
10 abroad, we should have regard to great care in future
11 expenditures in health and welfare.

12 It would seem to me that whether the Government
13 shouldered the burden of our health and welfare expendi-
14 tures, or the private sector does, we are going to have
15 a pretty substantial future expenditure in this area. I
16 would not think that that is a very hopeful place to
17 seek resources to avoid foreign borrowing. Would you
18 have any alternative if that cannot be achieved?

19 PROF. BARBER: Well, I would not argue that
20 you could not have a large health and welfare expenditure
21 and also generate government surplus as well. Germany
22 seems to be in the position of a country that does to
23 some degree both.

24

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/PB/RPS1

I think and still would argue that our

2 Health and Welfare Programme has been one that has
3 sort of been adopted piecemeal. It is as if a number
4 of salesmen have come along and sold a newly married
5 couple, bit by bit a lot of very big major purchases,
6 a nice new automobile, and they had paid nothing,
7 expensive refrigerator, expensive television set --
8 the only difference between the political huckster
9 is that they sell something for which the payments
10 are perpetual and they end up having bought -- they
11 find out when they do get all the things that they
12 need, having got them one at a time, they are all a
13 little larger than they can afford. This seems to me
14 not unlike the way we have adopted our Health and
15 Welfare Programme. We started out in 1941 with Unemploy-
16 ment Insurance; 1944 Family Allowance Programme and
17 we set this Act on quite a generous scale, and next
18 I suppose was Old Age Pension and Hospitalization.
19 Now we have a contributory pension and medical care
20 just over the horizon.

21 My suggestion really is that maybe it is
22 time that the government took sort of a hard look at
23 the thing as a whole and saw whether there are not
24 certain economies that may be made in some of these
25 programmes in exchange for increases elsewhere. To
26 make a specific proposal the British when they adopted
27 the single programme, the Beveridge scheme, they found
28 that they were financing something on this scale and
29 that one of the areas they felt they could economize
30 in was family allowance. They economized here by not



E2 1 paying any family allowance for the first or second
2 child of the family. The result was that families say
3 with only one child or two children got no family
4 allowance at all. You might argue that these people
5 could more reasonably afford it. It then went
6 on for families of three, four and five and so on,
7 children, they paid them on perhaps a little more
8 generous scale. This is the sort of proposal which
9 can generate a large saving. You may argue politically
10 it is difficult to take something back once created,
11 but I wonder if that is true. If you are introducing
12 a programme which would provide for paying medical
13 care for all children maybe the people would be willing
14 to give up something elsewhere. In other words if
15 the thing were done as a package deal you might possibly
16 to be able to effect economies in certain areas.

17 THE CHAIRMAN: Thank you, Professor. I would
18 be delighted to argue, but not now, on this subject.
19 I must say it interests me greatly. Our job here is
20 to try and bring out your views, and I use argument
21 only when it is necessary to do that. You suggested
22 that the contribution to the proposed pension plan might
23 be related to planned expenditure of capital assets,
24 and then finance capital assets within the country. While,
25 of course, there is merit in more or less a pay-as-you-
26 go plan, which you have in mind, I wonder whether it
27 wouldn't add to unemployment because it would seem to
28 me if we were planning to increase capital assets, we
29 would probably be doing so because of the results of
30 unemployment, and therefore, if one related it to the



E3 1 pension plan one would, in fact offset the benefits
2 which one would hope to achieve by reducing unemployment.

3 PROFESSOR BARBER: I think perhaps you have
4 misunderstood me. I think really it's a problem of
5 generating a government surplus, large enough to finance
6 capital expenditure, and I assume capital expenditure
7 is going to increase again and go back up to the 22
8 or 23 per cent of gross national product, so that it
9 will be substantially larger than private Canadian
10 savings can finance. I think what I was saying is you
11 need more access for the Government to generate the
12 surplus. There is no reason why you can't just raise
13 taxes and say we are going to have a surplus to finance
14 it. I was just suggesting politically maybe one way
15 in which you could solve this was to have the contribution
16 to the fund in proportion with the economy.

17 THE CHAIRMAN: Thank you.

18 PROF. BARBER: And perhaps lower it when the
19 capital spending builds up.

20 THE CHAIRMAN: I clearly misunderstood your
21 point. Thank you very much. I have no further questions.
22 You have helped me greatly, and I suspect that you
23 certainly interested all of us. We clearly have got to
24 know more of the economics of the country and the position
25 of taxation in our national accounts and national economy.
26 You have assisted us greatly to that end. Thank you
27 very much indeed. We will stand over for five minutes.

28
29 ---A SHORT RECESS.
30



E4 1 THE SECRETARY: The next brief is being
2 presented by the Retail Merchants' Association of Canada
3 (Manitoba) Incorporated. Mr. H.A. Carmichael, president
4 of the Manitoba division is before you to speak to the
5 brief. On his left is M.M. Wocks, provincial general
6 manager and Mr. A.G. Smellie, director of the Manitoba
7 division. I would like to enter this into the record
8 as Exhibit 195.

9
10 ---EXHIBIT NO. 195: Submission of the Retail Merchants'
11 Association of Canada (Manitoba)
12 Incorporated.

13 SUBMISSION OF THE RETAIL MERCHANTS'

14 ASSOCIATION OF CANADA (MANITOBA)

15 INCORPORATED

16 APPEARANCES: Mr. H.A. Carmichael
17 Mr. A.G. Smellie
18 Mr. M.M. Wocks

19 THE CHAIRMAN: Thank you, Mr. Secretary.
20 Good morning Mr. Carmichael and gentlemen. I am sorry
21 we are late getting to this. I hope you enjoyed the
22 discussion before. I know you were in the room. We
23 did. I am sorry you were held up. We have read your
24 submission with considerable interest. Before going
25 into that is there anything you would like to say to us?

26 MR. CARMICHAEL: Mr. Chairman, and members of
27 the Commission we are, of course, very happy to appear
28 before you this morning. We know this is the final
29 day of your hearings in Manitoba. I had the pleasure of being
here on Monday morning at the commencement of these hearings.



E51 I believe Mr. Wright of the Chamber of Commerce at that time
2 expressed the hope that your stay in Winnipeg would
3 be both informative and enjoyable. I have been reading
4 the press releases since that date and it would indicate
5 his hopes as expressed to you have been borne out. I
6 would hope that the conclusion of this morning would
7 carry on in the same manner.

8 I also note that the surface layout of the
9 hearing room is much less formal than it was on
10 Monday morning. After hearing the submission of Professor
11 Barber and hearing the questions that you have put
12 forth, this informality has in no way lessened the
13 keenness of your individual and assembled minds.

14 The Secretary has introduced we three. I
15 would like to continue at this time with an opening
16 statement pertaining to the brief which you have
17 before you.

18 "I am a small businessman residing
19 "in Portage la Prairie where I operate an
20 "Independent Retail Men's Wear Store. It is
21 "my honour to appear before you today as the
22 "President of the Retail Merchants' Assoc-
23 "iation of Canada (Manitoba) Inc.

24 "None of we three before you lay claim
25 "to expert knowledge in the field of taxation.
26 "We are ordinary businessmen presenting a case
27 "for equal taxation and fair competition.
28 "As businessmen we are speaking for a large
29 "number of people who have, for many years,
30 "borne the brunt of unfair competition from



E6 1 "co-operatives.

2 "This brief has received the approval
3 "of our Board of Directors and we have been
4 "assisted in its preparation by our National
5 "Office Co-ordinating Committee on Taxation.
6 "We will endeavour to answer your questions
7 "to the best of our ability, although
8 "it may be necessary to refer some items to our
9 "Dominion Association for reply.

10 "It will be observed that our submission
11 "does not challenge the right of the
12 "Co-operative Movement to an integral part
13 "in our business and commercial life but we are
14 "vitally concerned with its comparative
15 "freedom from taxation when competing directly
16 "with other businesses engaged in the marketing
17 "of the same or similar products and which
18 "are subjected to severetaxation.

19 "It is difficult to conceive wherein
20 "lies the equity of one business being called
21 "upon to bear its share of the National
22 "Tax burden while a direct competitor is not
23 "called upon to assume any similar responsibility
24 "and while at the same time one and all
25 "receive from the government the same identical
26 "benefits of public service and public security.

27 "The tax favoured treatment of co-operat-
28 "ives cannot be satisfactorily justified by the
29 "claim they are a different form of business
30 "and that the function of co-operatives is



E7 1 "commonly misunderstood by ordinary businessmen.
2 "Nor can it be defended by the statement
3 "that co-operatives supplement 'private'
4 "enterprise when it fails to perform
5 "adequately by itself.

6 "These contentions are invalid.

7 "There can be no misunderstanding among ordinary
8 "businessmen about the fierce competition
9 "of tax-favoured co-operatives. It is conceded
10 "that co-operatives earn profits which they
11 "choose to call 'savings'. They distribute
12 "these profits in the form of allocation
13 "of tax deductible patronage dividends: the
14 "recipients of these patronage dividends are
15 "the members of the co-operative and the members
16 "of the co-operative are also its shareholders.
17 "These patronage dividends are described
18 "by co-operatives as 'Price Adjustments' or
19 "returns of 'Overcharges' to members.

20 "Our submission deals specifically
21 "with the 'Price Adjustment' theory and concludes,
22 "as recent economic studies have concluded,
23 "that patronage dividends are not substant-
24 "ially akin or even similar to bona fide
25 "price adjustments; to the contrary, they are
26 "earnings of co-operatives distributed as profit
27 "to members in much the same manner as earnings
28 "of a shareholder company distributed as
29 "profit, after payment of Income Tax, to the
30 "company's shareholders.



1 "There is one aspect of this co-operative
2 "taxation controversy that should receive
3 "the careful consideration of the Commission.
4 "Ownership of countless business concerns
5 "in Canada, including those in the distrib-
6 "utive industries, is distributed among
7 "scores of thousands of individual Canadian
8 "citizens, by way of investments, employee
9 "pension funds and retirement savings plans.
10 "All of these people have invested their
11 "savings in these businesses in the firm
12 "conviction that they could meet their
13 "competitors on a fair and even footing. Extreme-
14 "ly high taxation is being borne without
15 "protest as a responsibility of citizenship
16 "in bearing a share of the cost of government
17 "and providing an ever-increasing range
18 "of social benefits. None of these citizens
19 "have ever, at any time, contemplated
20 "that it would be possible for them or for
21 "anyone else to carry on a business and then
22 "at the end of the year instead of paying half
23 "the profit in Income Tax, simply split the
24 "amount of the tax among themselves, call it
25 "'savings' and be all tax free. This
26 "is exactly the situation permitted by our
27 "Income Tax Laws, in the case of Consumer
28 "Co-operatives whose patronage dividends
29 "are untaxable in the hands of member recipients.
30 "The taken amount of tax normally paid by the



E91 "Consumer Co-operative is the only tax paid
2 "on its earnings.
3 "We do not dispute the role of
4 "co-operatives in the economic organization
5 "of our society but we do believe that they
6 "should maintain their position through effec-
7 "iency and not through a tax subsidy. If
8 "co-operatives must have tax subsidies to exist
9 "then they must be a less efficient
10 "method of production and distribution than
11 "their counterpart, the ordinary fully-taxed
12 "corporation. Furthermore, we think it
13 "is wrong for the government to aid
14 "any business or industry by granting a tax con-
15 "cession to only that part which happens
16 "to be constituted in a certain manner and
17 "conducts its affairs according to a certain
18 "plan.
19 "In seeking equality in the taxation
20 "of co-operatives and the removal of competitive
21 "inequities we are convinced that co-operatives
22 "are no longer in need (if ever there were
23 "a need) of their special tax privileges
24 "to exist and flourish. They can prosper with
25 "equal taxation at least to the same extent as
26 "their fully-taxed business competitors.
27 "On the question of Federal and
28 "Provincial Sales Taxes we would inform the
29 "Commission that these subjects are presently
30 "the topics of study and investigation by our



1101 "Dominion Association. It would therefore
2 "by premature for us to attempt a general dis-
3 "cussion on sales tax at this time. However,
4 "we have no hesitation in presenting you with
5 "a brief outline of our provincial association
6 "policy.

7 "Federal Sales Tax.

8 "We are not in favour of proposals which
9 "have been put forward for changing the base
10 "to the level at which retailers purchase.
11 "This would, of course, involve the
12 "Wholesaling Industry in licensing and
13 "multiply tremendously the number of
14 "businesses required to collect and account
15 "for the tax to the federal government. We
16 "can foresee numerous problems and the pros-
17 "pect of inequities arising out of the
18 "variable levels at which retailers buy
19 "(Manufacturer, Distributor, Wholesaler) and
20 "the price at which they buy having regard for
21 "quantity and terms.

22 "On the basis of present information
23 "we would not support the proposition to move
24 "the base of the federal sales tax to the Retail
25 "level thereby making retailers accountable
26 "for the tax.

27 "Provincial Retail Sales Tax.

28 "We are aware of the speculation in
29 "some places that a Retail Sales Tax in Manitoba
30 "may ultimately become necessary. As a matter



E111 "of policy we are opposed to such a tax until
2 "such time as it is completely unavoidable.
3 "Retailers dislike this form of taxation which
4 "requires them to become the tax collecting
5 "agents of the provincial treasury. Consider-
6 "able expense attaches to the Retailer with
7 "this form of taxation as he must compute the
8 "tax on each taxable transaction, collect it
9 "and install new accounting procedures and
10 "sometimes additional staff to account for the
11 "tax to the government.

12 "In any event, faced with the prospect
13 "of a Provincial Retail Sales Tax in Manitoba
14 "the Association would take the position that
15 "the rate of tax should be low, not more than
16 "2%, to avoid the otherwise sharp increase
17 "in prices. We would advocate that the tax
18 "be based on the sale of all commodities with
19 "no exemptions and that the tax extend to the
20 "rapidly growing service industry.

21 "In this way our recommendation for a
22 "minimum rate of sales tax could be achieved
23 "and the governments' revenue objectives
24 "accomplished.

25 "Indirect Sales Tax.

26 "It would require a constitutional
27 "amendment for the provinces to invade the
28 "field of Indirect Taxation. We are firmly
29 "opposed to hidden taxation especially
30 "when it has the effect of increasing consumer



E121

"prices. We believe that such a tax would
"not, in fact, become hidden without drastic
"legislation which would be fundamentally
"undesirable and would create a storm of
"protest if proposed.

"We in the retail industry would
"be severely critical of an Indirect Retail Sales
"Tax which is often termed a 'Turnover' Tax.
"In reality such a sales tax is imposed,
"technically, upon the vendor of goods and is
"essentially a levy on the retailer for the
"privilege of doing business at retail. Under
"this system the amount of tax liability would
"be measured by the sales, or gross receipts
"from sales, of taxable goods during the
"period. Such a system, therefore, places
"the legal incidence of the tax on the
"shoulders of the retailer, whereas under the
"direct form of Retail Sales Tax the incidence
"is on the purchaser and the retailer is
"simply the tax collecting agent for the prov-
"ince. Finally we consider hidden taxes at the
"retail sales level as undesirable.

"All of which is respectfully submitted."

"Retail Merchants Association of Canada
"(Manitoba) Inc.

"Harvey A. Carmichael, President."



MR/RPS 1

THE CHAIRMAN: Thank you Mr. Carmichael.

2 Dealing with the opening statement first, this is
3 not a summary of your submission but these remarks
4 concerning your submission, and other material to your
5 submission do not, I believe, deal with this matter
6 of sales tax. Am I correct? We, of course, are
7 interested in receiving your views on sales tax and
8 we very much regret that you did not put them in your
9 submission in the first instance because then we would
10 feel we could explore them a little more fully with
11 you.

12 Now that you have brought it forward, of course
13 we will ask you questions about them as they are
14 concerned with Federal taxation. I think you are well
15 aware that our terms of reference do not permit us to
16 recommend in respect of Provincial laws and there is
17 not very much that we will have to say about Provincial
18 and retail sales taxes.

19 MR. CARMICHAEL: This is just a situation
20 that could be coming up and facing us in Manitoba, Mr.
21 Chairman, and perhaps the Provincial aspects of that
22 should have been -- we would like to air our views on
23 this, as we feel it is a very important -- could be
24 very important to the retail industry in Manitoba.

25 THE CHAIRMAN: I haven't any doubt about that
26 whatsoever. Please do not submit this to us and rely
27 on us in any way/aid you. You must make your repres-
28 entation to the proper place in regard to that.

29 I think perhaps we might deal with sales
30 taxes before we get into the main submission but it only



P21 appears on the summary. Now I am interested in your
2 opposition to a change in the basis of sales taxes.
3 This, I think, is the first time we have heard this but
4 certainly I can understand your opposition to removal of
5 Federal sales tax to the retail level, if there is
6 no Provincial sales tax because it means a new imposition
7 on the retailers which they do not now suffer.

8 If there were a Provincial sales tax, I
9 suggest that your view might alter. You would then have
10 machinery at work. The difficulties of the sales tax
11 at the manufacturing level have been represented to us
12 already as being fairly extreme in several areas, not
13 from the point of view of the retailers as much as
14 it is others, particularly domestic manufacturers. Its
15 only merit, that I think is generally conceded with
16 regard to the Federal sales tax on the manufacturing
17 level, is the ease of collection. There are few collection
18 points but would you say that your opposition to the
19 change is essentially because of the difficulty of
20 collection?

21 MR. CARMICHAEL: Of course this is true
22 isn't it? This imposition of -- we are speaking now
23 of a sales tax.

24 THE CHAIRMAN: Should the Federal Tax be
25 imposed at the retail level? You state that you would
26 be opposed to that. I asked you whether your opposition
27 is based on the difficulty of collecting the Federal
28 sales tax at the retail level.

29 MR. CARMICHAEL: Yes, but we are also involved
30 here are we not Mr. Chairman with this idea of a turnover



F3 1 tax. Now is this -- can you separate these or is this
2 not involved with this idea of getting the tax down to
3 the retail level?

4 THE CHAIRMAN: The first question I was putting
5 to you was at the retail level and perhaps I did not
6 make myself clear as to what I mean. A tax imposed
7 upon the consumer, collected by the retailer would be
8 a direct tax upon the purchaser, not on the retailer,
9 which is a practice generally I believe in other Provinces
10 with regard to Provincial taxes, but I speak only of
11 Federal taxes in this matter.

12 MR. CARMICHAEL: Of course, as an Association
13 Mr. Chairman we are opposed to acting as tax collectors
14 for the Province. Very definitely.

15 As a matter of fact, sir, for your information
16 we have recently conducted a survey among a good many
17 of our Manitoba retailers, putting before them various
18 proposals on action that perhaps we should take as
19 an Association in the event that this might come into
20 effect and very definitely 85 per cent of the replies
21 that we had were in favour of the Retail Merchants
22 Association, you might say fighting to the hilt.

23 THE CHAIRMAN: Against a provincial tax?

24 MR. CARMICHAEL: Against a Provincial tax.

25 THE CHAIRMAN: Thank you. The second
26 complete sentence on page 5 says:

27 "We can foresee numerous problems and the
28 "prospect of inequities arising out of the
29 "variable levels at which retailers buy and
30 "the price at which they buy having regard



F4 1 "for quantity and terms."

2 This relates to a transfer from the present
3 level to the level at which the retailers buy their
4 goods. Would you care to enlarge on that? There are
5 grave inequities arising under the present system. Perhaps
6 there would also be grave inequities under such a
7 proposal. I would like to hear more about them, if you
8 care to elaborate.

9 MR. CARMICHAEL: I think that is a very
10 pertinent question, Mr. Chairman. Well, of course,
11 as Mr. Wocles just mentioned, certainly the more people
12 from whom the Government must collect this tax, there
13 is more expense involved in collecting it and I think
14 perhaps this is a reference to procedure, a more
15 complex procedure that would be necessary in collecting
16 the tax.

17 THE CHAIRMAN: The tax is now collected from
18 the manufacturers and licensed wholesalers. Under such
19 a proposal taxes would then be collected from manufacturers
20 licensed and unlicensed wholesalers. There would be
21 more people involved. It wouldn't be a tax collected
22 from the retailers but it is the level at which the
23 retailers purchase it.

24 MR. CARMICHAEL: Yes; that is true.

25 THE CHAIRMAN: Certainly it would increase
26 the number of collectors involved.

27 COMMISSIONER WALES: I would like to go back to your
28 objection to a direct retail sales tax. That is a tax
29 that you would charge to your customers. Now I note that
30 in this Province you have no experience with provincial



P5 1 retail sales taxes.

2 MR. CARMICHAEL: That is right.

3 COMMISSIONER WALLS: But if you had the same
4 practice as prevails in other Provinces where they pay
5 you for t/his service, I believe it is as high as 3 per
6 cent in some Provinces, would you then have the same
7 objection if you were paid a fee for collecting a Federal
8 retail sales tax?

9 MR. CARMICHAEL: Mr. Wocles would you answer
10 Mr. Walls on that?

11 MR. WOCLES: It is quite true that they
12 pay 3 per cent to the retailer. At the University of
13 Utah some years ago, I imagine you men are familiar with
14 the study, they made a study of the cost of collection
15 of the retail sales tax and it runs from just slightly
16 under two per cent on food to as high as 12 per cent
17 in a variety store. It varies for different classes
18 of business, the cost of collection, so that in a hardware
19 store I believe it was 10 per cent. I am not just sure
20 but it was 12 per cent in a variety store. We will
21 use that figure. The cost of the sales tax was two
22 per cent, he is going to have to raise his price another
23 10 per cent to get his money back. So it is not a two
24 per cent sales tax but the cost of collecting that tax
25 to the store, or to the retailer is -- there was quite
26 an involved study by the University of Utah. We have
27 the book in our office as a matter of fact.

28 COMMISSIONER WALLS: Of course, in quoting
29 three per cent, I was only quoting what was paid by some
30 Provincial governments. Let's put it on the basis of no



F6 1 fixed amount; provided that you are paid a reasonable
2 collection cost would you have any objection to then
3 having a Federal retail sales tax?

4 MR. CARMICHAEL: Of course Mr. Walls regard-
5 less of the consideration for collecting fees, if you
6 want to call it that, it still involves more bookkeeping.
7 This is just one more thing the retailer is required to
8 do, if this is forced upon him.

9 MR. SMELLIE: We represent a great many
10 types of retailers, some of them -- a great many of them
11 in our rural part of the Province are uneducated. This
12 possibility of having to be collecting for the Government
13 puts them in a position where they can't keep track of
14 the money they owe the Government and they are in trouble
15 all the time.

16 COMMISSIONER WALLS: Not having had a retail
17 sales tax in this Province on what would you base that
18 argument? Has your organization carried out a study in
19 other Provinces who have a sales tax as to the difficulties
20 that the merchants are having in keeping the Government
21 money separate from their own?

22 MR. SMELLIE: Yes. Also we have learned that
23 many times when the Government inspector goes around and
24 says to this merchant you paid so much tax and should
25 have paid so much more and we want a cheque for it now,
26 that it is impossible for that small merchant to give
27 him the cheque that he wants. I don't know what they do
F2 28 in that instance.

29 THE CHAIRMAN: The other matter with which we
30 are concerned, and to which you refer is, of course,



F71 the matter of co-operatives and you deal with that fairly
2 extensively in this submission which we have already
3 received and which we have had the opportunity of reading
4 and examining. I think I would like to start at Paragraph
5 23, page 8 and you refer there to the true agency type
6 of co-operative which seems to have been introduced in
7 1930, I think it was. These provisions were entered
8 into the Act in 1930 to distinguish the true agency
9 type. I am not quite sure what the true agency type is
10 and I don't understand what that means.

11 MR. CARMICHAEL: Well you may correct me if
12 I am wrong on this, but I would think the agency type of
13 co-op was the getting together of people-in producing in
14 primary agriculture, for example, and marketing through
15 an agency or through a central point. In other words
16 I think the original concept or provision of this was
17 not so much consumer as it was along this line.

18 THE CHAIRMAN: I was curious as to that.
19 I understood you people were primarily concerned with
20 consumer co-ops. They are the ones who you feel influence
21 others.

22 MR. CARMICHAEL: This is direct competition,
23 in our view, yes.

24 THE CHAIRMAN: When you refer to the basic
25 co-ops, which I see mentioned at the bottom of page 11,
26 I thought in that connection you were referring to
27 consumer co-ops. They were consumer co-ops, is that
28 not correct? Therefore, when you speak of the true
29 agency type, I thought you were referring to the true agency type
30 of consumer co-ops but that is not so and I was curious



18 1 as to when and how a consumer co-operative performs as
2 a true agency.

3 MR. CARMICHAEL: I think this is a very
4 pertinent question sir. I must confess that I am not
5 in a position to answer that at the moment. If we may
6 make a note of that particular question and get you the
7 answer.

8 THE CHAIRMAN: Yes. My question is going
9 to lead in this direction: namely, that if there were
10 at one time two agency types of consumer co-operatives,
11 what happened when they ceased to be true agencies?
12 What was the change in the inherent nature of the co-op
13 which moved it away from the true agency? Where is the
14 difference between the true agency and the trader, and
15 I am not very clear as to what the true difference is?
16 Where it occurred and just how it occurred.

17 MR. SMELLIE: We will get an answer to that
18 question for you.

19 THE CHAIRMAN: Thank you very much.

20 COMMISSIONER WALLS: Just one question that
21 I would like to get straightened for the record. In
22 Paragraph 19 you are dealing with the increased size
23 of the competition that co-operatives give, and you
24 gave a figure of one and a half billion. Now as you
25 are dealing primarily with the competition of consumer
26 co-operatives, that figure is representing all co-operatives,
27 am I not correct?

28 MR. CARMICHAEL: I think that is a total
29 annual sales volume.

30 COMMISSIONER WALLS: For all types of co-operatives.



F91 I think you will find that your consumer co-operative
2 is about three hundred and eighty-eight million, and
3 not one and a half billion.

4 MR. CARMICHAEL: It is a total figure but I
5 think Mr. Walls that this was referred to to simply
6 indicate the growth which has come about.

7 COMMISSIONER WALLS: I am not depreciating
8 your argument. I just wanted to clarify that it represents
9 the amount of retail co-operatives.

10 MR. CARMICHAEL: I am awfully glad you
11 brought that up actually because in submitting this
12 brief it really is on the premise of equitable taxation,
13 and I believe that in a brief that was submitted to you
14 in Alberta there was reference made to the effect that
15 this one and a half billion is just pretty small potatoes,
16 but it is really secondary and apart from it. Our case
17 must rest on the fact that we believe in this tax in
18 equity.

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THE CHAIRMAN: We know the general proposal
already. We have heard it a few times, but we are
looking for assistance in every direction. It is a
difficult problem. Turning to page 16, Paragraph 45
you refer to the "price adjustment theory". This is
referring to the phrase we hear so often called "pricing
out".

MR. CARMICHAEL: Yes.

THE CHAIRMAN: Now, would you not feel that
if the consumer co-operatives were subject to taxation
they would be inclined to reduce their prices so as to
avoid making a profit and thus avoid paying taxes?

MR. CARMICHAEL: In that event, Mr. Chairman,
my observation is this, that they wouldn't be very long
in business.

THE CHAIRMAN: Let me rephrase my question.

MR. CARMICHAEL: Yes, sir.

THE CHAIRMAN: Would it not follow that they
might reduce their prices to a point where they
would eliminate their profits and not incur a loss.
Nobody goes out of business today by not making a profit,
or not usually do people go out of business for that.
They go out of business because they incur losses. Could
they not control prices to a point where they could
avoid a loss but not make a profit?

MR. CARMICHAEL: Mr. Chairman, I would foresee
in the event that this would come about, one of the
enticements to join a co-op is the idea of owning share
capital, of sharing in the fruits of the operations
to the extent that the patronage applies, and so on.



G2 1 This has actually happened. Mind you, you are well
2 aware of how they split the pie, and that most of the
3 pieces remain in their own treasury, so to speak, and
4 if it was such -- if the consumer co-op operated on
5 the basis of sort of selling out, so to speak, or cutting
6 their profit, which we still maintain is a profit, very
7 low, then there would be very small dividends, wouldn't
8 there, and it is then, in that event, perhaps the think-
9 ing person wouldn't be as inclined, perhaps as he might
10 be now to join.

11 THE CHAIRMAN: So, in fact, your Association
12 really have no fear of the danger of price reduction
13 as a result of these people being subject to taxation.

14 MR. CARMICHAEL: I would say not, sir.

15 MR. SMELLIE: I think, sir, that one of the
16 things that would occur if they cut prices is that
17 their expansion would be halted to a considerable extent
18 because they would have to sell shares to more members
19 in order to stay where they have been. There are a
20 great number of independent retailers who would like
21 to expand but haven't got the capital to do so.

22 THE CHAIRMAN: Well, in your submission there
23 are two points of great concern: One, the nature of the
24 difference between the true agency type of co-operative
25 and the other which you have a note of, and this matter
26 of what would be the result of taxation. You have
27 answered that, you are not concerned. I don't think
28 we have got any more questions from this end. Have you
29 anything further you would like to say to us?

30 MR. CARMICHAEL: No, sir, I think not. Thank



G3 1 you very much for hearing us.

2 THE CHAIRMAN: We on our part thank you very
3 much indeed for bringing this to us and for answering
4 our questions and if there is anything further you wish
5 to send us we would be very glad to receive it. It is
6 nice of you to greet us.

7 I must say we have enjoyed the hearings in
8 Winnipeg. They have been stimulating and interesting
9 to us. I said at the beginning I fully expected this
10 part of the world would provide us with some ideas and
11 it has gone a great deal beyond my expectations. Thank
12 you, gentlemen, for appearing today.

13 Mr. Secretary, do you have something further?

14 THE SECRETARY: I have two briefs to enter
15 into the record, Mr. Chairman. One is received from
16 St. John's, Newfoundland, since we arrived from Thomas
17 J. Hammet, 19 Market Square, St. John's, Newfoundland.
18 I would like to enter this into the record as Exhibit
19 196.

20
21 ---EXHIBIT NO. 196: Submission of Mr. Thomas J. Hammet,
22 19 Market Square, St. John's,
23 Newfoundland..

24 THE SECRETARY: The second brief was delivered
25 here. It is by Mr. R.B. Cantlie of Winnipeg, Manitoba.
26 You haven't seen this brief as yet. It will be distributed.
27 I would like to enter it into the record as Exhibit
28 No. 197.

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G4 1 ---EXHIBIT NO. 197:

Submission of Mr. R.B. Cantlie,
Winnipeg, Manitoba..

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THE CHAIRMAN: This hearing is concluded

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and we meet again on October 3rd in Ottawa.. Thank you

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very much.

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---ADJOURNMENT.

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